

### NEWS SUMMARY

#### BUSINESS

**Sterling off 2c; gilts eased**

**Bank**  
at all ferry services  
yesterday in support  
occupying the two  
Belfast ferries.  
leaders and  
meeting in Liverpool  
would call a strike  
ries and coastal ships  
their union ordered  
on P & O ships to  
sail from their next  
all. Page 13

#### Oil reprieve

ernment finally abandon  
proposals for referen-  
limit local authority  
But it has not yet  
alternative. Page 13

#### Saves—2 held

were being questioned  
atives after being  
a service area on the  
Conventry in a car  
retained gelignite.

#### ison beaten

Robinson, sacked BL  
was beaten by AUEW  
Terry Duffy's brother  
an election for a local  
st. Page 13

#### leader shot

Bank Arab leader  
as an Israeli collaborator  
wounded and his son  
en Palestinian gunmen  
their car. Page 4

#### warning

Chairman Pat Lowry  
that Britain could soon  
run of the severe indus-  
tries of the early 1970s.

#### an attack

helicopter gunships  
sets and dropped anti-  
missiles close to two  
camps in northern

#### criticised

any's film makers are  
dashed for trying to  
rather than making  
eking pride in the  
lass. Page 3

#### ly suicide

man hanged himself  
vina a note to his  
aying he was going  
ok for a job, a Mersey-  
st was told.

#### inity bid

ign ministers gave a  
but polite welcome to  
man and Italian pro-  
nounced at eventual Euro-  
on. Page 2

#### adlocked

urity Council failed  
eight more ballots  
between Kurt Wald-  
1 Salim Ahmed Salim  
st of secretary general.

#### ig price rises

ues formed at tobacco  
r shops in Peking after  
hinese Government  
d midnight price rises  
40 per cent.

#### wind study

is to provide one of  
alities at a cost of £2m.  
18 Anglo-US-German  
perment to study the  
d.

#### pot

not an Oxford farmer  
acted from pieces found  
has turned out to be  
wine jar worth up to

#### y...

escaped with £25,000  
Orpington Kent bank.  
olice detained 17 after  
1 lb of heroin in bags  
prawns.

### PRICE CHANGES YESTERDAY

(in pence unless otherwise indicated)

RISES	FALLS
207 + 5	Exchequer 12% 1988 £304 - 8
325 + 20	Barge 160 - 8
131 + 21	Flight Refuelling 314 - 11
66 + 3	Greycoat Estates 170 - 7
124 + 8	Hill (Ch.) of Bristol 130 - 8
66 + 4	Tesco 54 - 5
105 + 7	Atlantic Resources 215 - 20
110 + 13	Kuala Lumpur 48 - 5
140 + 13	Anglo Amer. Gold £424 - 11
45 + 5	Astron Mining 180 - 14
290 + 7	Hill 50 Gold 29 - 4
408 + 8	Impala Platinum 350 - 25
68 + 5	MTM 155 - 7
322 + 7	Malaysia Mining Co 95 - 8
362 + 7	Peko-Wallend 319 - 9
	Powder 177 - 8
	Rustenburg Platinum 215 - 20

## Angry loyalists mob Prior at funeral of murdered MP

BY BRENDAN KEENAN IN BELFAST

MR JAMES PRIOR, Ulster Secretary, narrowly escaped injury at the hands of furious crowds when he attended the funeral service yesterday for the Rev Robert Bradford, the Unionist MP murdered by the IRA at the weekend.

Hundreds among a crowd of thousands stampeded, kicking and punching, towards Mr Prior as he arrived for the service at Dundonald, near Belfast. He was stuck in the crowd for three minutes as loyalists screaming "Murderer" and "Traitor" fought with police to get at him.

Security men had to cover his face to protect him before he was bundled into the building by a side door.

After the service, Mr Prior came under renewed attack as he tried to leave. This security men rushed him to his car which had been driven close to the church.

Angry loyalists then mobbed the car, kicking and hammering it before the Minister was driven away to shouts of "Murderer" and "Hang him."

Afterwards, Mr Ian Paisley said Mr Prior had been taught "a very salutary lesson."

When Mr Prior entered the church he looked shaken by his reception, although he said afterwards he understood how

people felt and did not been hurt in any way. He also heard the congregation applaud when the Rev R. Magee, a personal friend of Mr Bradford, called for the reintroduction of the death penalty for terrorists.

Government officials later said Mr Prior's main concern had been for the Bradford family having to endure such scenes. Many people in the church had apologised to the Minister over his treatment. Mr Prior was

Thatcher condemns Paisley threat, Page 12  
Editorial Comment, Page 18

accompanied by Mr David Mitchell MP, Minister for State at the Northern Ireland Office.

Unionist feeling about the killing of Mr Bradford and of part-time members of the security forces, was shown by the numbers attending the funeral and memorial services held in towns and villages across the province. Several thousand people were at the small church and the service was relayed to them by loud-speaker.

About 4,000 people took part in a memorial service in Belfast, blocking city centre traffic for more than an hour. Workers from the Harland and Wolff shipyard and the Short Brothers

aircraft factory attended.

In Larne, about 800 workers marched through the town and workers at the Ballymuntad power station left only a skeleton staff during the hour's stoppage. Their support could be crucial if loyalists carry out their threats to make the province ungovernable.

Mr Paisley made further threats along those lines after Mr Bradford's funeral service. He said the incidents involving Mr Prior were a storm signal; Ulster people were now "over the brink." If the Government refused to heed the lesson Unionists could, among other things, withhold their taxes, rent and rates.

Mr Paisley said the existence of the "third force" would be seen in a day of protest on Monday. It is not clear what he plans for this, but one belief is that he will try to stage a big demonstration in a Republican area.

But Mr Paisley and other loyalist leaders seem anxious to avoid reprisal killings. Another of these took place yesterday in Lurgan, about 20 miles from Belfast, when a 20-year-old Catholic, Mr Peader Fagan, was shot as he sat in a car.

Continued on Back Page

## Reagan plans disarming foreign policy speech

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

PRESIDENT Ronald Reagan plans a major foreign policy speech today designed both to reassure Western Europe that he is genuinely a man of peace, and to draw attention away from the irksome personal incidents that have recently embarrassed his Administration.

The President, with Western Europe as his principal audience, is expected to put forward sweeping proposals for nuclear disarmament in Europe for negotiation in the new round of U.S.-Soviet arms control talks on medium-range missiles due to open in Geneva on November 30.

Officials in Washington say he will endorse the so-called "zero option," which aims to secure removal of all the new Soviet SS-20 missiles targeted on Western Europe, in exchange for the North Atlantic Treaty Organisation's dropping its controversial plan to deploy a new generation of U.S. Cruise and Pershing missiles as a counterweight.

Moscow has so far offered only to freeze deployment of its rapidly multiplying SS-20s in exchange for abandonment of the NATO plan.

Inclusion of the "zero option" in the American negotiating position is already official NATO policy. The U.S. seems to have embraced the idea with greater enthusiasm following a review of negotiating strategy in the U.S. National Security Council in recent days.

U.S. officials now say that the zero option is not only acceptable but "desirable," though they add that a more limited agreement could be envisaged.

One possibility, they say, could be to stabilise the number of nuclear warheads on each side at 572, the number the U.S. plans to deploy. But that would mean Moscow's taking the unlikely step of agreeing to reduce its present level of medium-range warheads by 905.

Mr Reagan is said by officials to have concluded that as Moscow is likely to reject the zero option, he has nothing to lose by proposing it. He could even gain if the move suggested to West European opinion that it was Moscow, not Washington, that was preventing nuclear disarmament in Europe.

It is acknowledged in Washington that a public announce-

ment of the proposal on the eve of the Geneva talks may anger the Soviet Union in much the same way as did the publication of President Carter's proposal for "deep cuts" in strategic weapons in March 1977, also just before talks with Moscow.

The White House has concluded, however, that with President Leonid Brezhnev due in Bonn next week, now is a good time to anticipate any announcement he may make there.

It also wants to give the U.S. media an issue of substance to get its teeth into after days in which the spotlight has been unfavourably focused on a number of leading Administration members, including Mr Alexander Haig, the Secretary of State; Mr Richard Allen, the National Security Adviser; and Mr David Stockman, the Budget Director.

A further aim is to reassure doubting West Europeans that the Reagan Administration does not contemplate the possibility of a limited nuclear war in Europe, despite a series of remarks by leading officials.

Continued on Back Page

## ICL wants to shed more jobs

BY GUY DE JONQUIERES

ICL, Britain's largest computer manufacturer, has called officials of its main trade unions to a meeting tomorrow, at which it is expected to propose a further 1,500 redundancies in its British and overseas operations.

The company employs more than 25,000 people worldwide, with about 18,000 based in Britain.

Implementation of the latest proposals would bring to more than 9,000 the number of jobs the company has shed during the past year, while struggling to recover from serious financial

problems. ICL announced plans for 2,500 redundancies and a factory closure last November. A further 5,200 redundancies, of which 4,200 were in Britain, were announced last June, soon after the appointment of a new senior management team.

It is not known which parts of the company's operations will be affected by the latest redundancy proposals, or how they will be allocated between activities in Britain and abroad.

Next month ICL is due to announce its financial results for the year to September 31. It

lost £50.6m (including a £14.6m special charge for redundancies) in the first half.

Though it is thought unlikely that ICL moved back into the black in the second half, it is expected to indicate that trading performance has improved recently in response to cost-cutting measures and the introduction of new products.

The company, which obtained a £200m bank loan guarantee from the Government last March, hopes to negotiate a capital restructuring package soon which would enlarge its shrunken equity base.

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## Lonrho to buy Princess hotels

BY JOHN MOORE

LONRHO, the international trading conglomerate headed by Mr Roland "Tiny" Rowland, is to pay \$100m (£52.3m) in cash for a complete takeover of Princess Properties International, the Bermuda hotel company.

The amount of money involved caused surprise in some quarters of the City, and prompted speculation that Lonrho might not be able to remount a cash bid for House of Fraser, the Harrods stores group.

Lonrho bid earlier this year for House of Fraser, but its takeover intentions were referred to the Monopolies and Mergers Commission, which has just completed its study of the bid.

It is thought that the commission has made its recommendations to the Secretary of State for Trade on whether the bid should proceed or not.

Mr Robert Dunlop, a Lonrho director, said yesterday that "we can handle this deal standing on our heads. We have the resources readily available."

### Association

Lonrho's \$100m is being spent on acquiring a 50 per cent share in the hotel group from business interests of Mr Daniel K. Ludwig, the American billionaire.

Mr Rowland has had a business association with Mr Ludwig for the past two years, since Lonrho acquired an initial 50 per cent in Princess.

At the time Lonrho paid \$81m in cash for its stake and issued 5m Lonrho shares to Mr Ludwig, worth then £3.6m. Mr Ludwig repaid Lonrho's third largest shareholder.

For the year ending September 30 1980, pre-tax profits of the entire Princess Group, which has hotels in Bermuda, the Bahamas, Mexico and California, were \$30m, and profits for the year ending September 1981 are estimated to be in line with the profits earned in the previous year.

### 5 to New York

	Nov. 16	Previous
Spot	\$1.9020/50	\$1.9110/115
1 month	0.37/0.50	0.25/0.18
3 months	0.75/0.85	0.60/0.50
12 months	0.90/0.75	0.80/0.60

## U.S. recession fears push gold below \$400

BY DAVID MARSH

THE LONDON gold price yesterday fell below \$400 an ounce for the first time since August as fears of a protracted U.S. recession prompted further selling of precious metals.

Gold closed down \$5 at \$389.5 an ounce after dropping to about \$395 at one point during the day, only slightly above the 21-month low of \$390 reached three months ago.

Sentiment on the metals markets was also undermined by a strengthening of the dollar in spite of Monday's removal of the surcharge on the Federal Reserve discount rate.

The spot silver price in London fell to \$8.151 an ounce from Monday's \$8.324, while platinum closed at \$378.5, down from \$385, after earlier touching \$375. Palladium, too, was

hit by selling, though base metal prices in London were generally little changed.

The dollar rose to DM 2.2525 from DM 2.2390 on Monday and also strongly gained against the Swiss franc, although it fell slightly against the yen.

Eurodollar interest rates were little changed, but the foreign exchanges were concentrating more on the possibility of interest rate cuts in Germany.

Sterling closed two cents lower in London at \$1.8935, and also fell against continental currencies. Its trade-weighted index dropped to 90.2 from 91.3.

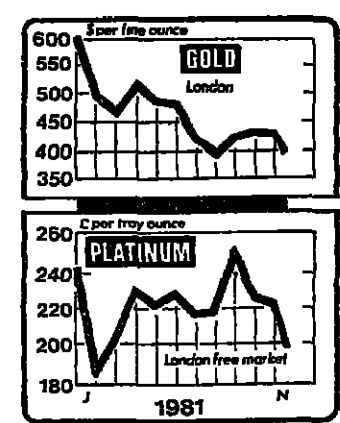
## American bond prices fall

BY OUR FINANCIAL STAFF

U.S. BOND prices dropped sharply in early trading yesterday in the face of an avalanche of new borrowing by big companies, including an issue of bonds and notes worth \$1bn (£525m) at face value for Du Pont, the largest American chemicals group.

The recent decline in U.S. interest rates has persuaded many companies to rush to the market for billions of dollars worth of fixed-interest finance. New bond or note issues were also announced yesterday for Ford (\$250m), Caterpillar Tractor (\$150m), ITT (\$150m), Dart & Kraft (\$300m), and Philip Morris (\$125m). IBM is also expected to raise \$250m.

Crocker National Bank, now part of the Midland Bank Group, is to raise \$500m through "zero coupon" certificates of deposit (where no interest is paid but



Sterling's weakness came in spite of a firming of London money market interest rates following Monday's Bank of England action to brake the recent easing in credit costs. The three-month interbank rate rose 1 point to 141 per cent.

On the gold market, the price has now fallen by \$30 since the beginning of the month and by \$60 since mid-September.

The metal's failure to gain support from the sharp fall in U.S. interest rates and fresh political tension in the Middle East has led to a large-scale selling from disillusioned investors during the last few weeks, according to dealers.

The market has also been depressed by increased sales from the main two producers, South Africa and the Soviet Union, both of which are facing growing financial problems as a result of the price fall.

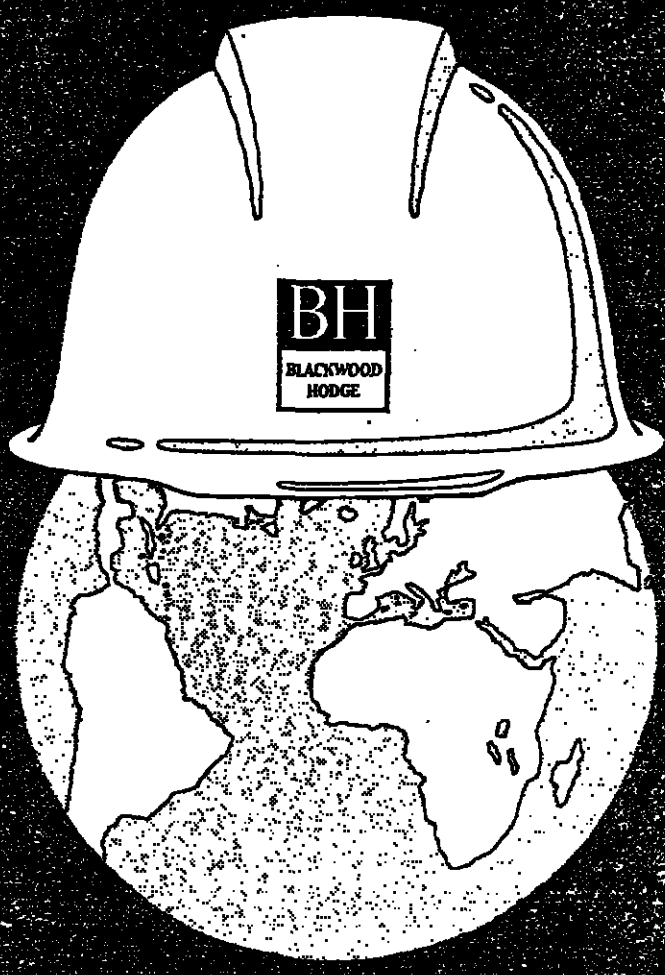
principal is guaranteed at maturity at a level substantially above the issue price.

The flood of issues was widely expected, because corporate treasurers have repeatedly been postponing their borrowing plans until interest rates showed signs of falling.

There is some concern that the sudden surge in credit demand could check the rally in the bond market, which has done so much to bring U.S. interest rates down in the past fortnight. However, Wall Street investment firms say that investor demand for corporate bonds is strong, and they believe the market will be able to cope.

Investment bankers on both sides of the Atlantic do not expect interest rates to turn up.

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Eurobonds fall back, Page 24



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## EUROPEAN NEWS

Eminent entrepreneur to  
aid French employers

BY WHITE IN PARIS

GATTAZ, a 56-year-old industrialist and advocate of a new entrepreneurial spirit, has been elected head of the employers' federation, F.

ew "Patronat" leader from the ranks of the medium-sized companies, showing signs of discomfort at Mitterrand Government economic policies.

In a poll carried out by 1,400 company chiefs, Gattaz was chosen as the most likely to increase their investment, during the next three years. Despite the Government's employment drive, only 10 per cent of the companies had staff during the period.

poll, organised by the Confederation of Small and Medium-Sized Companies, published by the Right-wing newspaper Le Figaro, found that only 3 per cent of the companies might consider, as against 10 per cent who thought it

about the Government's lower the retirement age, more than two-thirds would not lead to a

coring number of new jobs.

The succession to the Patronat post, held by M. Ceyrac since 1972, comes at a difficult time. The federation has had problems adapting to new political conditions. The Government has so far given more emphasis to its contacts with other employer organisations dealing specifically with small business.

The GNF also faces the consequences of the nationalisation programme, which hits some of the big companies such as CGE which until now have been powerful in this organisation. Patronat leaders seem determined to keep the state companies at arms' length and to protect themselves from the threat of direct state influence, even though this may mean a severe cut in the organisation's budget resources.

M. Gattaz, who describes himself as a "moderate reformer," said yesterday there would be changes in the organisation but "no revolution."

"I have no prejudice against the Government, but we will fight with the necessary vigour whatever economic, social or tax measures are contrary to the mission of the company sector."

M. Jean Arroux, the Labour Minister, said he was optimistic about relations with the new Patronat chief, who "can bring a new way of looking at a certain number of problems."

It is clear that because of his reputation as an innovator, M. Gattaz was the Government's favourite among the potential candidates. His main rival was M. Yvon Chotard, 60-year-old head of a publishing house, who has been in charge of the Patronat's industrial relations department under M. Ceyrac.

The new head will not be named officially until the Patronat's general assembly meets on December 15. But the candidates agreed, in an effort to preserve an image of unity among employers, to stand down in favour of whoever was put forward by the executive committee.

M. Gattaz, a former engineer at the Citroën car group, left to set up his own company in 1952 along with his brother. Their Radical concern, producing specialised electronic components, has succeeded in a field dominated by U.S. and Japanese manufacturers. It now employs about 900.

Apart from sitting on the Patronat executive for the past five years, M. Gattaz has built up an organisation called EHC—standing for Industrial and Commercial Enterprises on a Human Scale. He has published two books, "The Men in Grey" and "The End of the Patronat," in the latter advocating a new role for the employer going beyond that of simple manager.

E. German  
films try  
too hard  
to entertain

By Leslie Collett in East Berlin

FILM-MAKERS in East Germany are being criticised for trying to entertain their audiences rather than producing films which reflect pride in what the "working class has created in alliance with the (Communist) Party."

In recent years, the state film company, Defa, and television have turned out lighter films with a more subjective view of life. There have even been several mildly amusing comedies.

The Party approved in the hope that Defa would fill empty cinemas with East Germans who are among the most faithful viewers of West German television. At the same time, East German TV was to be made more attractive by producing more entertaining domestic film fare and showing Western films during peak hours.

This tactic however has come under fire in an open letter from an irate worker to Neues Deutschland, the main communist newspaper. Such letter-writers are activated when the Party is signalling an ideological clampdown because of alleged demands by workers.

Herr Hubert Vater, a chief mechanic in the state transport company in Erfurt, writes that too few Defa films are being made in the tradition of "The Murderers are Among Us," a post-war, anti-Nazi drama which was East Germany's first feature film.

As a member of a club which previews new releases, Herr Vater says too many recent Defa films are about nothing. This, he says, ignores the principle of effectiveness "which determines our entire economic life."

Where, he asks, are the works of art which make plain the "titanic achievement of the creation and growth of our stable and flowering workers' and peasants' state?"

As topics which the East German film company and television should deal with, Herr Vater puts forth the "daily heroism" of East Germany's flat-building programme, which he contrasts with the situation in West Berlin.

## OVERSEAS NEWS

Now is the winter of China-U.S. relations, writes Tony Walker

## Peking and Washington feel a chill

LIKE WINTER itself, which is stretching its cold tentacles over Peking a certain chill appears to have entered relations between China and Washington. Western diplomats in Peking are now discussing the options open to the Chinese should a rupture occur with the U.S. over Taiwan.

Possibilities being canvassed range from the recall of the Chinese Ambassador in Washington to retaliation on trade. The relationship between Peking and Washington these days appears to be somewhat analogous to that of a couple, who having embarked on an affair, find that things are not so easy after all.

Stories from Washington during the past week or so predicting that the U.S. will sell an advanced jet fighter to Taiwan have only served to increase Chinese disquiet. In spite of U.S. State Department denials of these stories, Peking almost certainly remains sceptical.

The Chinese must now judge that there is a 50-50 chance of the U.S. selling some form of advanced fighter to Taiwan—short enough odds to make Peking think twice before pushing its relationship with Washington into sensitive new areas, such as arms purchases.

There is no doubt that the repeated delays of a visit by Gen. Liu Huaqing, Deputy Chief of the General Staff, to Washington are because of continuing uncertainty over Taiwan.

Gen. Liu was to have gone to Washington in August to discuss arms purchases, but the trip was postponed without official explanation. U.S. diplomats here claim to have no new date for the visit and concede privately that the delay is connected with the uncertainty in U.S.-China relations.

In spite of Western diplomats' beliefs that China may retaliate on trade, should there be a rupture over Taiwan, it would seem unlikely that in the first instance the Chinese would take actions to harm their commercial interests. China is, to a certain extent, dependent on the U.S. for supplies of some basic commodities, such as wheat and cotton.

China's anxiety may partly explain why Peking is increasingly redirecting its foreign policy efforts towards the Third World, its traditional supporter. Evidence for this is the spirited support for the Saudi Arabian



Zhao Ziyang (left) China's Prime Minister, Mr Alexander Haig, U.S. Secretary of State, and (right) Deng Xiaoping who is promoting relations with Washington

peace proposals in the Middle East, the leading role China played on behalf of the developing world at the recent Cancun Summit in Mexico and apparent renewed efforts to improve its relations with influential black African states such as Nigeria.

China's basic foreign policy objective is clear and has been so since the mid-1970s. It wants to promote a loose alliance of the West, Japan and moderate Third World countries against the Soviet Union. Keeping this alliance stitched together is a constant Chinese preoccupation.

That is why the Taiwan issue is so irritating for Peking. It interferes constantly with the smooth development of China's relationship with Washington and is a problem which will simply not go away.

This in turn has implications for internal Chinese politics. Hardliners in the Politburo, who may not be so enthusiastic about the relationship with the U.S. as promoted by Mr Deng Xiaoping and his moderate supporters, will be able to point to continuing problems over Taiwan as an example of bad faith on the part of Washington.

There have been frequent contacts recently between Chinese and U.S. officials at which the Taiwan issue is certain to have been discussed. But there has been no indication of progress either in Premier Zhao Ziyang's talks with President Ronald Reagan at Cancun or in discussions between Mr Huang Hua, the

Chinese Foreign Minister, and Mr Alexander Haig, the U.S. Secretary of State, in Washington last month, judging by the reaction of the Chinese media and hints by Chinese officials.

Statements by Mr Haig this week praising China's proposals for the reunification of Taiwan with the "motherland," will have been taken with a grain of salt by Chinese officials, who will also have noted that he described the arms sales issue as a "very worrisome spectre on the horizon."

"In the period ahead, it's going to be essential that both Peking and the U.S. handle this particular question with great sensitivity and care," Mr Haig told a meeting in Florida. Peking would certainly agree with this viewpoint.

The most combative recent statement of the Chinese position on Taiwan was made by the New China News Agency's Washington correspondent in a commentary which warned that Peking would "pull back" from its relationship with the U.S., if necessary.

There is little doubt that Peking would "pull back" whatever that means, if it believed it was being pushed too far over Taiwan, however reluctant it may be to do so.

Although Taiwan is not the only foreign policy difference between China and the U.S., it is the most serious irritant. The other main differences, such as conflicting views over the Middle East and southern Africa, appear manageable.

The pro-Israeli U.S. and the pro-Arab Chinese find themselves on opposite sides of the fence over the Middle East peace process. In Southern Africa, China worries that Mr Reagan's pro-Pretoria tilt will cause unnecessary problems with black African countries which could easily fall into the Soviet camp.

But such issues are not really central to the Sino-U.S. relationship in the same way that Taiwan is. As one diplomat here observed this week: "Outsiders sometimes forget with an emotional issue Taiwan is for the leadership. Logic does not always enter into their calculations where Taiwan is concerned."

All this does not mean that relations between China and the U.S. are being put into reverse gear. On the contrary, trade is booming, having jumped by 38 per cent in the first six months of this year.

At the same time, high level visitors from the U.S. continue to flood into China. Last week, it was Mr Walter Stoessel, Under-Secretary of State for Political Affairs. This week it is Donald Reagan, the Treasury Secretary, for talks of the U.S.-China Joint Economic Committee.

But as Mr Haig said at his Florida meeting, Peking and the U.S. will have to handle the arms sales question with "great sensitivity and care." The Chinese Government will have taken careful note of this statement.

## Armenians admit to Paris blast

S — A bomb exploded at a railway station on Saturday night, injuring two. An Armenian guerrilla claimed responsibility.

described by police as a "moderate reformer," said yesterday there would be changes in the organisation but "no revolution."

At the same time, high level visitors from the U.S. continue to flood into China. Last week, it was Mr Walter Stoessel, Under-Secretary of State for Political Affairs. This week it is Donald Reagan, the Treasury Secretary, for talks of the U.S.-China Joint Economic Committee.

off six bombs at French offices in Beirut and exploded a hand grenade close to the Eiffel Tower in Paris on Saturday night. It also claimed responsibility for an explosion in a Paris restaurant earlier on Monday and said it planned to blow up an Air France airliner in flight.

The French External Affairs Ministry said it had ordered special security measures at its embassies in Beirut and certain other cities.

Mr Adnan Bulah, the Turkish Ambassador to France, held an emergency meeting with a senior Ministry official on Saturday to urge the French authorities to take strong measures against Armenian guerrillas. The Secret Army, which wants international recognition of the alleged genocide of Armenians by Turkey in 1915, has murdered Turkish officials and dam-

aged Turkish buildings in several countries.

Four Armenian guerrillas who took over the Turkish consulate in Paris last September are awaiting trial in France. A security guard was killed and a diplomat seriously wounded in the attack.

Police said Mr Giorjoun was suspected of being the gunman who shot a Turkish diplomat in Rome last month, but the External Relations Ministry said Italy had not sought to extradite him.

In Beirut, the Armenian Secret Army issued a statement denying any connection with the Orly Group. It also warned the "Front for the Liberation of Lebanon from Foreigners" that it would retaliate for any action against Armenians in East Beirut. Reuter

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## U.S. 'has limited leverage over Soviet energy'

OUR WASHINGTON CORRESPONDENT

U.S. has limited leverage over the Soviet Union in the field and could only restrict Soviet energy technology in its Nato allies, according to a Congressional report released yesterday.

A 400-page study by the Congressional Office of Technology Assessment has major implications for the Reagan Administration.

Administration has a tougher line on technology exports to Soviet Union but not yet set new guidelines. There are important implications for U.S.-W. European energy cooperation in the Soviet trans-Siberian pipeline. The report has suggested to allies in Europe that could be better off relying on U.S. oil imports and oil extraction from the sea as alternatives to more Soviet natural gas in the pipeline from U.S. allies have so far rejected this argument, and a portion of the pipeline is to be built with heavy Soviet financial and technical involvement—expected to be completed when President Brezhnev visits Bonn next week.

OTA study notes that the energy-related product Moscow has been importing a "massive" quantity is a pipe, a size which has been made in the U.S. It is true that some long equipment which the U.S. intend to buy for the pipeline from West Europe under licence to U.S. firms.

He was referring to the long wrangle over financing and building the joint U.S.-Canadian Alaska gas pipeline.

Senator Ted Stevens saw in the report a lesson for his own state of Alaska and the U.S. in general. "The Soviet Union has laid roughly 6,000 miles of 56-inch pipe for frontier gas delivery, with 10,000 additional miles planned."

In contrast, the U.S. has pondered for five years the construction of 4,800 miles of pipeline to deliver natural gas from the Arctic. There is a lesson here—I hope it is not missed.

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## New York church tries to reach for the heavens

BY IAN HARGREAVES IN NEW YORK

IT HAS all the makings of a classic New York City imbroglio. Rival public relations factions are dishing the dirt, sharp property men are hatching 40-carat deals and even Jacqueline Onassis is involved. So, too, is ITT, the U.S. communications giant.

At the centre of the affair, remarkably enough, stands a church—the beautiful, 20th-century Byzantine fantasy of St Bartholomew's, whose domed brickwork snuggles alongside the Waldorf Astoria hotel and a military stripe of chrome and glass corporate towers on Park Avenue.

Beauty, for St Barth's is the problem. The church wants to allow Mr Howard Ronson, a British developer, to build a \$110m (£57.8m) 59-storey skyscraper on the site of the church's neighbouring community and parish rooms.

"This is the wrong building in the wrong place," thundered the architecture critic of the New York Times the morning after the models were unveiled. All the city's newspapers are hotly against the scheme, as is Mrs Jacqueline Onassis, whose riches helped prevent Penn Central's financial crisis in the 1960s by building a tower on top of the Grand Central Station, a few blocks south of St Barth's.

Several of the city's leading architects refused to touch the lucrative contract. Even Mr Philip Johnson, an architect who was once quoted as saying

he would draw "for the devil himself," said this time: "We don't believe in ruining the city."

ITT, whose headquarters stand exactly opposite St Barth's was so upset at the prospect of losing light, peace and space, that it offered the Rev Thomas Bowers, the church's rector, \$500,000 a year and said it would head a fund-raising drive among other companies if the plan was dropped.

The protesters, who are led by Mr Sinclair Armstrong, a rapping moustache-floored former chairman of the Securities and Exchange Commission, say they will take their fight to stop the skyscraper all the way to the Supreme Court if need be. Anyone with experience of litigious U.S. society, knows that this is no idle threat.

But the opposition's immediate target is to influence the postal ballot now taking place among the church's 800 or so dues-paying parishioners. The number is in doubt because of legal squabbles over who is entitled to vote. Last Christmas, when the church was packed to hear one of the city's finest choirs declare the message of the nativity, Mr Armstrong was in court winning his fight to be registered as a parishioner to run for a seat in the church's policy-making vestry. Mr Bowers was then and is still mandering for his cause.

Mr Bowers, a rotund, amiable

Episcopalian, is adamant that the scheme is essential to avoid the church becoming insolvent inside eight years and to enable it to expand a city-wide spiritual and social mission which stretches back to 1835.

That tradition emerged through three changes of site and has continued since the present magnificent, mosaic-clad buildings were designed by Bertram Goodhue in 1919.

Fortunately for St Barth's today, the principle that a church is its people and its mission rather than its buildings was, after a court fight, built into the wording of the 1967 listing of St Barth's as a landmark. These words will be quoted in many courts.

Also much recited will be the benefits the income from the skyscraper will bring to the broken places of the Bronx and Harlem, to which St Barth's already indirectly ministers, as well as running a vast community club, schools and food kitchens, which will also benefit.

Mr Bowers has committed the church to spend more than half its income outside its own immediate parish work. The internal tasks are to repair a crumbling roof—part of more than \$7m in delayed maintenance—and solve space problems, like the one which requires the 50-member choir to change inside a 4-ft wide closet.

From this point of view, the development scheme offers a miracle of financial stability and opportunity. The church

would get an inflation-protected income of \$9.5m a year for the next century. In addition, the church will have free use of 75,000 sq ft of space, worth perhaps \$3.75m a year at today's market rates in what is, according to the developer, Mr Ronson, the best site on earth. Total revenues from the building are put at between \$40m and \$50m a year.

Mr Bowers is confident of winning the parish vote, which was due to be counted yesterday, by an 80 per cent margin, although Mr Armstrong says he starts with 33 per cent to 40 per cent of the vote and the balance to play for. But a defeat in the ballot could be just the beginning for the protesters.

Without doubt, most of the New Yorkers able or likely to raise their voices in the issue, will favour the attraction of St Barth's soft, hand-made brick over the church's missionary purpose.

"I'm a folk hero as a result of this," says Mr Armstrong, who tells his audiences that the \$9.5m a year income from the skyscraper will in reality be used to set up a television ministry for Mr Bowers.

As for the architect who did accept the commission, Mr Peter Capone of Edward Durrell Stone, he is shouting in the wilderness that his creation will add to the glories of Park Avenue, by reflecting the church and, through its cantilevered construction, open more terrace space for pedestrians.



The Rev Thomas Bowers, Rector of St Bartholomew's Church, New York, with the design of the proposed skyscraper which could earn his parish \$9.5m (£5m) a year.

Even the most farsighted social commentator may be excused a twinge of anxiety at the breakneck advance of the silicon microprocessor.

Its critics depict a future in which labour is spilled directly from the frying pan of the forty-hour week into the fire of redundancy and disaffection.

But we firmly believe that technology developed for the benefit of all need not degenerate into a lemming-like scramble for self-extinction; and that the fruits of modern electronics can, if responsibly cultivated, substantially improve the quality of life throughout our society.

Microchips, for instance, are perfectly at home teaching pilots to fly in a flight simulator. And simulation is just the sort of technology that is closest to our corporate heart.

As world leaders in the field, we provide invaluable 'off-line' experience of the conditions encountered in flight, at sea and in dangerous industrial processes. No jobs on the scrapheap, perhaps some lives preserved.

Nor will the exciting audio-visual system we designed for the Tyne and Wear

Metro take work away from the people. (Rather, it should help the people to get to work on time.)

We've even shed a kindlier light upon that old bête noir of the technophobes, the computer. Far from undermining the authority of the individual, our new System Alpha Teleputer terminal will actually exalt his role by increasing his overall efficiency.

We would argue, too, that our involvement in radio communications, marine navigation, recorded music and domestic television is more likely to improve people's lives than to degrade them.

Of course, it would be irresponsible to dismiss entirely the problems implicit in an accelerating technology. But most of these may be avoided if governments and companies regularly apply the fundamental, utilitarian test.

For if a particular advance does not show up immediately as a credit on the account of human welfare, then who exactly is collecting the interest?

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## Nuclear safeguard system criticised in report

OUR WASHINGTON CORRESPONDENT

INTERNAL U.S. Government report has strongly criticised the international system of safeguards designed to prevent diversion of nuclear fuel into bombs—a major concern in U.S.-non-proliferation

adequacy of reactor information by the Vienna-based International Atomic Energy Agency has been a major issue since Israel bombed Iraq's Osirak reactor in June.

The new U.S. report will be read on Capitol Hill. President Reagan's hints he would like to relax portions of U.S. non-proliferation law are viewed with suspicion.

Report to the U.S. Nuclear Energy Commission was by a former staff member of the NRC and the IAEA. It concludes that IAEA is "incapable of detecting the diversion of a significant quantity of nuclear fuel

in any state with a moderate-to-large nuclear energy establishment."

The report complains that reactor records on fuel handling are often sloppy, that IAEA inspectors are frequently kept out of sensitive fuel reprocessing plants, and that IAEA-installed cameras inside reactors break down "at an alarming rate."

The 1978 U.S. law, which some in the Reagan Administration would like to rewrite extensively, bans nuclear exports to countries who do not agree to put all their nuclear facilities under IAEA inspection.

The report was requested by Mr Victor Gilinsky, one of the five NRC commissioners with a particular interest in proliferation problems, and written by Mr Emmanuel Morgan.

It carries no official imprimatur from the Administration, which has said it believes there is no alternative to the international safeguards regime.

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## Polish debt with Brazil to be renegotiated

Poland has agreed to renegotiate the debt owed to it by Brazil, the Brazilian Ministry announced.

The debt followed week-long negotiations between the two governments. The accord, Poland said, will pay only 10 per cent due debt, plus interest, a balance will be paid in 1982, under terms established by further negotiations in February, the accord added.

Poland owes Brazil \$1.4bn, of which roughly half is due this year, according to Press reports.

Brazil also agreed to open a new line of credit to Poland of \$140m. The credit line will be principally for purchases of soyabean and cacao, according to the Ministry.

The semi-official Export-Import Bank of Japan said yesterday it had agreed to lend Poland ¥8.94bn (£17.7m) to finance purchases of Japanese steel, machinery and other products.

The money was being borrowed by the Handlowy Wsparcia Bank which would re-lend the funds to Polish importers of the products.

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## Big ambiguities 'meant to worry Castro'

MARY HELEN SPOONER IN SANTIAGO

NT statements by Reagan administration officials on the U.S. military action in Cuba and Nicaragua "designed to worry the minds of both countries," said a State Department spokesman yesterday.

Walters told the Senate Chamber of Commerce in the Chilean capital yesterday by Mr Alexander U.S. Secretary of State, told "constructive city," whose unclear

ing was intentional. He said, "We are not going to Cuban officials. We are not going to Cuban officials. We are not going to Cuban officials."

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foreign policy was to strengthen friends and allies of the U.S., but human rights issues remained a subject of concern. "We do not feel the way to handle the problem is to get up on the roof with a bullhorn."

Gen. Walters, a former Deputy Director of the Central Intelligence Agency, arrived in Santiago on Saturday for what U.S. Embassy officials said was an unofficial visit, in response to an invitation to address a regional meeting of American Chambers of Commerce in Latin America.

Even so, he attended a breakfast with President Augusto Pinochet and other military officials in what was described as a "private meeting."

A probable topic of discussion was the recent U.S. Senate vote to lift the arms embargo against Chile.

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## WORLD TRADE NEWS

Kenneth Gooding, Motor Industry Correspondent, looks at the number of car company joint ventures

## After BL and Honda: who's linked up with whom

Mr Kiyosha Kawashima, Honda's president, described his company's potential joint venture with BL as "unique." And certainly the arrangement for each company to make both versions of the car—the "British" and the "Japanese"—in its respective country has not been tried before.

However, joint ventures have been a significant feature of the European motor industry for many years and recently, as development costs rose sharply and sales growth levelled off, they have become much more common.

The accompanying chart above shows most of the important projects.

1—BL already is making the Honda Ballade under licence in Britain and selling it, with some modifications, as the Triumph Acclaim.

2—BMW of West Germany and Steyr-Daimler-Puch of Austria have combined to set up a plant in Austria to make a new car diesel engine. The first engines will be available next year and the plant has a 300,000-a-year capacity. Ford has contracted to take 80,000 to 120,000 of the four- and six-cylinder turbo diesels for its American cars in 1984.

3—VAG, the Volkswagen-Audi group, this autumn signed a deal with Nissan, the Datsun group, to have the Japanese company produce a version of the VW Passat, medium-sized

car, at the rate of around 4,000 to 5,000 a month beginning in the spring of 1983.

4—Nissan and Alfa Romeo have agreed to join forces to produce a small car at the Alfassud plant in southern Italy. Nissan will supply the bodies from Japan which will be mated with Italian engines and other mechanical equipment. The cars will go mainly through the Alfa networks in Europe—they are for Europe only—after production begins in 1983 at the rate of 60,000 a year. But the position in the UK, where the Datsun network is stronger, has still to be decided.

5—Alfa Romeo and Fiat are to co-operate in the development of car components as part of the Italian Government's scheme to strengthen its motor industry. The deal was signed only this summer.

6—Seat in Spain has for many years been making cars under licence from Fiat. Recently Fiat decided against pumping more money into Seat and taking a majority stake. As a result...

7—Seat, still controlled by the Spanish Government, has been having talks with Toyota of Japan about providing a complete range of cars for the future. No deal has been outlined or agreed so far.

8—Fiat helped get volume car production going in the

Soviet Union by setting the Togliatti plant into operation and providing the basic technology for the Lada saloons made there—they are based on the old Fiat 124.

9—Lada wants a more up-to-date car (the 124 has been out of production for about ten years in the West) and has turned to Porsche of West Germany to do much of the development work.

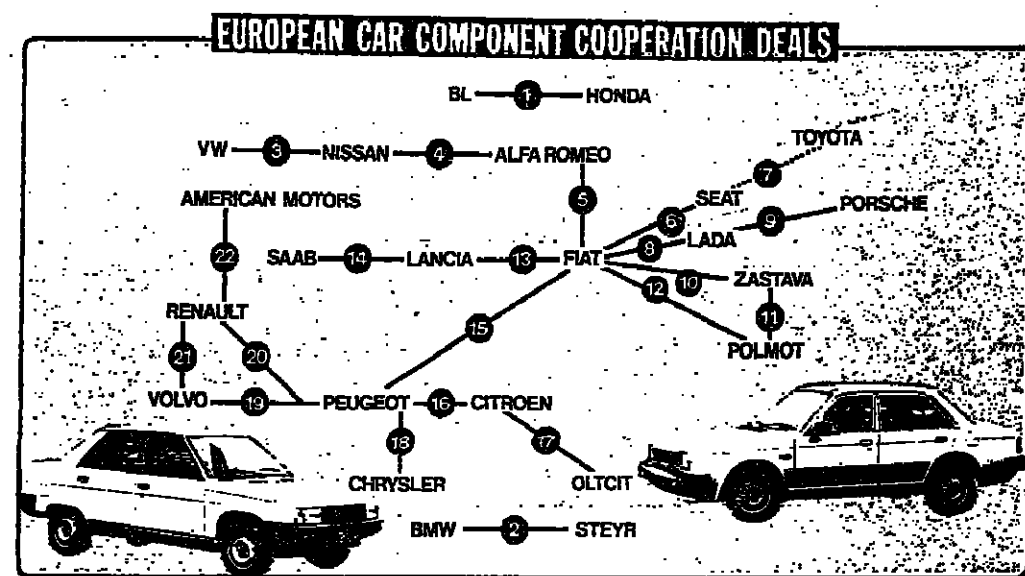
10—Fiat's links with Communist countries include a deal dating back many years for the production of the Fiat 128 by the Zastava company in Yugoslavia. Zastava also makes a light commercial vehicle based on the Fiat 850. The two companies also swap components worth about \$300m a year.

11—Zastava also exchanges components with Polmot of Poland.

12—Polmot makes a version of the Fiat 126 and the Italian group now uses Poland as the source for this car for its Western European network.

13—Fiat is 100 per cent owner of Lancia.

14—Lancia and Saab of Sweden are working on the joint development of parts for a new car to be introduced in the mid-1980s. As with the latest BL-Honda arrangement, each company will produce its own distinctive car from the common components "pool"



and share production between them.

15—Fiat and the Peugeot group of France are to develop and produce jointly a 1600 cc engine-a-year plant to begin operating in 1984-85. The engines will be in the 1,000 cc to 1,500 cc range.

16—Peugeot group includes Talbot and Citroen as wholly-owned subsidiaries.

17—Citroen has a joint venture in Romania where a new company, Oltcit, has recently begun output of a small car which will be produced at the rate of 130,000 a year by 1983.

half for Citroen's Western European dealer networks.

18—Peugeot will supply diesel engines to Chrysler of the U.S. and the companies intend to inter-change sub-assemblies and parts as well as jointly develop and produce cars in the U.S.

19 and 20—Peugeot, Volvo of Sweden and Renault of France have for many years jointly owned a company, Franco-Suèdevoies, which makes the V-6 engine each company uses.

21—Renault has acquired 15 per cent of the Volvo Corporation's car business and has the

option to lift the stake to 20 per cent. The two car companies are co-operating to develop new cars and components for the mid-1980s.

22—Renault also owns 46 per cent of American Motors of the U.S. and has taken management control of that company. Renault is helping develop front-wheel drive cars suitable for the U.S. market while AMC is down-sizing its four-wheel-drive Jeeps so that they will be more suitable for Europe. The first cars make their appearance in the middle of next year and the Jeeps can be expected in 1983.

## Tokyo strategy aim to cut trade surplus with West

BY CHARLES SMITH, FAR EAST EDITOR IN TOKYO

SENIOR JAPANESE ministers concerned with economic affairs agreed in principle on a short list of measures to be taken to reduce Japan's trade surplus with the West at a special Cabinet meeting yesterday, but disagreed on a longer and most significant list of proposals.

The measures which were agreed and have now been referred to officials for "further examination" include:

● Liberalisation or simplification of inspection procedures on imported manufactured goods.

● Measures to prevent "torrential exports" of individual products to specific markets.

● The dispatch of "import promotion" missions to the West and the staging of fairs in Japan.

● Promotion of "industrial collaboration" between Japan and advanced Western nations.

The meeting of Economic Ministers failed to agree on proposals for the reduction of tariff "perks" on a number of sensitive items—including Scotch whisky and biscuits—and on a scheme for using Japan's foreign exchange reserves to finance the import and lease of aircraft and other capital equipment.

They also disagreed on proposals for the stockpiling of rare metals.

In most of these areas, the Ministry of Foreign Affairs International Trade and try seem to have been either the Finance Ministry or the Ministry of Agriculture, has a vested interest in protecting Japanese farmer

The five Ministers are again to try to sort out differences on the "core" import measures.

If and when the government decides to cut to undertake emergency measures, the individuals involved in decision-making process now occupy key posts.

Immediately after today's cabinet meeting, Mr. Michio Watanabe, the Minister, said that he is case for reducing the Japan's imports of whisky was misguided.

He quoted figures suggesting that more than half of the price of luxury Scotch sold in Japan represents margin earned by the agent—as against roughly third in the case of Japanese whiskeys.

## Chile 'faces deficit on current account of £2.1bn'

BY HUGH O'SHAUGHNESSY, LATIN AMERICA CORRESPONDENT

DISAPPOINTING trade figures will push Chile's deficit on the current account to \$4bn (£2.1bn) this year from the \$1.6bn registered last year, according to Sr Sergio de la Cuadra, chairman of the Chilean Central Bank.

Speaking in London yesterday at a seminar on Chile he forecast that imports would total \$6.6bn this year (1983, \$5.14bn) against exports of \$4.3bn (1983, \$4.72bn).

The much increased current account deficit, substantially worse than forecast by officials earlier in the year, is expected to increase pressure for a devaluation of the peso.

Its strength is seen as encouraging an import spree while at the same time hitting sales abroad already affected by the low international prices of copper, the principal Chilean export.

Devaluation is, however, being resisted by many importers and by some financial circles with large borrowings in dollars and other foreign currencies.

In an effort to increase Anglo-Chilean trade, Sr de la Cuadra is accompanying Sr Miguel Kast, the Labour and Social Security Minister, on an official visit.

Anglo-Chilean trade showed a big surplus last year in Chile's favour with British

exports at \$55.7bn and UK imports at \$135.5bn. Yesterday Sr Kast visited Mr Richard Luce, junior minister at the Foreign and Commonwealth Office, and is today to see Mr Peter Rees, the Trade Minister and to attend other meetings arranged by the Department of Trade, before leaving tomorrow.

During discussions on Anglo-Chilean economic matters, Mr Luce brought up with Sr Kast the case of the British businessman, Mr William Beausire, who was arrested by Argentine police in 1975 and sent to Chile where he is believed to have died in custody.

Mr Denis Healey, the shadow foreign secretary, yesterday called at the Chilean embassy to discuss the Beausire case.

British officials are treating the visit of the Chilean ministerial team with the utmost reserve and say that though representations are being made about human rights issues, this is not clouding the issue of increased bilateral trade.

Mary Frings in Bahrain writes: Mr Ernane Galveas, Brazil's Finance Minister, is leading a 100-strong trade delegation to the Gulf, taking in Iraq, Kuwait, Bahrain, and Saudi Arabia.

The mission, which arrives in Bahrain today includes the governor of the Brazilian state bank and some 70 businessmen.

## Midland Bank plays leading role in Nigerian plan

BY PAUL CHEESERIGHT, WORLD TRADE EDITOR

THE NIGERIAN state of Plateau has a strong commercial incentive to come to terms with the Midland Bank for the financing of its development plan. Had the signing of the 196bn export credit been delayed much beyond yesterday the rate of interest would have been not 7.75 per cent, but 10 per cent.

New interest rates for export credits came into effect on Monday following an agreement among the industrialised countries in Paris last month.

As it is, the Eurocurrency part of the loan package—\$116m (£61m) at 1 over the London interbank overnight rate—is not cheap by international standards, although it is in line with what Nigerian borrowers have been paying this year.

Nigerian borrowers, in any

event, have been forced to pay bank fees of 3 per cent of the value of any loan, compared with the 1 per cent charged many international borrowers.

This reflects the erratic movement of the Nigerian economy, dependent on the fluctuation of oil prices.

But the structure of the loans contains advantages for the British exporters. Because the credits will be drawn down as and when they are needed to meet payments for contractors, the funds for the export credit, backed by the Export Credits Guarantee Department, do not have to leave the UK.

This means that contractors do not have to face the dreary process of battling the state bureaucracy to obtain payment. Only the front-end money—the Eurocurrency credit—will go to

Plateau. There is an obvious advantage to contractors in doing as much work as they can outside Nigeria.

But it has taken 18 months to work all this out. The first move to draw Midland to Plateau came from the Nigerian side.

Officials touring Europe were looking for funds and the Midland followed this through with letters to both the state and the federal Governments.

Once Balfour Beatty Engineering had been identified as the potential managing contractor and been brought together with the Midland, the two pressed ahead to win the business.

For their part, the Nigerian authorities were attracted by the preferential rates of interest available for the export credit. Plateau state was not looking particularly to place its busi-

ness with British companies but it was drawn to them by the financing flexibility which became apparent when the ECGD agreed in principle last March to cover the loan.

But ECGD cover would not have been available without federal Nigerian Government guarantees for the state borrowing. And the nature of that borrowing caused problems and delays.

In Nigerian terms, the borrowing was innovative. It covered not a single project, as has been the habit, but a clutch of projects covering water, health and agriculture.

In effect the borrowing was a project line of credit signed up without the contractors, except Balfour Beatty, being signed up.

As well, Plateau wanted finance for its development plan, not a

part of it.

Much of the work over the last year has been involved with presenting this case to the federal Government, with the Midland representative working out of the Lagos office of Thomas Cook, one of the bank's subsidiaries.

In the event, it was cheaper for the state Government—only one set of arrangement fees—and simpler for the federal Government, inundated with guarantee demands for loans to be raised by the states.

But Midland and Balfour Beatty are engaged only in the first phase of the state development plan. Talks are taking place about finance for later stages. If that finance, once negotiated, is to win ECGD backing, it, too, will be tied to British exports.

## British bank offers finance to India

By D. P. Kumar in New

GRINDLAYS BANK is a foreign currency financing project in India.

At a seminar organised bank to explain the offers to industrial financial executives, Mr Armstrong, director of finance for the bank, said the OECD consensus offered to relatively countries, which India, have been 2.5 per cent across the to a minimum of 10 p in the case of credit relatively poor countries in the international market, against the interest rate of around cent, West German bank lending at 11 per cent currency mix includes and D-Mark, while the rates vary between 18 per cent.

Against this, the UK p was offering Eurocurrency loans at 10 per cent with a larger current that included sterling, and D-Marks. The Ja are still offering at 9.0 cent, but only in yen.

Another strong point in of the British package by the Grindlays Bank, involves a 2.5 per subsidy from the Govern said Mr Armstrong, was the exchange rate fluctu in the case of sterling a other European curr were less violent the rest of the Eurocurren

## Boost for Britain's furniture trade

BY GARETH GRIFFITHS

BRITISH FURNITURE exports to West Germany should increase shortly because of the recent weakness in sterling and in spite of a decline in the West German furniture market, the German Timber and Associated Industries Federation, predicted yesterday.

Mr Erich Naumann, the federation's deputy general secretary, in a speech at the London launch of the 1982 International Furniture Fair at Cologne, said that the furniture industry

throughout Europe was in a generally unsatisfactory condition.

This was reflected in the fall in British furniture exports to West Germany during the first half of 1981. Exports fell by 12.1 per cent from DM 55.6m (£12.9m) in the same period last year to DM 48.9m (£11.4m).

West German furniture imports at DM 1.5bn (£343m) remained static in volume, while the country's furniture output had fallen,

West German furniture sales are doing significantly better in the British market with West German furniture imports in the UK up 30.2 per cent in the first six months of this year to DM 145.5m (£33.8m).

The hard-pressed British furniture industry has recently seen a fall in foreign competition, although domestic deliveries to shops in the three months to the end of August were down by 9.5 per cent on the same period last year.

## UK food exporters in Netherlands drive

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

BRITAIN'S food manufacturers are to launch an export drive to sell processed food to the Netherlands.

The move was announced yesterday by the Food Manufacturers' Federation and the British Overseas Trade Board. The export drive is being based on a special marketing study of the Netherlands' market which suggested that an extra £65m of British foodstuffs could be

exported. The marketing plan was revealed yesterday to senior executives from the food industry meeting in London.

The marketing plan put forward yesterday embraces exhibitions, food promotions, special contacts through embassies and a general promotion of the British image of food abroad. The total cost is estimated at about £500,000.

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THE PACIFIC'S NUMBER ONE



## ENERGY REVIEW

## How Saudis control the oil price

By Ray Dafter, Energy Editor

ARABIA is in no mood to let its grip on the oil market slip. It is the upper hand in its efforts for pricing unity within the Organisation of Petroleum Exporting Countries.

More the kingdom is tending on its laurels as the most important oil producer. For a special kind of ability is attached to the possession of the largest oil reserves in the world, the premier of the fifth largest gas reserves.

Saudis have become convinced that their overwhelming wealth—hydrocarbon—could be priced out of the market by the action of the hawkish members of

supply to the world—or possibly even its own industries. It is the one caught in a conflict without protected oil reserves. There is considerable talk around Yanbu, on the Red Sea, that local mines might be used as strategic underground storage.

Such speculation is dismissed by Sheikh Yamani, however. "It sounds like a joke, eh?" he commented last week during a lengthy interview in Riyadh with British energy journalists. The kingdom, he said, was planning normal storage and distribution systems to cope with crude oil supplies and the growth in refined products. He expected that storage would be built to handle about a week's supply of exported crude (some 60m barrels) and about a month's supply of refined products (some 55m barrels based on 1985 capacity estimates).

Much of the storage is already in place in tank farms. Sheikh Yamani concedes that officials were studying whether it would be better to expand by building more tanks, or using underground storage.

But strategic energy developments are in hand in Saudi Arabia. In order to reduce their reliance on shipments through the Gulf and the Straits of Hormuz the Saudis have just built a 750-mile pipeline across the kingdom to a new export terminal at Yanbu. The 48-inch diameter pipeline, built at a cost of \$1.6bn, is already carrying about 1m b/d of crude, some 55 per cent of its capacity.

The Saudi Government is now looking at ways of expanding this capacity. There are two basic options: extra pipeline sections could be laid to provide 2.5m b/d of capacity or the Saudis could build a completely new line to double the existing capacity to 3.6m b/d.

Sheikh Yamani tantalisingly hinted that it was not beyond question that Iraq could be carried through an expanded pipeline. Iraq, still embroiled in its war with Iran, has the potential for being the world's second largest oil exporter. It is also one of the few countries holding the promise of major undiscovered oil fields.

But Saudi Arabia is far from being a spent force when it comes to discoveries, as Sheikh Yamani pointed out. In spite of the kingdom's high production rate, oil explorers are still adding to proven reserves even though their search is concentrated

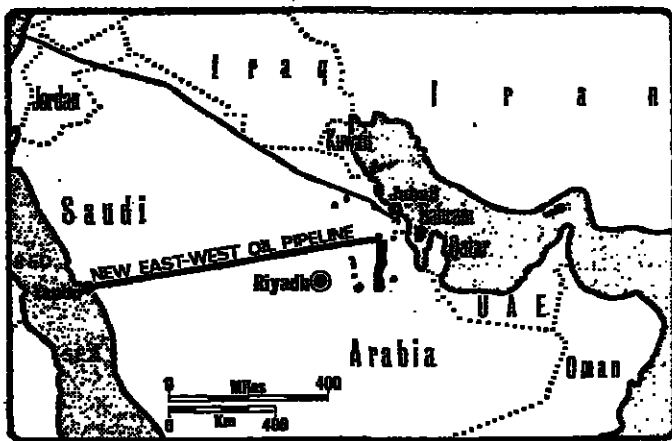
in the eastern province, well-picked over by members of the Arabian American Oil Company (Aramco)—Exxon, Standard Oil of California, Texaco and Mobil.

Last year Aramco made five new oil discoveries: Dawl, Salsal, Jubah, Nita and Dahaynah. Six new productive reservoirs were also found in existing fields. At present the company is using 27 large rigs for exploration and production while five seismicographic parties are making surveys in new prospective areas.

Since the end of 1976 Aramco has added 61bn barrels to its probable reserves (the amount of oil expected to be recovered using proven production technology). That increase alone is almost as large as the individual proven reserves of Kuwait and the Soviet Union; or, put another way, enough to meet worldwide oil demand for the next three years.

The size of Saudi Arabia's oil reserves is a matter of some controversy. According to the Oil and Gas Journal's widely quoted estimates, Saudi proven reserves are 165bn barrels—a quarter of the world's total. Aramco, which controls about 97 per cent of the kingdom's reserves, says that its proven reserves amount to 113.5bn barrels. Aramco estimates that its probable reserves are nearer 170bn barrels.

According to Sheikh Yamani, the Saudi Government takes what it claims is a "conservative" view that proven reserves are 173bn barrels. In between swigs from a bottle of mineral water, the oil minister hinted that the amount of oil found so far could be very much greater.



Graham Lower

large fields remain unexploited "because they are considered small by the standards of the country."

Saudi Arabia has no need to rush into an extensive programme of exploration and development. At the current rate of production the kingdom has sufficient proven reserves to last for half a century.

On the other hand the Saudis may want geographically to broaden their production capacity for strategic reasons. Certainly they will want to keep a healthy reserves-to-production ratio given the importance of oil and associated natural gas to their economy and industrial development programmes.

As part of the kingdom's \$240m third development plan for the period 1980-1985, two huge industrial complexes are now taking shape on once desolate coastal sites—at Yanbu on the Red Sea and Jubail on the Gulf. Within the next decade the Saudis will emerge as a significant force in the production of petrochemicals, fertilisers and refined products.

The state-owned Saudi Basic Industries Corporation (Sabic) has embarked on a number of joint venture operations with international companies. Among those co-operating with Sabic in these worldwide projects, costing a total of \$11bn to \$14bn, are Shell, Exxon, Dow, Mobil, Celanese, Texas Eastern and a number of Japanese concerns. Sabic—which will be opened to private investment within the next few years—is now looking at opportunities for manufacturing intermediate chemical products in association with private partners.

The economics of producing chemicals in the Middle East—often regarded as prohibitive by Western companies in the past—have been helped by the relatively low prices charged for feedstock and fuel.

Mr Abdul Aziz Al Zamil, vice

chairman and managing director of Sabic, makes no apologies for helping the projects in this way. "Canada has huge volumes of water which is used to generate electricity for its aluminium industry. If Canada had to pay the same price for water that we have to pay they would never have built those projects."

In spite of the growth in basic industries and export refineries Saudi Arabia will remain overwhelmingly dependent on its crude oil production for the foreseeable future. Estimates within the kingdom suggest that the Saudis need to produce about 7m barrels a day in order to fund its social and industrial development programmes as well as to meet its defence and aid commitments.

Saudi Arabia cannot afford to let the world turn its back on oil. The speed with which the West reacted to the big oil price rises of 1973 and 1974—in terms of economic recession, conservation measures and the drive for alternative energies—shocked Opec in general and Saudi Arabia in particular.

Sheikh Yamani recognises that there is only limited scope for oil prices to rise in real terms, certainly not the 2.5 to 3 per cent per annum implicit in Opec's proposed Long-Term Strategy.

So at the next Opec meeting in Abu Dhabi next month Sheikh Yamani may well put forward a new formula for long-term price movements, one which will be more flexible and which will keep open the door for price reductions as well as price rises. The old pricing formula is dead, he said.

Recording the recent Opec meeting in Geneva—and taking another swig of water—Sheikh Yamani commented: "We learned for the first time that we could lower prices as well as increase them."

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Help the Aged puts initiative into action for the most needy old people: by pioneering simple, homely flats for those enduring terrible housing; by new medical research, and day treatment centres; with volunteer minibuses to help the housebound; and with swift emergency aid for the elderly stricken by disasters overseas, such as earthquakes, floods and famine—and with feeding, shelter and medical aid in some of the world's poorest countries.

Thanks to the help of business and professional people we also use initiative in making remarkably effective use of resources—whether in funds or the many volunteers.

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Write to: The Hon. Treasurer, The Rt. Hon. Lord Maybray-King

Help the Aged, Room FTSL, FREEPOST 30, London W1E 7JZ

NOTICE OF REDEMPTION  
REPUBLIC OF ICELAND  
KUWAITI DINARS  
8½% BONDS DUE 1982

On behalf of the Republic of Iceland the Gulf Bank KSC, Kuwait informs the bond holders that a selection of 750 of the above mentioned bonds for a principal amount of Kuwaiti dinars 1,200,000 has been made. In the presence of Al Saleh and Graham and James, legal consultants for redemption at par on 1st December 1981.

BONDS OF P.L.D. 1,000/- EACH											
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## UK NEWS

## Off-licence drinks sales market 'still buoyant'

By Gareth Griffiths

TAKE-HOME drinks sales last year continued to be buoyant for the off-licence trade and were particularly good for grocers, in spite of the decline in total drinks sales. Nielsen, a market research company, said in a report published yesterday.

Nielsen said the recession's effect had not reduced take-home alcohol sales but had concentrated spending at specific times of the year, especially near Christmas and the Budget.

Off-licence sales were worth £1.7bn in 1980. Lager and table wine expanded the take-home market. Ales and ciders declined in popularity although in recent months there were reports that cider sales had picked up.

Nielsen said take-home drink prices last year rose by 12 per cent, compared with an 18 per cent average inflation rate. This gave take-home drinks a marked price advantage, particularly compared with prices of drinks in public-houses.

Spirits, particularly whisky, gin and vodka, still accounted for almost half the total take-home market. In 1980 there was, however, a dramatic drop in the volume of sales, disguised by the figures by their much higher costs per bottle.

Nielsen Researcher, Nielsen House, Headington, Oxford.

## Bankers may seek injection of fresh funds into Laker Airlines

By ALAN FRIEDMAN

SIR FREDDIE LAKER may have to reduce his personal 90 per cent shareholding in Laker Airways International as a result of a possible capital injection from outside the company.

Bankers involved in the rescheduling of \$300m (£156m) of outstanding debt are said to be pressing for the injection of fresh funds into Laker's beleaguered balance sheet.

Laker Airways' total equity base is about £23m of which £18m is in reserves and £5m in share capital. Total net borrowings, meanwhile, amount to

nearly seven times the size of the equity base.

Sir Freddie owns 4.5m £1 shares and his former wife owns a further 500,000 shares.

According to bankers in London, Sir Freddie will probably be asked to consider a capital injection from outside the company. A second option might be the conversion of some of Laker's long-term debt into an equity stake.

Like the sale of one or more aircraft in the Laker fleet, the question of an injection of capital is not being put to Sir Freddie as a formal condition of the 12-month rescheduling

arrangement. The rescheduling was approved last week by Eximbank's syndicate and waits the approval of the loan syndicate led by Midland Bank International.

Another suggestion being put to Laker Airways by its bankers is the strengthening of the airline's management. Sir Freddie serves as chairman and managing director and has a small team of senior managers who run the airline.

At a minimum, bankers say the financial reporting procedures between Laker Airways and its loan syndicates will have to be "regularised."

## Pilot plan for young jobless launched

By Nick Garnett, Northern Correspondent

A UNIQUE training initiative for the young unemployed, which the Manpower Services Commission will use as a pilot scheme for possible extension elsewhere, was announced yesterday in Birkenhead, Merseyside.

The project, into which the commission is putting £450,000 in a full year, puts Youth Employment Programme schemes and those which follow it under one roof. It is designed to cater for 250 young people when it gets fully off the ground in January. Of these 250 will train full time.

Wirral Borough Council, which provides the building, will make up the cost deficit of the project, expected to be £100,000 in a full year.

The schemes involve a training workshop, a vocational induction programme, and community projects, all designed to provide basic job skills.

The workshop will have seconded staff from the council's further education department, giving training in wood, metal, handcrafts and services, including landscaping and gardening.

Full and part-time training is provided for a range of occupations.

## British Gas forms 3-man team for talks on price of supplies

By RAY DAFTER, ENERGY EDITOR

BRITISH GAS Corporation, which has been pitched into a battle over the price of supplies, has set up a three-man team of managers to handle the negotiations.

The state-owned corporation said the team had been formed to meet the increased workload of the petroleum purchasing department. "It is hard bargaining all the way and it is getting harder year by year."

British Gas is coming under increasing pressure to raise the price for North Sea supplies. Oil companies have complained to the Government that prices previously paid are too low to increase competition.

Mr Nigel Lawson, Energy

Secretary, has said he plans to end the corporation's monopoly right of supply and distribution. British Gas said last night that the decision to set up the team, under Mr James Adcock, director of petroleum purchasing, had been taken before Mr Lawson's announcement.

The three new managers are: Mr Geoffrey Moore, whose work will involve policy formation, financial appraisal, and co-ordination of the team's work with other departments;

Mr Ken Williams, responsible for buying gas from the southern basin of the North Sea, from Algeria and certain UK gas fields;

Mr James Lister, responsible

for buying gas from northern basin of the North Sea, and for handling the buying and selling of crude oil and ducts.

Mr Moore joined the Council—now the corporate as an economist in 1963 and appointed chief supplies officer in 1977.

Mr Williams, a specialist industrial marketing and chasing, worked for Courtauld and Union Carbide before joining British Gas earlier year.

Mr Lister worked in the industry with Stewarts, Lloyds for 14 years before joining the Gas Council in 1967.

## Councils urged to contract out

By ROBIN PALLEY

LOCAL authorities could save large amounts of money and improve efficiency by using private contractors more, says a report by Coopers and Lybrand, management consultants, for the Environment Department.

In spite of local authority scepticism there is plenty of scope for private companies to take on refuse collection, waste disposal and a number of public leisure facilities. Standards would not necessarily suffer and economies could be achieved just by contracting some traditional council work

out to the private sector.

The quality of budgetary information is "poor" and few budgets highlight pricing and service delivery alternatives. Token gestures were made towards the use of comparative information but the "overwhelming impression" was that few councils believed in the usefulness of such an exercise.

Weaknesses in financial control included little evidence of current cost of depreciation accounting, widespread failure to charge out appropriately central administration and over-

heads to particular services plus the practice of some departments of operating their own financial control systems separate from the treasury controls, and based on different cost and income analyses. Management solutions, not being advocated, at expense of the role of members who should take more active part but such increased role would only be effective if it was properly informed and advised.

Service Provision and Pric in Local Government; SO;

## Black and Decker brings its strength to bear on the market for keep fit equipment

Gareth Griffiths examines an expanding sector of the sports industry

A MAJOR PUSH is on to persuade the 54 per cent of the British population who believe they should take more exercise, but may be too embarrassed to go jogging, to buy keep fit equipment.

The sector is the fastest expanding part of the sports industry. The range of exerciser bicycles, rowing machines and body building equipment is large and growing, particularly on the pages of mail order catalogues.

The decision last month, however, by the UK subsidiary of Black and Decker, the U.S. power tool group, to enter the market, has led to fears that it might become overcrowded.

Black and Decker is producing a rowing machine, a pacer and a sprinting machine which the company says will be cheap

compared with existing products. The Rower and Sprinter are £44.95 each and the Pacer £39.95.

Black and Decker plans to use the UK as a springboard to export keep fit equipment to EEC countries, having spent three years evaluating the project and the market. There are already plans to extend the range during the next couple of years.

UK sales of keep fit equipment will treble from £20m a year to £60m a year in 1984, according to company forecasts. Black and Decker is spending £1m on changes to tooling equipment at its Spennymoor factory in County Durham and £750,000 on promotion.

Within the keep fit equipment market only Leisure Arts of Norwich has a similarly

recognisable brand name in its Bullworker body builder, which it imports from West Germany.

Black and Decker plans to produce 250,000 machines in the first year and eventually take half the British market. The management hopes the combination of a known brand name and Black and Decker's back-up servicing to retailers will make the range a market leader.

Although sports equipment production doubled in the UK during the 1970s, the evidence suggests that the industry is crowded with a large number of small companies and high import penetration. Black and Decker seeks comfort, though, in the trend towards greater public interest in keeping

healthy.

A Marplan survey published at the time of the Black and Decker launch found that 41 per cent of British adults over 25 had taken no exercise at all in the past six months. About 84 per cent said they were more concerned about their health today than ever before.

Black and Decker thinks the survey confirms its belief that many people are too embarrassed to take part in organised exercise in public and that these people present a large market for its home exercisers.

In the U.S., keep fit has become a multi-billion dollar industry with exercise programmes an integral part of much of business life. There

are 32.7m joggers in the U.S. and the keep fit equipment manufacturers believe that the UK will follow the American trend.

Most of the UK's 300 sports equipment companies are small, with half employing 10 or less people according to the Government's census of production. Most are unknown, although Dunlop and Trust House Forte have subsidiaries in the sector.

In clothing, fishing tackle and rackets the already high import penetration of the market is increasing and probably at least half the keep fit equipment in the UK is imported.

Mr David Norman, president of the British Sports and Allied Industries Federation

company. Nearly all of it is imported from Finland and Spain. The range is aimed at the top end of the market with the emphasis on durability and quality.

Puch-Tunturi, which has been in the market since 1970, sells a home cycle—the Ergometer—a rowing machine, a treadmill and a range of weightlifting equipment.

Mrs Janet Stirland, Puch-Tunturi products manager, believes that the growth rate of the company is mainly related to the increasing awareness of keeping fit. But the company is more attracted in its estimates of market growth than Black and Decker.

The company has benefited more than most from the institutional market of health clubs, sports centres and clinics. This

demand may be set to increase because of spending cuts in public sector.

The star performer in booming weights sector another foreign subsidiary York Barbell, based in Northampton and owned by York Barbell of Ontario, Canada. It imports its barbell kit from Canada.

Peter Hallford, the general agent, says British companies retailers in the barbell's were 10 years behind the when the company came to UK last year.

York Barbell has been approach on colourful pricing, easy storage and a price, than British weightlifting equipment. The 4 weights sold at 50% half conventional price

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## report

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## Lower Ford output targets at Halewood not being met

By GARNETT, NORTHERN CORRESPONDENT

TARGETS at Ford's Halewood site last year. The company says Halewood's output varies very considerably from day to day, however, and is usually between 800 and 900 vehicles. Shop stewards say it is normally above 900.

Earlier this year, the company scaled down its hoped-for production schedule at Halewood from 1,050 to just under 1,000 vehicles daily. This appears to have been a reflection that management was initially over-optimistic about the constraints imposed upon it by, among other things, union organisation and the attitude of the local workforce.

The trimming of the output schedule was partly carried out to assist the marketing department and sales force in dealing with delivery times and the supply to dealers. These activities had been geared to the original production target figures.

Apart from supplying the UK market and knock-down kits for export, Halewood is the only European source for Escort vans and exports a considerable

number of estate vehicles. The number of left-hand drive saloons Halewood is now producing for export, though, is far below that originally envisaged.

The company says the principal reason for this was the initial failure of Halewood to meet its earlier production targets. As a result, Ford's national sales companies on the Continent tended to rely far more than they would normally have done on Saarlouis for supplies. In spite of production difficulties the Escort was Britain's best-selling car in October.

Ford said earlier this month that at the Dagenham site absenteeism, inefficiencies and the inability to get "first-time quality" was causing shortages of Cortinas. Compared with a planned output of 950 cars a day, Dagenham produced an average of only 700 during September and October.

This followed the installation of new equipment for both the existing Cortina and its planned replacement. As a result of the shortfall, Ford has increased its imports of Cortinas from Belgium.

## Recovery signs seen in knitting industry

By Anthony Moreton

IMMEDIATE support for Mrs Margaret Thatcher's contention that there was real evidence of a recovery in the economy came yesterday from the unlikely quarter of the beleaguered textile industry.

Mr Derek Birch, chairman of the Knitting Industries' Federation, told its annual meeting in Long Eaton, Derbyshire: "There are signs that the worst is now over," though he went on to qualify this slightly by saying the prospects after Christmas for many producers "continue to give rise to anxiety."

The knitting sector of textiles, which is concentrated in the Nottingham-Leicester axis, has been severely hit over the past two years. More than 100 concerns have closed and 20,000 jobs lost.

In knitting a combination of world recession, the Government's attack on inflation and low-cost imports had led to siege-like conditions, with many companies fighting for their survival, Mr Birch said. Where concerns had stayed in business this had frequently been only with short-time working.

There were, however, two ports of comfort. First, the concerns which had come through the recession had a great deal going for them and were fitter than before "to take full and swift advantage of the upturn as it occurs."

Second, the industry's exports had continued to expand healthily in real terms in spite of the strength of sterling. Britain now exported twice as many goods to EEC countries as it imported.

## No pale re-run of a Westminster contest

VOTERS go to the polls tomorrow in the least-noticed general election in the UK. Fifty-four candidates will offer themselves for 13 constituencies and 24 seats. There will be four Labour candidates and two nationalists but for the rest, the political label will be independent.

The election is on the Isle of Man. If the issues have a familiar ring to Britons, such as unemployment and rising prices, there have also been enough local matters—whether the island should continue with the practice of birching; whether it should have low duties on cigarettes and spirits—to ensure this is not just a pale re-run of a Westminster contest.

This year's election will, for the first time, be held on one day. It has been the practice to spread voting over two or three days, which has led to allegations that the results in later-voting constituencies might have been swayed by earlier results. The island has caught up with British practice (which in itself is not all that long-established, having been introduced only in 1929).

The Isle of Man can hold its own general election, a constitutional position to which both Scotland and Wales recently aspired, because it is an independent sovereign state.

Its status, *res publica*, Westminster is that of a crown dependency, owing allegiance

Anthony Moreton takes an eve-of-poll look at the Isle of Man's quixotic politics.

directly to the sovereign. Its position is almost identical to that of Jersey and Guernsey. Westminster accepts responsibility for some matters, such as foreign affairs and defence, and technically represents the island before such bodies as the European Court. It is, however, a moot point whether it could enforce within the island any judgment by the court.

This slightly anomalous constitutional position arises because of the historical relationship between the island and Britain. After a period when the Isle of Man was part of the kingdom of Norway, and a long spell when both Scots and English fought over it, Henry IV granted sovereignty in 1406 to the Stanley family (later the Earls of Derby) on payment of "two falcons on paying homage and two falcons to all future kings of England on the day of their coronation."

Following great divisions during the civil war, when the Countess of Derby attempted, against the wishes of the islanders, to hold the island as the last royalist bastion, parliament decided in 1726 to repurchase the island for £70,000 (later upped by another £417,114).

Even before this constitutional juggling, the island had

its own parliament, Tynwald, and two chambers. Unlike Westminster, the two chambers come together periodically to comprise Tynwald.

It is to the lower chamber, the House of Keys, that elections are now being held. Two of its 13 constituencies return three members each, seven return two members and four return a single member.

The Keys then elects eight members of the 10-strong legislative council, the upper chamber. In recent years, the Keys has tended to elect members of the council from among its own members, but this is not mandatory. The other two members of the council are the Bishop of Sodor and Man and the Attorney General.

The work of parliament is done in committees, usually four strong, comprising members from either house. It frequently happens that a member must propose one course of action in committee and vote against it when the matter comes before the House of Keys or legislative council. That's the way of Man's politics.

It does, however, make for difficulties in predicting the course of events. A debate two years ago on constitutional reform illustrates the unpredictability.

Tynwald had asked Dr David Butler, the Oxford psephologist, to prepare a report on the organisation of political life. Among his proposals were that there should be 24 single-member constituencies.

When Tynwald debated the report it had before it a two-part motion: adherence to the principle of one-man, one-vote in the single-member constituencies and instruction that the lieutenant governor (the Queen's representative; she is the governor) should consider how to implement the proposal. Tynwald rejected the first part of the motion and carried the second.

The official report of the debate—later commented with great delicacy that "the effect of this is unclear."

This election, therefore, continues to be held on the old principles. Each voter in Rushen and Middle constituencies has three votes. In Ayre, South Douglas, East Douglas, West Douglas, Garff, Glenbaha and Ramsey it is two votes per man or woman.

Now that all the constituencies are being counted on Thursday night the results will all be announced before midnight. With local radio covering the counts it will be almost like election night on the mainland. It will almost put the Crosby by-election across the water into the shade.

## Eff warns on risks of unemployment

By CONSUMER AFFAIRS CORRESPONDENT

WARNING that long-term unemployment could endanger the economy was given yesterday by Sir John Sainsbury, chairman of the Sainsbury chain, said less the unemployment as tackled "it would demoralise the nation and create social problems and social ills that the few sum-

good human relations as well as seeking high output and extra productivity.

However, he said that "regrettably much top management still believes in telling employees as little as possible of what is happening instead of as much as possible."

Mr Walter Goldsmith, director general of the Institute of Directors, also warned: "British industry cannot continue to bear indefinitely a disproportionate share of the burden of a profusion of local authority services."

He claimed that "the Livingstone tube and bus fare debacle will be nothing to the legal battles between businessmen

and local authorities if the rating system remains unreformed."

Sainsbury won the business enterprise award for making the most significant contribution to wealth and job creation over the past year. The chain was selected as winner from a short list of four companies, including Bejam, Horizon Travel and Systime.

Sainsbury was praised by the judging panel for having raised profits by 42 per cent and increasing staff by 13 per cent. Fifteen stores were opened over the last year, bringing its total to more than 250.

Last year's award went to Barratt Developments the building company.

## Workers 'only partly understand business objectives'

By ARNOLD KRANSORFF

A DEPRESSING picture of how British companies communicate with their workers emerges from a study by The Director, the journal of the Institute of Directors and Bolton Dickinson, specialists in industrial communications.

More than 100 medium-sized and larger companies believe that less than a tenth of their workers understand fully the objectives of the business from

which they get their livelihood. Most of the other employees—nearly 90 per cent—only partially understand their employers' objectives.

Another finding was that this partial comprehension also applies to nearly half of all managers.

The replies to the survey were made by the chief executive or other senior manager of each company. The respondents

were all considered among the country's leaders in internal communications.

The majority of companies had operated so-called "enlightened" communications programmes for up to 10 years. Ironically, the major reason why the companies implemented their communications policy in the first place was to "improve employees' understanding of company policy."

The survey finds that most of the companies estimated an annual internal communications budget of about £10,000, or about £20 per employee. This is significantly less than that spent by progressive U.S. and mainland European companies. More than a third of the respondents worked for companies ranked in The Times 1,000 Leading Companies in Britain. Executive world, Page 16

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## Mason fends off move to replace her as executrix

By Raymond Hughes, Law Courts Correspondent

MRS PAMELA MASON yesterday successfully resisted an attempt to have heard next week the High Court move to replace her as executrix of her father's estate by a judicial trustee.

Sir Robert Megarry, the vice-chancellor, said that the case should be postponed from next Monday until January 18. The judge had been told that Mrs Mason's half-sister, Mrs Isabella Blench, was anxious to have a judicial trustee appointed as soon as possible, in order, among other things, to scrutinise agreements made by Mrs Mason for the sale of her controlling interest in her father's textile business, the world's largest woolen textile business.

Mrs Mason recently agreed to sell 19 per cent of Illingworth's voting shares and 14 per cent of the non-voting shares to an Isle of Man company, Abele.

Abele was also given an option to acquire the dominant interest held by the estate of Mr Isidore Ostrer, father of Mrs Mason and Mrs Blench, in two companies that between them own 27 per cent of Illingworth.

Mr John Mummery, for Mrs Blench, told the vice-chancellor that the evidence in the judicial trustee proceedings had been completed and there was no reason why the hearing should not start next Monday.

Mr Mark Littman QC, for Mrs Mason, said there was no urgency. He pointed out that Mrs Mason would need to be at the hearing, but would have to give five weeks' notice to extricate herself from her television and radio commitments in California.

There were no allegations of breach of trust or misconduct against Mrs Mason, and it had been agreed that the proceeds of sale of the Illingworth shares would be held by solicitors, said Mr Littman.

## Double glazing code launched

By David Churchill, Consumer Affairs Correspondent

A CODE of practice for the double glazing industry was launched yesterday to help reduce the 9,000 complaints in this area made each year to the Office of Fair Trading.

The code, which was drawn up by the Glass and Glazing Federation in consultation with the OFT, is designed to tackle such problems as high pressure salesmanship, delays and poor workmanship.

Mr Gordon Borrie, director general of fair trading, said yesterday: "Installing double glazing can make major inroads into any family's budget and in the past it is clear that many people have suffered disappointment and financial loss."



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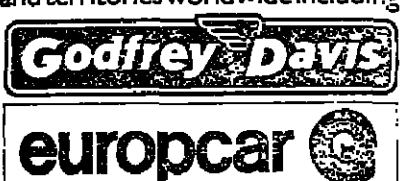
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## UK NEWS

Changes  
'only where  
necessary'  
in regionsBy Anthony Moreton, Regional  
Affairs Editor

THE GOVERNMENT went some way yesterday to meeting critics of its regional policy by telling MPs that while there was a need for stability in the system, this should not rule out changes "where necessary".

It was replying to the report of the Public Accounts Committee, published in June, which urged the Government to be more flexible in its approach to regional policy, especially when the recession ended.

Some MPs were particularly concerned that regional policy seemed to be regarded by the Government as part of a policy covering the lifetime of this parliament. They said that the recession had borne particularly heavily on the West Midlands, which received no regional development grant.

The Government, in a Treasury minute yesterday, replied that while regional boundaries were altered from time to time, changes should be made only where it was clear that a fundamental structural change had taken place.

"A reasonable measure of stability is necessary if regional aids are to be effective in stimulating investment, since otherwise industrialists contemplating new investment will discount the value of the incentives available."

In a harsh phrase the Government rejects the suggestion that outside academics could have a more important role in policymaking.

Treasury minute on the First, Third to Sixth and Eighth to Seventeenth reports from the Committee of Public Accounts, 1980-81, Command 8413 SO 22.30.

Norman Collins collapse  
costs S.E. nearly £1.5m

BY CHRISTINE MOIR

THE COLLAPSE of Norman Collins, a two-partner firm of stockbrokers, has cost the other members of the Stock Exchange nearly £1.5m.

The interim report of the Stock Exchange, published yesterday, reveals that the compensation fund, which meets claims from investors caught in a stockbroker collapse, was topped up by £1.46m from general reserves.

Claims paid out almost exclusively to clients of Norman Collins, total £1.46m. The collapse of Hedderwick Sterling Grumbar, with an initial gross deficit of £1.2m, is not being handled through the compensation fund but directly from reserves because it is expected that the Hedderwick

liquidator eventually will be able to pay 100p in the £.

The liquidation of Norman Collins will produce only 50p in the £ which will go directly to the compensation fund and will not be available for redistribution to members.

However, since the end of the reporting period—to September 28—the Exchange has cut the general service charge to members back to 1 per cent of chargeable revenue. It has been raised to 1½ per cent to bolster reserves to top up the compensation fund.

The accounts show that the Exchange's services are, in fact, nearly self-financing. Income from Talisman, the computerised settlement system, and from Topic, the new television

information network, rose by £1.8m.

With much of the development costs for these systems now behind them, expenditure on them rose by only £1.2m.

Overall, services for the period cost £94,000 net to provide instead of £208,000 for the corresponding period last year. The charge for general services brought in £2.57m compared with £1.74m and income from services £7.89m against £6.3m.

However, the Exchange cost £6.27m to run, a £900,000 increase on the corresponding period. Overall the Exchange was in surplus by £3.57m before tax against £1.37m. After tax the bulk of the surplus would have been absorbed by the transfer to the compensation funds.

## J. Lyons acquires Tenco for £21m

BY DUNCAN CAMPBELL-SMITH

J. LYONS & CO, the food and drink division of Allied-Lyons (formerly Allied Breweries), has expanded its North American interests by acquiring Tenco, a subsidiary of the Coca-Cola Co and a world leader in decaffeinated-coffee technology.

The purchase has been agreed in principle for a cash price of about \$40m (£21m), understood to be based on Tenco's net-asset value. In addition to the U.S. company's main plant in New Jersey, J. Lyons will take over Tenco's packing-factory in south-east London.

The acquired UK business had revenues of £27m last year and employs about 150 workers. It is principally a

supplier of instant and bulk coffee products and artificial milk-powder to caterers and retailers.

Mr Leonard Badham, Lyons' managing director, said last night he had assured Tenco's London workforce of continued employment and hoped to be able to nurture the business's growth.

The main focus of the acquisition, however, is firmly on Tenco's U.S. business. Lyons has extensive U.S. operations, chiefly through its Baskins-Robbins Ice Cream Company, DCA Food Industries and Tetley subsidiaries.

Tenco is a major supplier of instant tea to Tetley and the two companies—both based on

the U.S. Eastern seaboard—have had "a natural business relationship over many years."

While consolidating this relationship the acquisition is also designed to provide Tetley with an entrée into the high-margin soluble-coffee market in the U.S. where it has had no presence until now.

Tenco had a \$100m turnover last year in the U.S. Its profits have not been disclosed but Mr Badham said he expected a very satisfactory return, some 20 per cent, on Lyons' investment. In the year to last March Lyons made £15m, or about half its total pre-tax profits, in North America.

## Dilemma for Government on interest rates

Max Wilkinson analyses a shift  
in policy at the Bank of England

THE BANK of England's restraining hand on Monday against the downward trend of interest rates shows how narrow the Government's path has become between the fear of stimulating inflation and the risk of slowing economic recovery.

It was widely hoped at the weekend that the easing of U.S. interest rates and the relative firmness of sterling would allow a further lifting of the interest rate burden on British industry following last week's 1-point fall in bank base rates.

But just as this expectation was gathering strength, the Bank reversed its policy of the last few weeks when it was accommodating shortages in the money market by buying bills at 14½ per cent. Instead, it decided to meet part of the shortage by lending at the higher rate of 15½.

The Bank's sudden firmness was underscored by Sir Geoffrey Howe, Chancellor of the Exchequer, when he told the Treasury and Civil Service Committee on Monday of his concern that the Government's target for monetary growth may be overshoot this year.

He stressed that interest rates had been raised in the early autumn partly at least because of anxiety that the target of 6 to 10 per cent growth in sterling M3 would be overshoot this year.

However, in September, when the Bank signalled a rise in base rates by lifting its overnight lending rate, the main reason was said to be concern about the fall of sterling against the dollar (although growth of the domestic money supply was also mentioned).

The mixture of exchange rate and domestic monetary considerations which govern the authorities' policy on interest rates appeared perhaps a little confusing to some committee members, in spite of Sir Geoffrey's valiant efforts to set out the complexities.

Confusing or not, the Government's strategy certainly appears to have become more complex since the sterling M3 monetary indicator became the main instrument to control the

level of inflation. Then there were some at least who thought interest rates could be used as a fairly precise lever to keep sterling M3 (and hence, it was argued, inflation) on the desired path while the exchange rate could float free.

This year, however, with the monetary indicator put largely out of action by the civil servants' strike and sterling in a fairly steep dive against the dollar, the ride has been a good deal more bumpy.

This has caused a series of sharp changes of interest rates and the need for a much more "seat of the pants" approach from the authorities.

The choice of what level of interest rates to aim at has been made harder by the rather faltering signs that a recovery may be underway. If rates remain high, the chances that companies will build up stocks and increase capital investment are bound to be lessened.

In the latest edition of the Lloyds Bank Bulletin, Mr Christopher Johnson, its banks' economic adviser, estimates that if current interest rates were maintained for the first quarter of next year, output could fall by 1 per cent next year after an estimated fall of 1½ per cent in 1981.

He believes interest rates would need to fall to 10 per cent to stimulate growth to output of 1½ per cent. Some economists, like Mr Johnson, believe a cut in interest rates would have favourable effects on output outweighing the possible effects on sterling and prices.

But the Government would be unlikely to follow any such fall of interest rates if it is this would significantly weaken sterling.

The rise of import price which followed the decline sterling earlier this year has already given a most unwelcome boost to inflationary pressure. The Government's hope, single-figure inflation, is therefore being delayed until the beginning of 1982.

## Ways sought to boost response to vehicle recalls

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE Department of Transport and the motor industry are looking at ways to improve vehicle owners' response to safety recalls.

The average response rate to campaigns which have been monitored for nine months or more—the sort of time it takes for a campaign to approach its optimum level—has been so far 73 per cent for cars, 75 per cent for commercial vehicles and 84 per cent for public service vehicles.

The car figure is at least 10 per cent higher than in the U.S. where recalls are more frequent.

Mr David Howell, Transport Secretary, said yesterday that the UK response rate, although good, "is not good enough. The car driver and lorry and bus operator should know that in failing to react quickly to recall notices they may be putting their own lives at risk and those of others, too."

My department and the Society of Motor Manufacturers

and Traders are looking closely at ways of improving response rates further."

The measures being considered include the possible issue of pre-paid envelopes which owners could pass on if the vehicle has been sold, lists of owners being produced more quickly by the Swansea licensing centre computer and a change in the format of recall notices to make them look less like advertisements.

In the first half of this year there were 41 safety recall cam-

paigns involving about 250,000 vehicles (including 173,150 cars and most—25 out of the 41 concerned brake or steering defects).

The UK recall system, devised by the Transport Department and the S.M.A., came into operation last year. Since then it has been a steady improvement in the response by owners to operators "reflecting the efforts made by manufacturers to develop more effective recall procedures," according to department.

## Homes 'fully plugged in by 2000'

BY JASON CRISP

BY THE end of the century the home will have its own telecommunications network linking a range of functions, the FT world telecommunications conference heard yesterday.

Mr Michael Aldridge, managing director of Rediffusion Computers, said: "It is already beginning to happen. The first generation of micro-based appliances produced kitchen timers and power tools."

"Second generation appliances are already providing some interaction for residential remote control and home security systems. New generations of appliances will provide integrated home micro-processor networks."

The appliances would cut energy consumption and provide convenient monitoring and security.

Home systems would have up to four external means of communicating: the telephone, a broad band two-way system using similar technology to cable TV, an antenna for broadcast and teletext reception, and possibly a dish aerial for receiving satellite signals.

One of the most neglected areas in communications was the local or district loop for residential customers, providing multi-channel television and two-way transactional services such as tele-banking and tele-shopping.

"These loops do not exist in the UK and none are currently planned. The oversight is mainly an institutional problem."

"Such a loop would currently involve the Home Office, who are responsible for broadcast, British Telecom, who may perceive a threat to their telephone traffic, local government which controls way-leaves and the Secretary for Industry and the Home Secretary operating in unison, who would need to authorise such loops."

There is hope that, given goodwill on all sides, a way can be found through this particular minefield. Dr Jürgen Müller, of the German Economic Research Institute, questioned whether the "natural monopoly" of telecommunications, strongly adhered to by many European countries, really existed.

There seemed considerable doubt whether there was a monopoly in inter-city transmission and international satellite transmission.

"What remains in doubt is the local loop—but even here cellular radio systems and

equipment consumers would want."

Equipment liberalisation therefore has an important role to play, not only in enhancing consumer and producer freedom but also in showing the telecommunications authorities the direction in which the market is going.

However, Herr Dietrich Elias, of the German Federal Ministry of Posts and Telecommunications, said policy which affected infrastructure had to be guided by social aims. "It must be kept free of irrelevant and biased influence."

The German Bundesbank gave the best guarantee of doing this because it aimed to serve the public economic interest.

Herr Elias attacked the separation of posts and telecommunications into two separate administrations—as has recently happened in the UK. He believed both the common and interlocking features of production resulting from the linking of the two sides could be used to an even greater effect to improve organisational linkage between them.

There were also difficulties arising from the imbalance between the two sides. The postal side employing two-thirds of the Bundespost staff had only one-third of the revenue of telecommunications profits.

Ms Carolyn Hayman, senior consultant of the systems search division at Urwick Neill, said one of the greatest problems of introducing new systems into companies was getting the enthusiastic support from top managers.

Only they could take a long view of the changes technology could bring, competing for the enthusiastic support from top managers.

One of the consequences of office automation was to reduce the need for clerical staff. "If you want to capitalise on the investment you have to develop the system-making to take advantage of it."

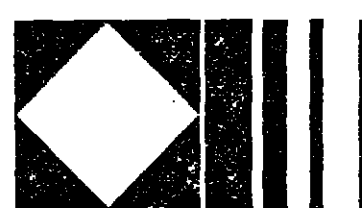
The international market for satellites will be worth \$50 billion in the period to the year 2000. According to Admiral Sir Raymond I. Group, Europe alone require 10 large satellites then. (Each large satellite has five times stronger than European.)

Satellites being launched in next few years.

Four large satellites Europe would be dedicated business communications. They would be able to carry a total of 1,500 simultaneous video circuits.

One of the biggest contributions offered by space would be the ability to video confer between several sites national and international.

Mr Jean Syrota, director of affairs at the French PTT and telecommunications, said the first target was to provide a telephone for every Frenchman. The aim was subscribers by 1985, against now and 4m in 1970.

Companhia  
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Brazil

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Minority  
fears on  
attacks  
'justified'

By Gareth Griffiths

MR William Whitelaw, the Home Secretary, said yesterday that anxieties expressed by the ethnic minority communities in the UK about racial attacks were justified and that racial attacks, particularly on Asians, were more common than the Government had supposed.

The Home Secretary, in the foreword to a study produced by his department on racial attacks, said the Government intended to integrate its plans for combating racial attacks with the planned strategy that will emerge from the forthcoming report by Lord Scarman on the riots earlier this year.

The Government had already intended to boost liaison arrangements between the police, local authorities and ethnic minority communities. Training for police, to make them more sensitive towards the phenomenon of racial attacks and the severe impact on minority communities, will be stepped up and the ethnic minorities will be asked to help the police in this.

All racial attacks should be immediately reported to the police and the Government is to look at ways of combating racist activity and propaganda among young people, particularly in schools and at football grounds.

Mr Whitelaw has ruled against setting up specialised police units to deal with specifically racist attacks. It was the Home Office line to leave police policy to chief constables to deploy their officers in the way best calculated to instil an appreciation of the problem throughout the force, rather than within a small specialised unit.

The Home Office started its investigations into racial attacks and extremist racist organisations in February. This followed a delegation from the Conservative, Liberal and Labour parties, the churches and the Jewish and Asian communities which expressed concern about the rising incidence of racially-motivated attacks on people, property and places of worship.

The report found that the incidence of racial attacks on the level and incidence of attacks was not great and argued that most of the attacks it documented require little or no advance planning.

The Home Office warns that the study has inevitably been no more than a snapshot of a situation which requires persistent attention. It is necessary in particular, to keep the activities of extremist organisations under close review. Mr David Lane, chairman of the Commission for Racial Equality said of the report yesterday: "The picture now revealed is shocking... This violence is an evil growth which poisons race relations. It needs to be condemned and stamped out by the whole of society so that people of all races and colours can lead their daily lives without fear."

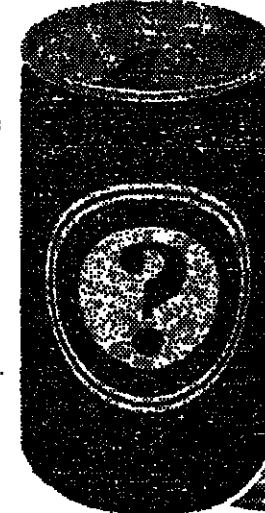
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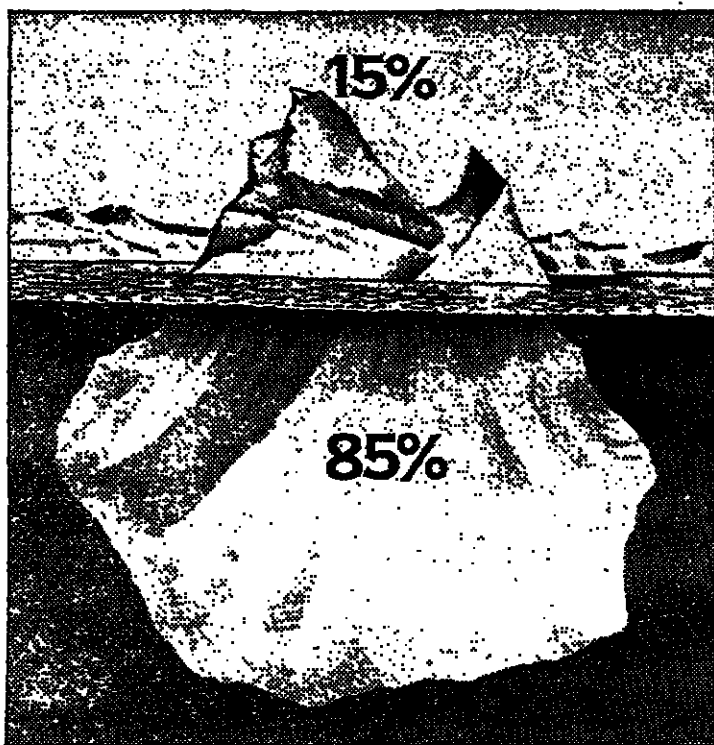
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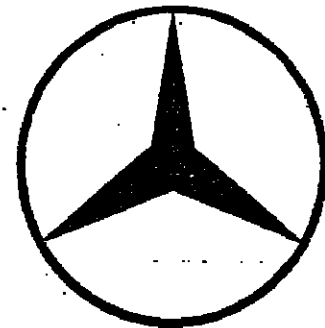
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## UK NEWS — PARLIAMENT and POLITICS

## Tory right holds back bench committees

By Elinor Goodman, Political Correspondent

CONSERVATIVE left-wingers failed last night in a bid to oust Sir William Clark from the chair of the party's back-bench finance committee.

Sir William, one of the Prime Minister's most valuable allies throughout the last 12 months, survived a challenge from Mr Maurice Macmillan.

At the same time the right held on to the chair of the back-bench industry committee. Mr Hal Miller, an outspoken critic of some aspects of the Government's treatment of industry, failed to unseat Mr Michael Grylls.

The officers of the Tory back-bench committee play an important role in representing the views of back-benchers to Ministers.

The annual elections always provide a barometer of opinion in the party and this year, given the internal arguments, they are being contested even more rigorously than usual.

## Target

This year the left regarded the finance committee as its most important target.

Critics of the Government were furious earlier this year when Sir William went to see the Prime Minister to reassure her that the back-benchers were totally behind her, and they badly wanted someone who would be prepared to take a more critical line with the Prime Minister.

The only consolation for the left in last night's ballot was that it succeeded in replacing Mr Christopher Patton as one of the finance committee's two vice-chairmen with Mr William Waldegrave, one of the few left-wingers to be promoted in the autumn reshuffle.

So far, the elections have produced no major changes in any of the key jobs. Right-wingers, who were determined to use the election to take revenge on Mrs Thatcher's critics, failed last week to unseat Mr Charlie Morrison as a vice-chairman of the 1922 committee of back-benchers.

But they did succeed in running him very close, and yesterday were claiming that the results so far had been "very satisfactory."

## Thatcher rejects Paisley threats of Ulster chaos

By IVOR OWEN

THREATS made by the Rev Ian Paisley, leader of the Democratic Unionist Party, to make Northern Ireland "ungovernable" were condemned by the Prime Minister in the Commons yesterday.

Mrs Thatcher accused him of failing to act in the best interests of the people of Ulster, and warned: "It could put the lives of many innocent people at risk and make the task of the security forces much more difficult."

Mrs Thatcher was given general support when she deplored the unruly scenes of 24 hours earlier when Mr Paisley and his two political colleagues, Mr Peter Robinson (Belfast E) and Mr John McQuade (Belfast N) were ordered out of the chamber and banned from the parliamentary precincts for five days.

The Speaker, Mr George Thomas, also indicated that he intends to use his powers to prevent MPs speaking from seats in the side gallery above the chamber—a commanding position which gave maximum impact to the demonstration staged by Mr Paisley and his colleagues.

MPs have to "catch the Speaker's eye" before they are



Mrs Thatcher: whatever happens, police and army will do their duty

called to speak, and Mr Thomas told the House: "It is more likely to fall down here (on the floor of the chamber) in future than it is up there."

The Prime Minister acknowledged that a number of things said in the last two days would make the task of the security forces in Northern Ireland more difficult.

"Whatever happens, both the army and the police will carry out their duty as we would expect them to do," she said.

Mr David Winnick (Lab., Walsall N.), said the outbursts and exhibitionism by Mr Paisley and his colleagues was an example of the kind of attitude of certain Unionist leaders who were determined to do what they could to create total confusion over the steps taken by the British Government and the government of the Irish Republic.

He called for an assurance that neither Mr Paisley and his supporters nor the IRA murders would prevent the steps which had been taken by the Dublin government from developing.

Mr Winnick insisted: "Those steps should be developed to make it easier for agreement to be reached between Dublin and London."

The Prime Minister replied: "What happened will not defeat the Government in any way."

## Opposition attacks optimism of PM's Guildhall economic speech

By IVOR OWEN

DURING EXCHANGES with Mr Michael Foot, the Opposition leader, the Prime Minister shied away from his suggestions that her optimistic comments on the economy at the Guildhall on Monday amounted to saying that the recession was ending.

She reminded Mr Foot that what she actually told her audience at the Lord Mayor's banquet was that the "trough of the recession" had been reached.

Mrs Thatcher claimed that most economic commentators held the view that this had occurred in the second quarter. She vigorously defended Mr Norman Tebbit, the Employment Secretary, who in his first full Question Time session since becoming a member of the Cabinet, also spoke in optimistic tones on the economy.

He emphasised that manufacturing output had begun to

recover and that exports were doing well.

"Substantial recent engineering and construction orders, strong retail sales and substantial productivity increases alongside a fall in notified redundancies, a fall in short-time working, a rise in overtime working and a firmer trend in notified vacancies suggest that gains in competitiveness are being exploited," he said.

Mrs Thatcher said Mr Tebbit's answer had been "robust, sensible and realistic."

Mr David Widdicombe, Under Secretary for Employment, attacked the use of "huge outdoor meetings" to decide on strike action, as happened in the case of the recent BL dispute.

He declared: "The time has certainly come when the TUC should remove its absurd boycott of the scheme for provid-

ing Government funds for secret ballots."

Mr Widdicombe told MPs that in general the code of practice on the formation of picket lines was being observed, but ignored cases where it had not.

Mr John Stokes (Con, Halesowen and Stourbridge) protested about the huge number of pickets outside the BL works during the recent strike.

Such numbers were intimidating, he said, and alarmed many people including employers and people living nearby.

Mr Widdicombe replied that the criminal law had never protected pickets who used threatening behaviour, acted in a disorderly manner, or obstructed the highway to prevent ordinary people exercising their right to set to work.

## Shipyards legislation 'planned for this session'

By John Hunt

THE GOVERNMENT hopes to introduce legislation this session to allow private investment in British shipbuilders, Mr Norman Lamont, Minister of State for Industry, told the Commons last night.

He was anxious to reassure Conservative MPs who were concerned that privatisation proposals were not contained in the Shipbuilding Bill which was having its second reading.

It was noticeable, however, that the Minister took a cautious line, adding that legislation would be brought in "time permitting." He seemed to be suggesting enabling legislation to remove obstacles to private investment in BS rather than a complete take-over.

Dr Dickson Mahon (Social Democrat, Greenock and Port Glasgow), asked him which option the Government favoured in sell off individual yards or to introduce equity into British Shipbuilders itself?

Mr Lamont said the Government had not decided yet. If the time was available the Government would like to take powers to remove obstacles to privatisation. He pointed out that in order to break even without subsidies there would have to be a turnover of £57m a year at BS.

It was clear, he said, that this could only be achieved by an increase in the price of ship and a large increase in productivity well in excess of that reached before nationalisation.

The Bill which the House was considering raises the BS borrowing limit to £700m, with provision for a further increase to £800m if necessary.

Mr Lamont emphasised that subsidies to the corporation had been reduced. While its performance had improved, total losses since vesting day still amounted to £241m after tax and interest. Most of the £400m advanced to BS had gone towards meeting losses.

"The overall financial record of BS since nationalisation has been disappointing but recent figures demonstrate a large improvement," said the Minister.

Part of this resulted from the better world market for shipping. On the present trend of orders he expected BS to make a further improvement in its financial performance.

Nevertheless, there were still formidable problems ahead and the corporation was a long way from viability. "Although BS's productivity is improving, the overall level is still worrying," he said.

The Minister issued a warning to Japan about the slice of the world market captured by its shipbuilding industry. Japan had increased its share of new orders taken by the countries of the Organisation for Economic Co-operation and Development from 50 per cent two years ago to 60 per cent today.

He hoped Japanese shipbuilders would realise that it was in their interests to exercise restraint. The UK Government would continue to make clear its concern at Japan's excessive share of orders.

From the Labour front bench, Dr John Cunningham was sceptical of the Bill and could not understand why it had been introduced when existing legislation allowed BS to increase its borrowing.

He warned that there would be total opposition if it was discovered that the Government really intended to make further reductions in shipbuilding capacity and create more redundancies.

## Usdaw defends training board

THE Unions of Shop, Distributive and Allied Workers' executive council decided to send its general secretary and deputy general secretary to meet Usdaw-sponsored MPs in the Commons today to consider tactics for a campaign to save the industry's training board.

The union said it was "shocked at the abolition of the board."

## Benn backing for Foot in Crosby by-election speech

By Elinor Goodman, Political Correspondent

MR TONY BENN yesterday supported Mr Michael Foot, the Labour leader, less than a week after Mr Foot had implied Mr Benn was not really committed to working for the election of another Labour Government.

Mr Benn said in Crosby that Britain needed Mr Foot as Prime Minister of a Labour Government, if the nation's real problems were to be tackled.

Speaking in support of Labour's left-wing candidate, Mr John Backhouse, Mr Benn lashed into the Social Democrats. Without mentioning Mrs Shirley Williams, the SDP

## Thomas 'compromise' plan fails to end SDP leadership dispute

By Elinor Goodman, Political Correspondent

THE arguing within the SDP over how to elect the party's future leader continued yesterday with Mr Michael Thomas, one of the leading advocates of giving all party members a vote in the election, coming forward with what he claimed was a compromise.

His plan was, however, dismissed as a mere "device" by one of the leading supporters of the plan to restrict the electorate to MPs.

The signs are that the leadership will be unable to resolve its differences on the issue before next February's special conference, and that once again members of the steering committee will be arguing against each other from the platform.

The leadership is split down the middle on the issue with Mr Roy Jenkins — the most likely leader under any system — and Mr Bill Rodgers backing the idea of giving MPs the exclusive right to elect the leader, and Mr Shirley Williams and Dr David Owen arguing for "one member one vote."

Before this year's party conference the steering committee voted by a narrow majority in favour of giving MPs the right

of electing the leader — subject to the approval of the party's council.

But it was clear from this autumn's travelling conferences that many members were not happy with this scheme, and that they were determined to have a say in electing the leader.

The issue will ultimately be decided by party members, but some members of the steering committee would prefer the leadership to agree a compromise before the February conference in order to avoid any further public splits.

## Consensus

Mr Thomas yesterday proposed an interim solution under which all party members would take part in next year's election for the first leader, and any other elections held within the next three years.

In 1984, however, when the party hopes to have more MPs it would be obliged to test the support for this system by holding another ballot of members.

Mr Thomas, who has consulted both Mrs Williams and Dr Owen said that in his view

there was now a "clear consensus in the party" that 23 SDP MPs did not do a satisfactory electoral college the first leadership election.

He also maintained that was a substantial feeling the party should "keep" with the many members joined it in the expectation that there should be a member one-vote election.

He said he was prepared to compromise, and that he the party would agree an approach which, he claimed, met the special circumstances of the first election, without including a change when party has more MPs.

Supporters of the proper give MPs the job claims. Mr Thomas's idea was a device to get his proposal passed. Once members had in one election, they hardly want to give up the right to do so again, it was argued.

The issue is proving divisive, but practically other in the SDP, but from the outcome of a lead election next year would certainly produce the result, whatever system used.

## Rodgers outlines plans for voluntary incomes policy

By PETER RIDDELL, Political Editor

THE FORM of a voluntary incomes policy has emerged as a central issue among Social Democratic Party leaders as they begin detailed discussions on an economic programme.

At a meeting last week of the Party's economic policy committee a number of leading economists were commissioned to prepare position papers so that proposals can be discussed with the membership as a whole next year.

Among the economists involved in this debate are Professors James Meade and Robin Matthews from Cambridge University, Mr Terry Barker from Cambridge, Professor Richard Layard from the London School of Economics and Professor Marcus Miller from Warwick University.

There is general agreement among SDP leaders that their programme for expansion will have to involve some form of voluntary incomes policy in order to offer plausible restraint on inflation. But there is no unanimity about what form this policy should take.

At the London conference of the SDP last month, Mr Roy Jenkins proposed an inflation tax to hit employers paying excessive pay rises. Other SDP leaders are sceptical about the idea in view of the problems of administration and of the impact on companies with rapid productivity growth.

Consequently, recent speeches in the Commons by SDP leaders have tended to downgrade the inflation tax, implying that it is merely an interesting idea which is worth further study.

Mr Jenkins is, however, in a strong position to press the idea since he is chairman of the Party's policy committee.

There is broad agreement in the Party about the need to become involved in talks with both sides of industry.

The most detailed proposals have come from Mr William Rodgers. He has argued that any incoming SDP-Liberal Government should make an immediate attempt to agree with representatives of the TUC and the CBI on an economic agenda for the period ahead. He has said that this should replace the National Economic Development Council which he believes has outlived its usefulness.

## Democracy

Mr Rodgers has added that this agenda should include an annual joint economic assessment to provide the background both for decisions in the budget and for wage settlements in line with a voluntary incomes policy; a framework for industrial relations; a regime for investment of public money in the private sector; a framework for industrial democracy; and new financial institutions to channel funds to industry, especially to small businesses.

In his proposals to SDP colleagues Mr Rodgers has stressed that there will be no commitments along the lines of a social contract ahead of a



William Rodgers: detailed proposals

general election. On the basis of its manifesto an incoming SDP-Liberal Government would offer a partnership with unions and industry, but would not transfer responsibilities to such a body.

Mr Rodgers hopes that, excepting the verdict of the electorate, both unions and management would want to have a share in dealing with economic and industrial difficulties. If they did not agree, the Government would have to go it alone.

SDP leaders agree on the need to avoid advance obligations to the trade unions, although details of Mr Rodgers' ideas have yet to be discussed. At present, however, while the CBI is happy to talk about these ideas, the TUC predictably shows no interest.

The other proposal mean that councils intend spend above a ceiling have to borrow. Loans repaid at the beginning next financial year.

## Rate increases referendum plan dropped

By Peter Riddell, Political Editor

THE GOVERNMENT abandoned proposals for a referendum on local authority rate increases. But Ministers cannot as an alternative.

The hope in Whitehall options will have been clearly enough to be put to the Cabinet but although it is not certain this timetable can be met after last week's Conservative advised Ministers the referendum proposal to be carried in the Commons the House of Lords then large number of peers on slightly different interfering with the right to local councils.

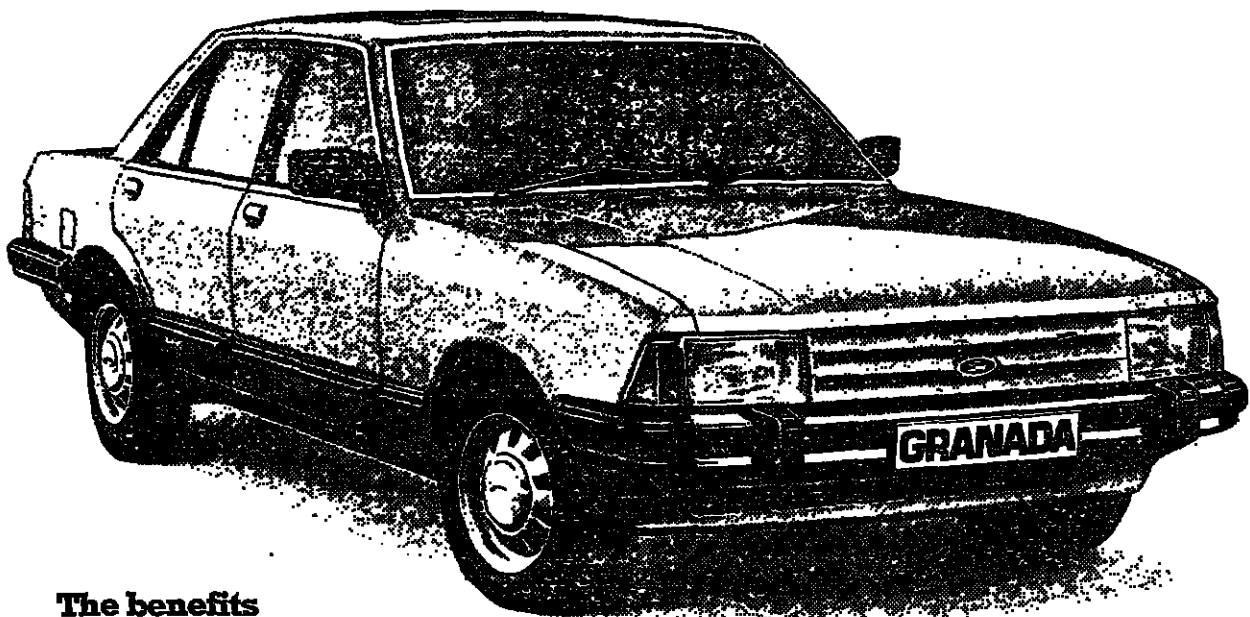
Mr Michael Heseltine, Environment Secretary, is for an early decision: wants legislation in the next year ending in April. He is known to be sympathetic to proposals for rate rises above level 1.

There is opposition idea because of fears elections would be won SDP-Liberal alliance.

Some other senior prefer centrally fixed rates, approved by parliament in Scotland. It is that stricter criteria needed to limit the number of cases coming up for a High Commission, rather high spending councils also risk being ban supplementary rates.

The other proposal mean that councils intend spend above a ceiling have to borrow. Loans repaid at the beginning next financial year.

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## UK NEWS = LABOUR

### cas chairman warns of conflict

ORNE BARLING

LOWRY, chairman of the Advisory Conciliation and Arbitration Service (Acas), has warned that Britain may face a re-run of the industrial troubles of the early 1970s. He said that the Government's move to bring the law into line with the law in other countries was increasing the risk of a new period of industrial unrest, since it was likely that trade unions would be opposed to it. Mr Lowry, who is visiting Birmingham, said that the industrial relations law was now changing and both management and unions now needed to adapt in order to avoid conflict. The way forward, he said, was for unions to improve communications with their membership so that they were not left behind by the changing, closer relationship developing between management and their workforces. "Many companies hope that out of improved communications and genuine consultation, employees will experience greater job satisfaction and feel more committed to the success of the enterprise for which they work. Unless unions acknowledge

the impact of these developments and ensure their own communications are adequate, their officials may fail to reflect the true feelings of the membership," he said.

Mr Lowry, a former BL personnel director, was addressing a conference of 150 West Midlands industrialists and trade unionists, and stressed that both sides now faced a challenge to avoid conflict. "I don't think things are ever going to be the same again. To wait for the pendulum to swing back would be to wait for ever," Mr Lowry warned the unions.

### Irish ferry strikers call for national stoppage

By Ivo Dawson, Labour Staff

A HALT to all ferry services and coastal shipping was threatened yesterday as support grew for strikers occupying two P & O ferries following the closure of the company's Liverpool to Belfast service last week.

An emergency meeting of strikers and national ferry port leaders in Liverpool called on the National Union of Seamen's executive council to instruct members on all P & O ships—including those of subsidiaries and related groups—to refuse to sail from their next port of call.

The meeting warned that if the NUS failed to issue the order by noon on Friday an immediate stoppage of all ferries and coastal ships would be called.

The occupation of the 4,270-ton Ulster Queen and her sister ship the Ulster Prince began 10 days ago in protest against the closure of the 150-year-old Liverpool-Belfast service.

Mr Jim Slater, NUS general secretary, has warned that protest action over the closure of the service will escalate if no steps towards a solution are taken.

### AUEW results favour moderates

BY PHILIP BASSETT, LABOUR STAFF

MODERATES SEEM set to retain control of Britain's second-largest union, the Amalgamated Union of Engineering Workers, following the announcement of key election results yesterday for five of the union's senior posts, including the general secretaryship.

At best, the Left in the union only maintained its position. The result saw a spectacular defeat for Mr Derek Robinson, the former BL Longbridge convenor, in a contest for a local post with Mr Denis Duffy, brother of AUEW president Mr Terry Duffy. Mr Robinson said the result was a "fraud."

The most significant result, though as yet inconclusive, was the ballot for the general secretaryship, which is falling

vacant due to the pending retirement under rule of Sir John Boyd.

In a 22.6 per cent poll, Mr Ken Brett, an assistant general secretary, and the most senior elected Communist Party member in the AUEW, topped the poll with 55,143 votes. There was a division in the Right's vote, though, between Mr Gavin Laird, Scottish executive member, with 54,708 votes, and Mr Gerry Russell, North-west executive member, with 21,805 votes.

Mr Laird was the favourite, but in the second ballot which will now take place in March between him and Mr Brett, many—though by no means all—since Mr Russell's total included a sizeable personal vote—of Mr Russell's votes could be expected to go to Mr Laird. It is thought, though, that despite Mr Brett's topping the poll this time, Mr Laird will win through on the second ballot.

Four executive council seats—presently held by moderates—were up for election. Mr George Arnold beat off a challenge from Mr Jim Murray for the North East seat by 12,938 votes to 4,885 (25.8 per cent poll), following the retirement of Mr Harold Robson, in the London and South East division, Mr Jack Whyman defeated a strong left challenge from Mr Roger Butler by 13,551 to 6,706 (22.7 per cent poll) in what with the vote against Mr Robinson was a serious defeat.

Mr Ken Cure seems set to retain the Midlands seat, after securing 16,052 votes to his nearest rival's 12,384 (25.6 per cent poll). Mr John Weakley, executive member for Wales and the South West, looks in a considerably more vulnerable position, though. He polled 10,825 votes (21.9 per cent poll), and the two nearest candidates—both left-wingers—polled together 10,183 votes—enough with another 5,518 votes cast for other candidates to pose a serious threat to Mr Weakley's position.

The bulk of the results in a ballot involving 237 candidates, with 3,633,652 ballot papers sent out and 659,482 returned, showed no overall trend, with both sides holding their positions and no gains made.

### Communist Party tensions show

CHRISTIAN TYLER, LABOUR EDITOR

DEREK ROBINSON, the top stewards' convenor by the company, and defeated in his bid to be a Midlands divisional secretary for the Amalgamated Union of Engineering Workers, was elected to the executive committee of the Communist Party.

is one of eight new members of the party's governing body announced yesterday and of its 37th national conference in London.

conference exposed tensions that have developed as a result of falling membership, which was about

18,500 at the last count, and declining circulation of the newspaper putting the party policy, the Morning Star.

The line adopted by the British party in recent years is being challenged. On the one hand are the old Stalinists who dislike the way the party has distanced itself from Moscow. On the other are the so-called Eurocommunists, who in the eyes of some veteran party members are seen as down-playing the party's traditional commitment to industrial militancy, and who are outspokenly critical of the Soviet Union.

Probably the most important debate of the four-day congress was on Afghanistan.

A challenge from the pro-Soviet faction to the executive decision to speak out against Russian intervention there was defeated by the relatively narrow margin of 157 votes to 115. The other controversial issue was how urgently the Communists should seek affiliation to the Labour Party.

An amendment to the executive's main political resolution seeking to put affiliation to the Labour Party much higher on the list of priorities was defeated by about three to one.

### Biggest civil service union plans pay claim

BY OUR LABOUR STAFF

LEADERS of Britain's largest civil service union will today consider formulating a pay claim—which under the lowest option to be examined would be for increases of 12 per cent—and which will be influential in shaping the overall claim for all 540,000 white-collar civil servants.

The civil service executive committee of the Civil and Public Services will today examine a document on pay pre-

sented to committee members yesterday which sets out the options for this year's pay claim.

The union's overall position is to seek a flat-rate claim to maintain living standards, but the document puts forward a range of proposals on the level of a pay target to be fixed upon.

The range includes increases of 12, which on the lowest-grade rate represented by the union would mean an increase of 18.7 per cent; 12, or 12 per cent; 14, which would mean

risers on the same rate of almost 22 per cent; and 15, which would imply rises of almost 23 per cent. Corresponding rises further up the pay scales would be less because of the flat-rate system.

However, Mr Ken Thomas, CPSA general secretary, will urge the adoption of a "broadly" flat rate claim, based on increases of 12 a week for all adult CPSA members. The union should campaign with other public service unions, and

should ask other Council of Civil Service Unions members to consider similar or related claims to present a common front.

Comparability with outside work provides "the only practical basis on which to base civil service pay," according to Lord Shepherd, former Civil Service Minister and former chairman of the Service's Pay Research Unit Board, in evidence to the Government's inquiry on civil service pay.

### Engineering workers' deal decision at end of month

OUR LABOUR STAFF

PTANCE of the Engineering Employers' Federation's pay offer of 5.06 per cent on a recalled meeting at the end of this month of the national committee of Amalgamated Union of Engineering Workers.

AUEW executive yesterday decided to defer until next week whether to put a recommendation on the offer to the national committee, though Mr Duffy, AUEW president, some indication yesterday it might decide to recommend acceptance.

national committee, which is now right-dominated, will consider the right-dominated executive's action over the Laurence Scott dispute,

where the company used outside workers brought in by helicopter.

The executive withdrew its support for the action after concluding what it saw as a settlement, but the Manchester district committee is appealing against the executive's decision.

Mr Duffy was also sharply critical of Ford for refusing to concede shorter hours in the current round of pay talks which are due to resume on Monday, with a strike threat looming. He said Ford, the most profitable of all the major motor companies, should follow the lead of BL and Vauxhall. He also declared the AUEW's continued support for the present BL tea-break strike.

### Local authorities' 5% plan

JOHN LLOYD, LABOUR CORRESPONDENT

LOCAL AUTHORITY employers hope to settle for pay rises of around 5 per cent, with representatives of country's 1m local authority workers resume on November 10.

Employers traditionally into account the level of settlement in engineering firms. The engineering firms' offer now stands at just 5 per cent. It is to be put to membership without a recommendation.

is also thought the local authorities will wish to keep final figure close to the

Government's public sector pay guideline of 4 per cent. Last year, the settlement of 7.5 per cent was 1.5 per cent above the Government's 6 per cent target, and it is expected that the final offer will reflect a similar margin of increase this year.

TUC leaders yesterday warned Mr Michael Heseltine, Environment Secretary, that unions would resist the Government's 4 per cent pay target.

The TUC delegation, led by Mr Alan Fisher, the TUC's chairman, told Mr Heseltine it was also opposed to the forthcoming Local Government Bill,

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Now I'm working for IBM myself, as a computer salesman, based in Basingstoke, Hampshire. There's been a considerable investment effort made by IBM in the Hampshire area—the UK headquarters at Portsmouth, a major development laboratory near Winchester, and another manufacturing plant at Havant. Both Greenock and Havant

mean jobs of course, and both export their products to IBM's customers all over the world. But the benefits don't stop there. For instance, I recently visited a prospective customer—a company of just 50 employees—only to find that they also make parts for the Havant plant. IBM has a very close working relationship with its subcontractors, doing everything possible to help them acquire and maintain the high standards necessary in a technology-based industry. Now this small company will be using their experience to attract new customers.

But it's not just the jobs. I see the contribution as a chain of reinvestment, linking the 15,000 jobs, the buildings we work in, the training we get, the products we sell, the taxes we pay, into a long-standing partner-

ship which is good for IBM and good for Britain."

John Smith, IBM UK

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For further information, please write to External Communications Department, IBM United Kingdom Limited, P.O. Box 41, North Harbour, Portsmouth, Hants. PO6 3AU

IBM

100,000 Europeans work for IBM

### For £5 you could play Santa to a needy child this Christmas.

8 year old Jimmy lives with his mother Doreen and baby sister Kim. Last Christmas, before Kim was born, Jimmy's father walked and didn't come back.

Doreen was due to go to hospital and there was no one else to take care of Jimmy. So he came to us. We led his stocking and took care of him until Doreen was well enough to have him home again. And we'll give help and support to Doreen and the children whenever they need us.

All year round, Barnardo's bring love and security to thousands of needy children through our day care centres, schools for the handicapped and highly specialized residential homes. The care of our children costs a great deal of money.

Some of them—like Jimmy—are unable to spend Christmas at home. Won't you help us to play Santa for them this Christmas?

£5 will buy a cuddly teddy, a pretty little doll or a toy train. It will fill a Christmas stocking with lots of little presents. £10 will fill stockings for two needy children.

And just think what £100 will do!

Everything you send helps. And it helps even more if you overpay to pay regularly. That way we can claim back tax, so every £1 you give us is worth £1.45. (Details of Deeds of Covenant will be sent on request.)

Please send what you can today to me, Nicholas Lowe, Appeals Director, Room 229, Dr Barnardo's, Tanners Lane, Harford, Essex IG6 1QG.

Dr Barnardo's

The true identities of our children are not revealed, so as to avoid distressing publicity.



## TECHNOLOGY

EDITED BY ALAN CANE

## Dutch diesel engine unveiled

BY MAX COMMANDER

SWD Zwolle, where the SW280 is being manufactured, is a division of Stork-Werkspoor Diesel. It originated in 1947 as a subsidiary of Koninklijke Machinefabrieken Gebr. Stork N.V. in Hengelo. In 1954, Stork merged with Werkspoor NV into Verenigde Machinefabrieken NV. The diesel division of VME-Stork became independent in 1978 and has since operated under the title Stork-Werkspoor Diesel.

STORK-WERKSPOOR DIESEL, the Dutch manufacturer of diesel engines, based in Amsterdam and Zwolle, has "filled the gap" in its range with its four-stroke SW280.

In spite of the recession and the state of the world shipbuilding industry, Stork decided to go ahead with this engine designed to operate on heavy residual fuel.

The SW280 has a rated output per cylinder of 400 hp at 1,000 rpm. The engine is available in line with six, eight or nine cylinders and in V configuration of 12 cylinders.

Because of the decision to concentrate on heavy residual fuels, a high compression ratio of 1.13 was adopted. Combustion pressure is at 140 bar at initial output.

The engine frame is of single block construction and by incorporation of the scavenging

air receiver in the block casting, extra rigidity has been added to the engine, the company claims.

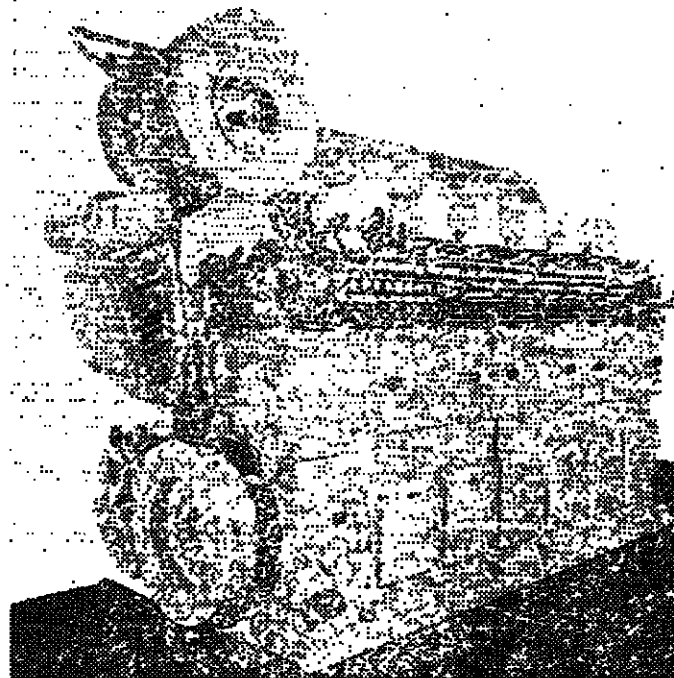
The design allows a turbo-charger and aircooler to be installed at various positions while the engine is also available in a reversible version.

An underslung crankshaft, supported by heavy bearing caps connected to the frame with two fastening bolts results in considerable torsional stiffness of the skirt.

Stork says that it has spent a lot of time to make maintenance easier on the new engine. The cylinder head has only four studs. The use of pipes within has been greatly reduced and maximum use has been made of cast-in supply lines and drilled holes to provide operational safety.

The SW 280, designed mainly for marine applications, but

available for oil rigs and general industrial applications, has a cylinder bore of 250mm and a piston stroke of 300mm.

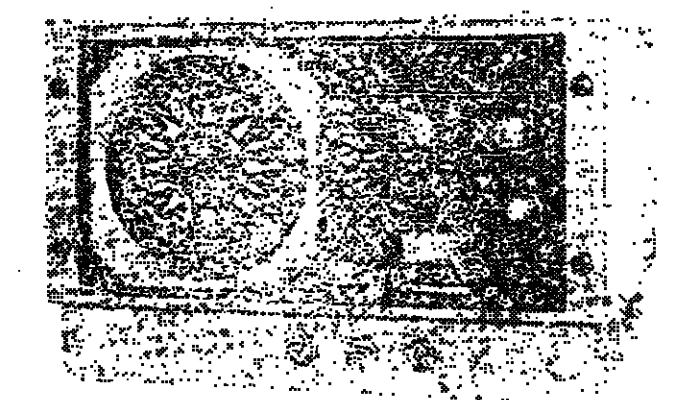


THE SW 280 from Stork-Werkspoor has a design output of 1,770kW (2,400 bhp MCR) at 1,000 rpm. Stork-Werkspoor is at PO Box 4196 1009 AD Amsterdam (020 520 3911) or Zwolle (05200 71717).

which, the company says, is ideal for inspection of small assemblies. It costs £16.98 plus £2.50 for the microstand.

weighs 12kg with the operator able to exert five tonnes applied by a hardened eccentric pressure roller. The body of the unit consists of a hollow alloy steel casting.

It can be bench mounted horizontally or vertically and, fitted as standard, is a saddle to fit over the pressure roller for tube work. More from Artapp Machines 05433 3355.



THIS doppler log/current indicator from Furuno uses a triple transducer array with a frequency of 130kHz. Ship speed ground tracking can be from 15 to 300m and water tracking to depths greater than 300m. More from 04592 3971, or 0224 55351.

## Cutting the cost of sticking

ONE OF the unconsidered tricks of packing things so they reach the customer in prime condition is glue. One manufacturer spends £140,000 a year. So anything that can halve this sort of cost, or better, is a definite plus.

Metal Box Paper group has done better than this by reducing the possible cost to one-eighth with a new cold glue spray system claimed to give it a technical world leadership.

Those lucky enough to have MB cartoning equipment can have their machines adapted.

Ordinarily when closing board cases with cold adhesives the packing line is slowed by having to wait three or four seconds while the glue sets under compression.

The MB system employs cold PVA adhesives, to which hot air is immediately applied, drying out the glue and enabling the line to be speeded up.

Some industries, such as frozen food need the added protection of single or double polythene coated board for which a hot melt adhesive is usually used, as it is with slightly coated grease-resistant cartons but which have no polythene.

Up to now two machines have been needed to deal with the cold and hot adhesive methods. The new MB Diobond system is equally applicable to either.

The secret of the process is to feed the cold water-based adhesive under pressure to the spray unit where a secondary air supply creates a swirl effect round the needle at the nozzle.

As sensors detect a carton the needle lifts to dispense a measured amount of glue which is atomised by the swirling air and applied to the carton. The air also has the added advantage of cleaning the nozzle so that repeated accuracy of application is ensured.

The use of in-line hot air sections to evaporate water from the adhesive eliminated longish compression waits which until now have prevented high-speed cold gluing.

A customer for a complete new system can expect to pay £35,000-£40,000, but adaptations are, of course, considerably cheaper.

More from Metal Box Paper Group, Unit 3, Cheney Manor Trading Estate, Swindon, Wilts (0793-292661).

PETER CARTWRIGHT

## French farmers move to viewdata

FRANCE IS establishing a five-year programme to provide viewdata (videotex) for its farming community using the Teletel technology.

This application of Teletel is independent of the ongoing residential trail involving 2,500 homes and also of the electronic telephone directory project in which 270,000 terminals are being distributed to replace paper directories.

There will be various databases, but already some 60 farms in the Loire Atlantique and Aveyron regions have been connected to an initial experiment called Telagri, in which management and technical information are provided together with teleshopping for agricultural products.

All of France's professional agricultural organisations will ultimately be contributing information to the total database.

Various data stores already available will be tailored to allow Teletel access in certain areas of the country (initially) and eventually they will be integrated into the national Teletel network.

Other parts of the database will provide technical assistance concerning crops and livestock (Technitel), weather, legal and

marketing advice (Agrinfo) and specialist data for the large numbers of farm co-operatives in France (Telecoop).

A number of agricultural institutions will take part together with Credit Agricole, the French national bank for the farming community.

At the moment, France is the "odd man out" in terms of videotex technical standards. It developed its system independently while most other European countries adopted standards compatible with Britain's Prestel service.

Recently, however, the CEPT (European Conference of Posts and Telecoms Administrations) specified a terminal model that will be able to receive Prestel and Teletel. It might be more expensive due to the additional memory required, but it has the added advantage of more flexible colour graphics.

World standards for videotex are still some way off, particularly since the U.S. and Japan are moving towards such concepts as geometric and picture coding for high definition graphics. For 1983, Britain plans Prestel 2, embracing many of these new developments.

GEOFFREY CHARLISH

## Gas detectors announced by two companies

TWO COMPANIES, one Swiss, one British, have announced new models in the gas detection field.

From Varian (Steinhausenstrasse, 6300 Zug, Switzerland 042 23 25 75) comes the Spy 2000, a hand-held probe designed to detect helium leaks in heat exchangers or nuclear reactors.

Varian claims that the unit is so sensitive that a helium concentration of only one part per million is sufficient to trigger a visual and optional audible signal within one second of detection.

Weighing 31kg and measuring 21 x 35 x 54cm, the Spy is able to make tightness checks in confined spaces or where access is difficult.

The British instrument, known as the Gazalarm FL10, is a hand-held flammable gas detector from Dawe Instru-

ments (Concord Road, Western Avenue, London W3. 01-992 6751.)

It has a 20-point scale calibrated in percentage concentrations reacting to Lower Explosive Limit (LEL).

Two ranges are available, either to read the percentage of LEL of two different gases, or to give 50 per cent and 100 per cent ranges of a single gas.

In clear air a short audible "bip" is produced every 40 seconds to indicate that the instrument is functioning. Separate tones indicate the concentration passing the 30 per cent and 70 per cent thresholds.

The sensor system, says Dawe, can detect a wide range of flammable gases and vapours and has been issued with a certificate of conformity with the latest CENELEC European standards.

## Toxic monitor

DESCRIBED AS the first commercially available instrument for monitoring water toxicity in coloured aqueous samples, the Microtox Model 2055 analyser is also said to be the first such instrument to utilise luminescent bacteria to determine toxicity.

Microtox is a development from Beckman Instruments of Fullerton, California. The company says that the principle is based on measuring the influence of toxic materials on the light output of a special strain of luminescent bacteria. A photometer is able to measure the disruption of the light output caused by the presence of toxic materials within the bacteria.

Beckman has a UK organisation, at 6, Stapledon Road, Orton Southgate, Peterborough, Peterborough 733 237055.

## Electrostatic gun

AN air-powered spray gun suitable for electrostatic powder spraying or paint has been designed by Berridge Engineering, Beeston, Notts. (0502 2562911). The standard model has a maximum stroke of

## Personal alarm

1625mm but a 2,000mm model is available. Speed is adjustable between 0.15m/sec to 0.9m/sec.

## Heating boilers

THE VC range of Vaillant gas-fired central heating boilers, already well established on the Continent, are now available in the UK from Vaillant Aerodrome Way, Heston Industrial Estate, Hounslow (01-897 6037). Four models for wall fitting are included with outputs from 32,000 to 93,900 Btu/hr.

## Mini microscope

AVAILABLE from AMT Marketing (Guildford 60314) is a lightweight pocket microscope, which, the company says, is ideal for inspection of small assemblies. It costs £16.98 plus £2.50 for the microstand.

It can be bench mounted horizontally or vertically and, fitted as standard, is a saddle to fit over the pressure roller for tube work. More from Artapp Machines 05433 3355.

## Straightener

HEMO, A bar and tube straightener can deal with solid mild steel squares or rounds up to 50 mm and 2 in nominal gas pipe. The straightener

weights 12kg with the operator able to exert five tonnes applied by a hardened eccentric pressure roller. The body of the unit consists of a hollow alloy steel casting.

It can be bench mounted horizontally or vertically and, fitted as standard, is a saddle to fit over the pressure roller for tube work. More from Artapp Machines 05433 3355.

More from Metal Box Paper Group, Unit 3, Cheney Manor Trading Estate, Swindon, Wilts (0793-292661).

PETER CARTWRIGHT

Atlas Copco  
Compressed Air Technology

## Freezing out the housewife

MY WIFE is not going to be happy about this story. It is very much a deep-freeze person.

She buys lots of soft new ice-cream, buns, etc. It has already overpowered the freeze, and when two daughters have scoffed the ice washes out the plastic boxes soaks off the labels, and uses and labels them freeze raspberries, from green beans, etc.

Now, Father's First Packaging of (famous) Staff, proposes to stop to her activities. The company has developed a process whereby the box can be moulded as the production process.

The process eliminates w adhesion; no longer can the paper labels rease or d appear. More hygienic, as the company, because it cannot get into the cream and fully labelled, has an produced at rates up to 25 p cent faster.

Peerless claims that inserting a pair of sales under one corner of its lid there should be no problem. I tried it and my secret is still looking for the all first-aid box.

Probably fine for the mass factor, but I have doubts about my wife. Pe less is at Maximer Coten Ex Tamworth (0527 50305).

MAX COMMANDER

## Safety for floppy disks

A FIRESAFE designed floppy disk has been launched by Shannon Datastor. It withstands temperatures up to 936 deg C for an hour with the interior temperature above the critical level magnetic media of 52 deg C. Some 150 computer or processor disks can be stored. More from 01-650 4818.



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**FT COMMERCIAL LAW REPORTS**

## 'Inherent vice' in cargo claims

SOYA GMBH MAINZ KOMMANDITGESELLSCHAFT & WHITE

Court of Appeal (Lord Justice Waller, Lord Justice Donaldson and Lord Justice O'Connor): November 12 1981

spontaneous combustion, "heat" and "sweat" were but stages on the way to spontaneous combustion, and could be construed to include heat and sweat caused by inherent vice, provided always that the heat and sweat were risks and not known certainties. Certainly of loss was a different concept and a different defence.

His Lordship disagreed with Mr Justice Lloyd's conclusion that the loss caused by the conditions under which the *soya* beans were carried did not constitute a loss proximately caused by inherent vice. A loss was proximately caused by inherent vice if the natural behaviour of the goods was such that they suffered a loss in the circumstances in which they were expected to be carried. Subject to that qualification, which was immaterial to the result of the appeal, there was no possible ground for disagreeing with the judgment of Mr Justice Lloyd.

Lord Justice O'Connor agreed. Appeal dismissed.

**The case stated:** *Kenneth Rokison QC and Stephen Tomlinson (Ince and Co).*

**For the underwriter:** *John Hobbhouse QC and Bernard Rice QC (Hyde and Co).*

**By Rachel Davies**  
*Barrister*

as he remains sound.

In the belief that Jenny Pittman, renowned for her patience and expert handling of National Hunt performers with question marks against them, has Burrough Hill Lad ready to do himself full justice, I take the five-year-old to extend his sequence.

He can win from Malze's three-length Plumpton conquest.

## LONDON

record being clipped by a tenth of a second.

An hour before Jenny Pitman's double bid it will be interesting to see how Richard Linley fares on the Prince of Wales's Good Prospect in the Wimbledon Chase. Good Prospect, to be sold when the first realistic bid comes in, is not without a chance in Linley's experienced hands; but it is difficult to see him conceding 21 lbs to Colonial Lad.

---

**KEMPTON**  
12.45—Queen's Music  
1.15—Golden Elder  
1.45—Colonial Lad\*\*  
2.45—Burrough Hill Lad\*

**WORCESTER**  
12.30—No Pardon  
1.00—Irish Whiskey\*\*\*

## RACING

BY DOMINIC WIGAN

lined up with two runs under his belt, Burrough Hill Lad attempts the task without a previous outing.

A twice-raced hurdler last season when trained near Doncaster by Harry Whorton, Burrough Hill Lad was completing a double 13 months ago when brushing aside Raise A Bounty in a three miles one-furlong handicap at Cheltenham. That performance stamped him as a more than useful staying handicapper in the making, but, sadly, that was the last races he were to see of him for the campaign. Burrough Hill Lad will, however, pick up good races so long

of a second.

An hour before Jenny Wharton's double bid it will be interesting to see how Richard Linley fares on the Prince of Wales's Good Prospect in the Wimbeldon Chase. Good Prospect, to be sold when the first realistic bid comes in, is not without a chance in Linley's experienced hands; but it is difficult to see him conceding 21 lbs to Colonial Lad.

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1.00—Irish Whiskey\*\*

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Var	X <sup>-1</sup>	Nuc	C <sup>x</sup>	Sin
Vol	7	8	9	K <sub>Δ</sub>
Scr	DEL	1	Y	AN
Stg	4	5	0	→
IF	IF	0 AS	T	Gree
1st	1	2	3	+
Wds	Dcr	Ad.	Pot	Ans
	0	=	+/-	=

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If you don't need the high capacity offered by the TI-59, there is the TI-58C—with its 60 memory registers, and Constant Memory,\* also at a remarkable price. They're both time-saving, accurate, portable and easy to use. So when you're buying a powerful programmable calculator, make sure it's the TI-59, or the TI-58C.

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## RADIO

RADIO 1		RADIO 3	
<p>am As Radio 1. 7.30 Mike Read. Simon Bates. 11.30 Dave Lee Manning. 12.00 News. 1.00 Wright. 5.00 Peter Paul. 7.00 Mailbag. 8.00 David-Jonah. 12.00 John Peel. 1.00 2.30 am With 2.00 am With 2.30 pm Much More Music Radio 2. 2 Medium Wave. 3.00 Michael Minnells (S). 4.00 Pop (S). 10.00 With Radio 1. 5.00 am With Radio 1.</p>	<p>More Music (S). 7.30 World Cup Support Special. 8.30 The Boston Pops (S) (joining Radio 2). 9.55 Sports Special. 10.00 Alphabet. 10.30 Hubert Gragg says Thanks for the Memory. 11.00 Brian Matthew (with Round Table 12.00). 1.00 am Truckers' Hour (S). 2.00-6.00 am. 7.00 and the Night and the Music (S).</p>	<p>1.00 pm News. 1.05 Concert Hall (S). 2.00 Music Weekly (S). 2.50 Mieczyslaw Karłowicz (1878-1936). 3.00 The Four Planes (S). 4.00 Choral Evening (S). 4.55 News. 5.00 Mainly for Pleasure (S). 7.00 Medium and Message: A Different Voice. 7.45 Ivor Novello (S). 8.00 The Royal College of Organists. 8.15 Six Continents. 9.05 The Royal College. Part 2 (S). 10.20 Scientifically Speaking. 11.00 News. 11.05-11.15 Bruch (S).</p>	<p>deners' Question Time. 10.30 Daily Service. 10.45 Morn'g Star. 11.00 News. 11.05 Baker's Dozen. 12.00 News. 12.02 pm You and Yours. 12.27 Transatlantic Quiz. 12.55 Weather Programme News. 1.00 The World at Large. 1.05 News. 1.55 Shipping Forecast. 2.00 News. 2.02 Woman's Home. 3.00 News. 3.02 Afternoon Forecast. 3.05 Forecast Home. 4.00 Priestland's Progress (S). 4.45 Story Time. 5.00 PM: News Maga- zine. 5.05 News. 5.10 Forecast Weather. Programme News. 5.00 News. 5.30 The Senior Partner. 7.00 News. 7.05 The Archers. 7.10 The Archers. 7.45 The Beach Lectures 1981. 8.15 How Analysis - What Makes 4.45 News. 5.00 Kaleidoscope. 5.05 Helmus. 5.30 Kaleidoscope. Weather. 10.00 The World Tonight. 10.30 Lord Peter Wimsey. 11.00 A Book of the Week. 11.15 Bedtime. World Tonight. 11.30 Tonight in Parlia- ment. 12.00 News.</p>

## PUBLIC NOTICES

[illegible]

## THEATRES

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## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

# Why academics must face reality

Manchester Business School is having second thoughts about its traditional courses. Michael Dixon reports

"WHAT THE devil," murmured one of the conventionally attired majority in the bar of Manchester Business School, "are those hippies doing in here?" His older neighbour shrugged with the air of being surprised only by someone else finding something surprising, and replied: "Another new development, of course."

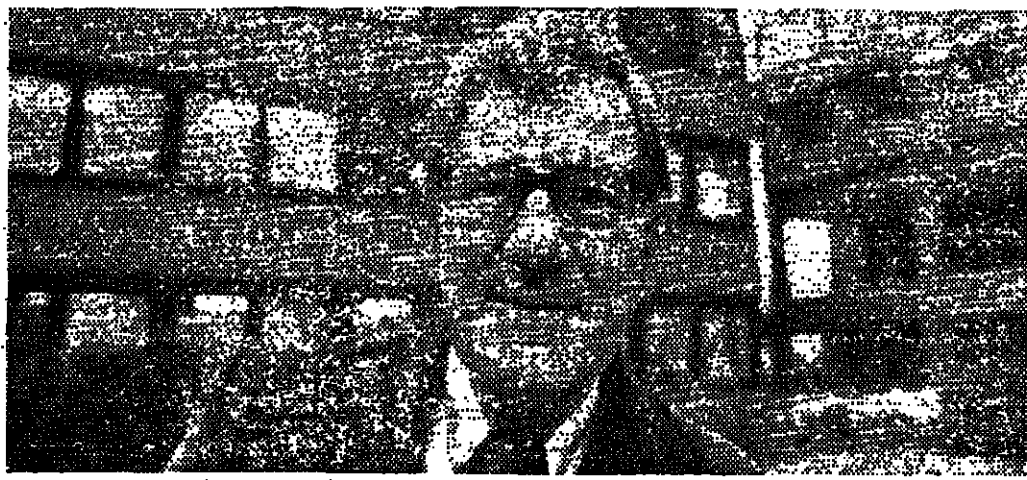
The answer was right. With aid from the Manpower Services Commission, the school runs a small enterprise centre. Its aim is to help people to found and run their own business, and more than half its clients have done so. But they have been aspiring capitalists of standard mould and have groomed and comported themselves accordingly. Their monopoly has now been broken by the centre's decision to cater also for people wishing to set up co-operative businesses. Hence the unconventionally dressed presences in the bar.

The change is only one of the latest developments at the Manchester school. Its collective brain seems to seethe with innovative ideas to the extent that any change already apparent is almost by definition old hat. This trait is often cited by staff and by customers of other institutions of management education, not as a strength, but as a defect.

While management may be young as a "subject" education has long been growing old and wise. Its methods of extending and disseminating academic knowledge have been painstakingly refined, well tested and are of relatively low unit cost. By comparison with these inheritances from the academic tradition, Manchester's ventures are seen by many management educators as unduly speculative and costly.

Professor Tom Lupton, the school's director, disagrees. Since the only sensible object of management education is to improve management in practice, he believes that Manchester is again setting an example which management schools the world over will eventually have to follow.

The stock in trade of conventional education is established knowledge, refined and extended over time by use of so-called cognitive skills such as analysis and intellectual theorising. To the extent that the practice of managing is reliant on these procedures, it



Tom Lupton: "We've got to get away from seeing teachers as superiors"

can only benefit by improvement of the skills concerned. But academic activity of this kind is rarely the main determinant of good management. Success usually depends less on knowing and applying theories as to why problems arise than on deciding swiftly how they can best be tackled and getting the remedy put into force by other workers. Practical management means engineering an appropriate balance between company objectives, technical possibilities, and the individual and social needs of people whose behaviour often defies any theory so far formulated. And the importance of this non-academic activity is growing.

For instance, Professor Lupton says, "accurate forecasting of the future is becoming increasingly hazardous." So even the branch of management most closely associated with academia—detailed formal planning—is becoming less useful. "The capacity of individuals and organisations to learn from their own short-term experience and to act accordingly becomes crucial to their success."

In sum, what practising managers most need to be taught to learn is not what conventional education has learned to teach but something altogether more relevant and specific to the task in hand. And since the purpose of management schools is to improve management in practice, those which shelter in the security of established academic techniques will inevitably cease to justify their existence. If such

schools are to survive, Lupton believes they must therefore generally plunge, like Manchester, into the insecurity of innovation.

"We've got to get away from the tradition that sees teachers as superiors handing their higher knowledge down to inferior beings of the same kind. For instance, my professional security as one of the international community of scholars is as an expert in organisational theory, but that doesn't make me much use to most managers constantly struggling to reconcile social and economic and technological pressures so that productive work gets done."

## Risk

"But while our expertise as specialist scholars might not help them, we have other differences which could. We're generally better, for instance, at conceptualising problems, testing them against various theoretical frameworks so that different aspects are shown up more clearly; and at analysis."

"Differences like those must be of potential use to them, but not unless we come down off the academic platform and get among them. And that's a risk."

"There's another risk too. We can't learn the new things required unless managers actively join in helping to find out how our different skills and perspectives can be useful to them. But managers are affected by the old tradition and unless we can hand them down ready-made solutions, tend to shrug us off as irrelevant. If management schools are to do

their job, though, I think it's up to them to take the initiative in breaking down that barrier."

Programmes that will teach practising managers what they need to learn can be devised, Lupton thinks, only by getting those managers together with the educators and pooling their views. "If we can help them to frame a clear view of what their needs are, they can help us to assemble a set of educational resources with a good prospect of meeting their needs at a cost they think worthwhile."

"By comparison with the cost of sending someone on a standard course, the price will be high. We charge out our academic staff to the different centres within the school, for instance, at £350 to £450 a day. But if the customers are involved in designing the programme, they can at least see how the higher cost arises out of the need for effectiveness. And if the price is still too high, we can set about value-engineering it down."

Because of this, Lupton thinks Manchester should eventually abandon all its residential courses except the one leading to postgraduate academic qualifications: a diploma after one year's study, or a Master of Business Administration degree after two years.

"Those are already very much practice-based. The first week we give the students a jumble of data on a company—it's a real one in Warrington—and tell them to sort it out and recommend what managerial decisions need making. And we also tell them their proposals had better be good because the company's chairman'll be coming next week to hear and criticise them."

"The only residential pro-

gramme I'd ideally like to see in the longer run would consist of staff and managers swapping experience within disciplined frameworks of different kinds."

To develop as he projects, all management schools within universities would need to loosen themselves from academic convention. "Staff wouldn't cease to be members of the scholarly community. They'd go on researching and publishing on their specialisms, and holding university rank as lecturers, readers or professors. Their academic expertise will always be a vital resource to a management school."

"But it would also need their other resources in terms of their more general skills, as members of the team effort to meet the actual needs of managers. For instance, staff could easily do a bit of teaching at a far lower level than they personally work at. And management schools need other human resources who aren't scholars necessarily, but are good at devising learning experiences and so on."

This would require such schools to reward the necessary non-academic work. In money, they can do this by using earnings—as distinct from income from the University Grants Committee—to recognise people who do new things that are "innovative and useful." But rewarding non-academic achievements in terms of status is more difficult.

The answer favoured by Lupton is to sever management schools from the academic pecking order. While some of their staff might rank as professors within the university at large, in the school they could be only fellows, senior fellows or its principal.

Even this radical step, however, would leave management education short of what he views as its most effective form. "Beyond that, perhaps 30 years on, we ought to knock the buildings down. After all, they only lend a spurious permanence to the myth that management is teachable as a body of established knowledge."

"All we really need is a means of identifying both what managers currently need to learn and the educational resources best able to help them, and of putting them in contact. New technology should make that possible, even worldwide. Then the learning could go on anywhere—aircraft, hotels, company offices—you wouldn't have much need for dignified piles labelled 'management school'."

## BOARDROOM BALLADS HE WHO PAYS THE PIPER...

*Cogito ergo sum—  
I think, therefore I am—  
Is a comforting reflection  
for a passive kind of man;  
But more open to discussion  
with the business on the blink  
Is the corporate assumption  
that I am, therefore I think.*

*For semantically speaking,  
it's a paradox to give  
Definitions of a function  
which is non-executive;  
Or at least suggests a reason  
for the many people who  
Enquire of Non-Executive  
Directors what they do;  
And many look with envy  
at this curiously thriving  
Renaissance of the arcane art  
of non-executing.*

*Whatever else it offers,  
this anomalous position  
is rarely calculated  
to give wider range of vision;  
Since the typical incumbent  
is exclusively intent  
On the Merchant Bank's neurosis  
with the way the money's spent;  
Or compliant with the Chairman's  
hesitation to be cluttered  
With those who fail to understand  
which side their bread is buttered.  
So a rare, protected species  
are the non-execs who dare  
To tell their patrons on the Board  
to go to you-know-where!*

*The most persistent interests  
reflected on the Board,  
Consistently contrasting  
with the ones that are ignored,  
Are the lenders and financiers who,  
by some strange device,  
Are especially enfranchised  
to express their wishes twice:  
For having voted on the Board  
to bolster or deplete it,  
Can still recall their cash at will  
—both have their cake and eat it.*

*So composition of the Board  
should really be about  
More relevant reflection  
of the views inside and out;  
And arguments about the use  
of independent members,  
Are insignificant beside  
legitimate contenders  
For the corridors of power—  
For customers, or women,  
or the workers-by-the-hour.*

*And in default of all of this,  
The Chairman, willy nilly,  
Condemns his Non-Executives  
to gilding on the lily.  
The brighter ones, one hopes, will use  
their privileged position,  
To tell the Board a thing or two  
about its composition.*

Bertie Ramothian

NEXT WEDNESDAY: THE CORPORATE PLANNER

## BUSINESS PROBLEMS

BY OUR LEGAL STAFF

### Holiday lets

I have bought a property in France and for the past 12 months it has been let on short holiday lets. Can you tell me how it will be taxed here? I assume I can get the usual 10 per cent of the letting income against depreciation of the furniture but what about such things as interest charges and ferry tickets for visits to the property?

The profit will be assessable under case V of schedule D, as income from a foreign possession. In the third tax year, the assessment will be based on the income of the second year, unless you elect to have it based on the third year's income. In the fourth year onwards, the assessment will be based on the preceding year's income, without the option up until the tax year before the year in which the property is sold. The assessments will attract investment income surcharge, if they take your investment income beyond the threshold.

Unless you have an easy going inspector, you will not get tax relief on the cost of ferry tickets and other travelling expenses; so the tax bill may well make a large hole in your real net profits after interest charges and other outgoings not allowable for tax purposes.

### Purchase order

I am a director of a company which owns land of which part has been served a compulsory purchase order for the construction of a motorway. We would be interested to know to what limits the MRCU can extend their compulsory powers, such as acquiring farm tracks for rights of ways. We understand this is 220 feet from the centre of the motorway. Is this correct. Could you state the Act governing this and where to obtain a copy?

The limits are 220 yards, and, in some cases, 880 yards from the middle of the highway. Sections 129, 239 and 240 of the Highways Act 1980 and the

18th Schedule to that govern the position. You obtain a copy of the Act from HM Stationery Office.

### Bill of sale

In 1980 I entered into a sale and lease-back agreement with a company. The company has now gone into liquidation and the liquidator is requiring possession of the machinery as he regards the Bill of Sale as a security. Would you please advise whether I should register a Bill of Sale? Would you point out that price paid for the goods, the current market value, of the machinery (land) on which it stood, we think that a Bill of Sale would have been a better idea.

No legal responsibility can be accepted by the Financial Times for the answers given in columns. All inquiries will be answered by post, as soon as possible.

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## 'Companies fail to communicate'

WE ALWAYS knew it. In the past it was usually someone else telling us. Now, British bosses have admitted it for themselves: they are failing to communicate effectively with their workforces.

This frank admission comes as one of the major conclusions of a new survey\* of the internal communications policies within Britain's medium-sized and larger companies. It is especially significant because the respondents were all senior executives in companies with a known active interest in internal communications.

According to the findings, the top management of 88 per cent of more than 115 organisations, a third of which are ranked in The Times 1,000 leading com-

panies, believe that their workforces only partially understand their objectives. More than half of them believe that their managers also do not fully understand the companies they work for.

The findings are those of a joint investigation made by Bolton Dickinson Associates, a specialist consultancy in corporate and industrial communications, and The Director, the monthly journal of the Institute of Directors.

It found that most companies had been operating an employee communications programme for between six months and ten years in order—ironically—to "improve employees' understanding of company policy and the business generally."

The survey does not attach any blame for this failure but notes that the sort of communication of which will change people's attitudes, will only operate at the speed at which people's resistance to change will allow.

The general consensus was that an effective employee communications programme should take at least two years to have a noticeable impact.

The survey also found that most companies had experienced no union resistance to communications programmes.

\* Communications at Work, available from Bolton Dickinson Associates, 10 Doughty Street, London WC1. Price £15 or £12 for IOD members.

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## 'Incident at Tulse Hill'

**Incident at Tulse Hill**, the first stage play by Robert East, will open at Hampstead Theatre on December 8 with previews from December 2.

The cast is Maurice Denham, Lindsay Duncan, Alison Fiske, Michael Forrest, Michael J. Jackson and Roland Oliver.

Rather than risk offence, Budapest theatres import their radicalism from the Soviet Union. Two plays opening the season this year in Budapest come from Moscow, and both provide an exuberant independence and brilliance to which the Hungarians themselves could aspire.

The season at the National opened with a raucous version

There is no difficulty of course in taking a longer view; one simply watches off air. Last time I wrote in these terms about variety my main complaint was that the very word was a misnomer since variety's strongest characteristic was its lack of variety. It would be unfair, I think, to suggest that nothing has changed. At that time there were two main programme types: shows hosted by singers, as it might be *The Shirley Bassey Show*, and shows hosted by comedians such as *The Jim Davidson Show*. Common practice seemed to be to have a singer as Jim Davidson as her guest star and for Davidson to return the compliment. Such tedious mutual backscratching has certainly not stopped; Mike Yarwood

**Paul Daniels, Benny Hill, Des O'Connor, Mike Yarwood**

Your own department has done more than any other to introduce a gradual sea change in shows of this sort: whether as deliberate policy or simply because they happened to be around you have ensured that impressionists and conjurers have adopted as important a place in variety as singers and comedians. It is not just that Yarwood, Daniels, Cooper and

Please welcome. . . . It's a pleasure to welcome. . . ." ITV are doing their best to keep the origins of this series a secret, but if I heard Connie Stevens correctly on Sunday she said "It's so nice to be here in Canada."

If international sales are your aim, and they do seem to represent the bottom line for a growing number of television com-

maintain the steady addition of fresh types of talent as mentioned above, and reintroduce a few old-fashioned virtues. Singing words so that they can be heard for instance: it is ludicrous that it is still standard practice throughout LE to sing in broad American accents regardless of nationality. Why do you suppose Lance and Miriam on ATV's Starburst

Sorry to sound tetchy: it is only because I find variety, at its best, a very enjoyable way of relaxing—but so seldom find it at its best. Good luck in the new job anyway.

Yours, etc.

## Hungarian theatre looks to Moscow by FRANK LIPSIUS

Rather than risk offence, Budapest theatres import their radicalism from the Soviet Union. Two plays opening the season this year in Budapest come from Moscow, and both provide an exuberant independence and brilliance to which the Hungarians themselves could aspire.

The season at the National opened with a raucous version

London derelict with "Strike"  
etched in Polish on his belly.  
It draws catcalls and wild  
applause. The pardon for the  
doomed and once dour and  
flapper Macheath (Denes  
Ujlaki) is delivered by a royal  
messenger astride a live horse  
whose quiet dignity contrasts  
with the rest of the cast).  
These are random examples  
of an evening full of good-  
humoured and silly inventive-

lizarre and wonderful juxtapositions somehow comprehensible. But they also lose their mystery and that triumphant ability to astonish. In their place, the play provides feeble circus acts and some coy striptease, a preoccupation with dressup and bugle fanfares.

Yet a third influence from Russia is detectable in the opener at the Pesti Theatre, a conventional production of

In a much lighter vein, the Vig Theatre is revising a hit of ten years ago, *Imaginary Report from an American Pop Festival*. Based on a short story by Hungary's octogenarian doyen of the short story, Tibor Dery, the musical is the first to combine the talents of the established theatre with the best of Hun-

missioned by the City of London Sinfonia, to be performed on October 10, 1983 at the Queen Elizabeth Hall, London.

Douglas Coombes (46), of Potton, Bedfordshire, has been given an award of £2,000 for the composition and the libretto, written by David Self, of an opera commissioned by the Norfolk and Norwich Triennial Festival. The opera, entitled *Betsy Fry*, will be performed in

## Arts Council awards

The Arts Council has approved a number of awards to composers to enable them to undertake a commission from a promoting or performing body.

John Casken (32) receives £1,500 for an oboe concerto commissioned by the City of London Sinfonia, to be performed on October 1983 at the Queen Elizabeth Hall, London.

Douglas Coombes (46), of Porton, Bedfordshire, has been given an award of £2,000 for the composition and the libretto, written by David Self, of an opera commemorating the Norfolk and Norwich Triennial Festival. The opera, entitled *Betsy Fux*, will be performed in

October 1952.

John Dankworth, who lives in Wavendon, Buckinghamshire, receives an award of £1,000 towards his fee for *The Diamond and the Goose* (with libretto by Benny Green), for choir, soloists and symphony orchestra commissioned by the City of Birmingham Civic Chorus. The work will be performed for the first time later this month.

An award of £2,000 has been made to John Joubert (54) of Birmingham, for the composition and the libretto, by Stephen Tunnicliffe, of a children's opera *The Boy Who Swam with Piranhas*, for the Birmingham City School, Hunnington, for performance at Easter in 1963.

## OPERA &

[illegible]

## THEATRES

[illegible][illegible][illegible][illegible][illegible][illegible][illegible]

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**F.T. CROSSWORD**

**ACROSS**

1 It gets in one's hair at a fight (6)  
4 Warmd potatoes are needed round the greens (4-4)  
10 It is a nightmare in the young with wit (7)  
11 Woezy sapper went to bed (7)  
12 Impudent advice to one angry without it (4)  
13 Preliminary sketches of indecent pictures (10)  
15 Tree for party returning in expensive surroundings (6)  
16 "And let him that is — come" (N.T.) (7)  
20 Egyptian god has nearly

Solution to Puzzle No. 4726

D	E	C	A	S	T	I	C	H	C	L	A	M	P
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A	T						U	S					
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[illegible]

- everything for a high explosive (7)
- 21 In France I find one month barren (8)
- 24 Medical tip—get involved for a change (10)
- 25 Scott's herald with his own court (4)
- 28 Penny utters commendations (7)
- 29 Summary of colour (3, 4)
- 30 Cash not for Ethelred (3,5)
- 31 Look for one among the messengers (6)

**DOWN**

- 1 Commander in Flying Squad gets oriental to agree (8)
- 2 What a small world it is! (9)
- 3 Father of a group (4)
- 5 "Rupening rich"—that our love had sown" (Zinsser) (8)
- 6 Saint and bird start a tongue-twister (5,5)
- 7 Priestess a point for the wader (5)
- 8 Man's ultimate—a daily chore (2,4)
- 9 Take Bob in hand for a song (5)
- 14 An officer is to prosecute—that is the important point (5,5)
- 17 Two terms at school give a tip to the racegoer (5,4)

[illegible]

8 Ran round the bear, 23 Irish town missing English capital (5)

9 Flags for Quaker workers 25 Heaps are reformed in one stage of development (5)

2 After tea a silly point is valueless (6) 27 See the stake mount up (4)

# FINANCIAL TIMES

**PUBLISHED IN LONDON & FRANKFURT**

[illegible]**F.T. CROSSWORD PUZZLE No. 4.727**

**ACROSS**

It gets in one's hair at a  
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Warmed potatoes are needed  
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It is a nightmare to the  
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**Solution to Puzzle No. 4726**

E	A	S	T	A	C	H	Q	U	A	M	P
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3 Father of a group (4)  
 5 "Rupening rich—that of love had sown" (Zlense) (8)  
 6 Saint and bird start tongue-twister (5,5)  
 7 Priestess has a point for the wader (5)  
 8 Man's ultimate—a daily chore (2,4)  
 9 Take Boh in hand for a son (5)  
 10 An officer is to prosecute—that is the important point (5,5)  
 17 Two terms at school give tip to the raegeer (5,4)

8 Ran round the bear, 23 Irish town missing English capital (5)

9 Flags for Quaker workers 25 Heaps are reformed in one stage of development (5)

2 After tea a silly point is valueless (6) 27 See the stake mount up (4)



## FINANCIAL TIMES

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Wednesday November 18 1981

# The Paisley challenge

THE IRA and the Ulster Protestants have both reacted with predictable fury to the rapprochement between London and Dublin and the decision of Mrs Thatcher and Dr FitzGerald to set up more formal links between their governments. It is quite conceivable that both will cause a great deal of suffering in their attempts to undermine this rapprochement. But neither the British nor the Irish Government should allow itself to be deflected from the course on which they have embarked.

No one can imagine that any amount of understanding between London and Dublin will by itself bring peace to Ulster, let alone anything which might be described as a settlement. Discrimination, violence and mutual hostility have too long a history for that; if peace is ever to come to Northern Ireland it will take a very long time. But after 12 years of disturbances it has become impossible to believe that any policy will lead to peace which looks at Northern Ireland in isolation. The troubles are the direct consequence of the partition of the island 60 years ago, of the passions which led to that partition, and of the sectarianism which has marked both parts of Ireland ever since. If there is ever to be a settlement, it must take account of the facts of history and geography.

## Common interest

That settlement is so far off that it is impossible and undesirable to have fixed views now on the form it should take. But there are hard practical reasons why London and Dublin should co-operate closely now to reduce the violence and the tension. The permeability of the border makes it difficult for the forces of law and order in the north to combat the terrorists; at any stage, the violence in the North could contaminate the Republic. Fighting terrorism is a common interest.

In the first instance, it is quite possible that the level of violence will continue to escalate. Any co-operation between the British and Irish Governments is seen by the Protestants as a betrayal of their

claim to determine the future of the six counties, by the IRA as a betrayal of the fantasy of some kind of unconditional surrender by the British. It was inevitable that both sides would do everything to undermine the Thatcher-FitzGerald initiative.

So far, as in the past, the terrorism has come mainly from the IRA, whereas the Protestants have been comparatively restrained in their actions, if not in their language. The outrages on the mainland made it clear that the IRA's main target is British public opinion; but it is possible that the murder of Mr Robert Bradford, the Unionist MP, was deliberately intended to provoke retaliation in kind by the Protestants.

## No direct lever

Mr Ian Paisley's threat to make Northern Ireland ungovernable, through a programme of civil and political non-co-operation with the British Government, must be taken very seriously, as a measure of his personal ambition to determine events in the province. But there is no reason why he should succeed in defecting the British Government from its course. It was competitively easy for the strike by the Ulster Workers' Council in 1974 to bring down the power-sharing arrangement, because the Protestants were merely showing that they were not prepared to share power with the Catholics. This time round, however, the Protestants have no direct lever on the British Government. London and Dublin. Provided Mrs Thatcher disavows the determination for which she is noted, the principal victims of Mr Paisley's threatened programme will be the inhabitants of Northern Ireland.

The British Government's strategy now should be to ride out the Paisley challenge and, in effect, to call his bluff. At the same time it should, in co-operation with the Irish Government, take all necessary steps to intensify security precautions against terrorism. The gestures of reconciliation offered by Dr FitzGerald and the rapprochement between London and Dublin cannot and should not be undone.

In the first instance, it is quite possible that the level of violence will continue to escalate. Any co-operation between the British and Irish Governments is seen by the Protestants as a betrayal of their

# Cuts in higher education

A MAJOR reason why the word "education" provokes so much argument is possibly that it is ambiguous. It can be used to signify an ideal: a process at once universally consistent and of necessity beneficial. In this sense the more highly people anywhere are educated, the better they and their society must become. But the same word can also denote various practices both carried on and undergone by large numbers of fallible human beings. In that case, without cogent evidence otherwise, the effects cannot be assumed to be always beneficial or consistent either from place to place or over time.

The ambiguity needs to be kept in mind especially today when a climax is reached in the campaign by UK higher educational interests against the Government's decision that universities and polytechnics must bear their proportionate share of the cuts in State spending. The Government's stance will come under simultaneous attacks both in Parliament and from public demonstrations organised by 10 unions with members liable to suffer

No one can be certain how far teaching supplied by universities and polytechnics is beneficial. There is no reliable measure of the relative quality or usefulness of people completing degrees. Because of this lack the University Grants Committee has had to rely for its sole objective criterion of universities' teaching skill on the grades students beginning each course had previously gained in the 18-plus examinations. This the committee viewed as an indication of the relative reputation among academically able schoolchildren.

The fact that people with degrees are generally more employable than those without them may be taken to suggest graduates' greater usefulness. But this does not necessarily mean that where non-technical work is concerned, employers think graduates are positively more useful than people completing their higher course. Many recruiters for large organisations admit that they won't still prefer to engage livelier young people straight from school. They can no longer do so, however, because the expansion of higher education has led most such youngsters to go on to take a degree.

## Employability

Given such basic uncertainties about the value of higher education the Government is justified in requiring universities and polytechnics to bear their share of necessary economies in public spending. But Ministers are not justified in leaving education to be pruned without taking the fundamental policy decisions which alone can ensure a sensible reshaping.

For example, the University Grants Committee may rightly see the purpose of UK universities as academic excellence of teaching and research. The Government is devising a way of centrally controlling the polytechnics (although those in England only) on the possibly correct assumption that the polys should concentrate on activities linked to employment. But the question of priorities apparently remains unasked. It is whether the nation can best be served by having about 220,000 students in polytechnics emphasising employability at a cost of some £600m a year, and 300,000 students in universities specialising in academic training at a cost of perhaps twice as much.

# AUSTRALIA'S FINANCIAL SYSTEM

# The report that won't go away

By Colin Chapman in Sydney

BETWEEN now and Christmas, Australia's financial community will be dominated by discussion of the far-reaching Campbell report, published in Canberra yesterday.

If implemented, the report would mean major changes for Australia's staid and highly-regulated financial system. It would open the way "immediately but carefully" for foreign banks to compete head-on with Australian banks. It would mean the dismantling of exchange controls. And it would mean a new way of fixing the value of the Australian dollar.

The proposals are radical, and would change the face of Australia's financial community if implemented. They face major political hurdles.

However, if the country is going to undertake the enormous development projects planned in the natural resources sector over the next decade, it is going to have to open itself to the international financial system. Otherwise the strains of maintaining the present system of rigid controls over foreign exchange and money markets may well become intolerable.

Australia's banking community has been expecting these developments for some time and this year a flurry of mergers has forged two banking groups ready—and willing—to compete with international banks who want access to the lucrative Australian market where so many of the world's most promising natural resource projects are located.

Yet if the financial community was excited by the 510,000-word report, its joy may prove short-lived. Introducing the report in Parliament, Mr John Howard, the Treasurer, and the man who set up a six-man committee to produce the report two years ago, was unusually sombre.

The Government would establish a special task force, he said, to decide the next stage. But he went on: "It is inevitable that the committee has made some recommendations which raise social and political sensitivities."

"In considering the report, the Government must of necessity not only address itself to considerations of economic efficiency, but also to social and political issues which are of enormous importance to many people in their everyday activity."

There are many who believe that this statement effectively commits the Campbell Report, and particularly its urging of a total abolition of interest rate controls, to the dusty obscurity shared by so many major Australian committees of the past.

For a government faced with a hostile Senate which is already obstructing last August's budget imposing new sales taxes, the temptation to ignore the report is great. Prime Minister Malcolm Fraser's partner in the Liberal-Country Party coalition, Mr Doug Anthony, is im-



placably opposed to proposals which would end the wide assortment of financial privileges enjoyed by the rural sector.

The opposition Labour Party, as well as the Democrats, who hold the balance of power in the Senate, are already making major political capital over a study incorporated in the Campbell Report which says deregulation of housing interest rates will push up mortgage interest by as much as 31 per cent, even though the committee disagree with that view.

The powerful trade union movement is also stirring itself for a campaign of attrition—opposing not only deregulation but the proposed entry of foreign banks into the market place.

Last night the committee's chairman, Mr Keith Campbell, chief executive of the Hooker Corporation who has worked an 80 to 100-hour week for the past 18 months, said defiantly that the Government should muster the political courage necessary to push through his proposals. "The alternative is to do nothing and live with an inefficient system," he said.

Although domestically the most controversial of the proposals is the one urging total deregulation of interest rates, at least as much interest has been generated in the banking community by the recommendation that Australia should open the doors immediately, but carefully, to foreign banks and dismantle exchange controls.

The proposed admission of foreign banks goes far beyond what the Treasury believes is desirable. Rather than suggesting that licences should be restricted to only a small number of banks—and that freedom to operate should be limited to certain functions—the committee recommended what it called a policy of carefully managed entry.

Contrary to most expectations, the committee said the Govern-

Half a century of rigid financial controls could end if the Australian Government implements the controversial report on the Australian financial system prepared by Mr Keith Campbell (right). But Treasurer Mr John Howard (left) faces powerful opposition to the proposals both in Parliament and outside and it may still be some time before the world's banks get the access to the Australian market they want



ment should not impose local equity participation requirements on foreign entrants, although it did suggest the authorities might look more favourably on those foreign banks which have plans to encourage a local shareholding.

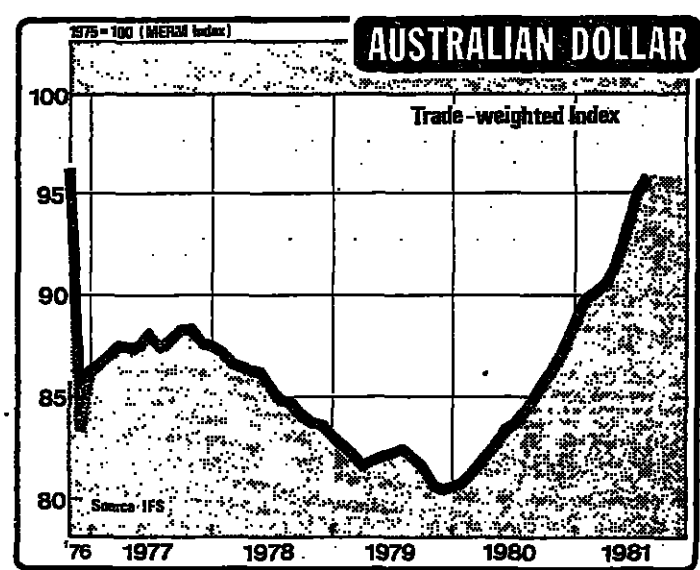
On being granted licences, foreign banks should be able to compete with Australian banks free from any encumbrances not placed on local groups. The two existing foreign banks, the Bank of New South Wales and the Bank of New Zealand, says the report, have the option of restructuring their Australian operations to be in line with new entrants.

## FOREIGN INVESTMENT INFLOWS

Figures in \$m of investment in enterprises in Australia by Country: excluding undistributed income

	UK	Other EEC countries	U.S.	Canada	Japan	Other non-EEC countries	Unallocated	Total
1975-79	311	88	554	-6	267	24	—	1,238
1979-80	374	444	359	81	308	327	—	1,894
1980-81	1,211	351	763	33	676	627	721	4,383

Source: Australian Bureau of Statistics.



Bob Hutchinson

Campbell proposed that the exchange rate should be determined in the market with the authorities occasionally intervening in short periods if they deem necessary.

Recent handling of the Australian dollar has drawn considerable criticism from both primary producers and mining houses, and the Federal Government is likely to under as much pressure accept the Campbell recommendations as to preserve its status quo.

The report also advises if exchange control should be maintained, even to the point of lifting the restriction on listing of foreign corporations on Australian stock exchange. By far the most important recommendation domestic and that most likely to cause grief—is the one which argues there were no sound reasons support the continuation government controls on deposits or lending interest rates.

"Apart from being relatively ineffective as a monetary instrument, interest rate controls on financial intermediaries have a number of undesirable by-product effects which reduce the efficiency of the financial system," the report said.

This is the centrepiece of the report—the freeing of a century of rigidities—but seems most probable, in light of the unenthusiastic response of Mr Howard, Treasurer, that the rural sector will escape with most of its privileges intact. Not will be decided until February when Parliament meets.

What is not generally realised outside Australia is that initial derogatory fervour the Fraser Government dulled considerably since 1 and it is now pre-occupied with Reaganomics and enterprise zeal and more political survival.

The key point is that Government feels compelled to offer potential risks in loan rates and dears out the rural sector, brought by the higher interest rates likely to accompany the use of controls, by tax concessions such as allowing more interest as a tax deduction.

This would cost at least \$100m to implement effect and put at risk plans to substantial income tax and a carrot for the next election.

Between now and February Mr Fraser and his team attempt to steer a course which is politically acceptable to fractious members of the coalition—and the largely hostile Senate—while not flying in the face of the Government's previously declared policy of supporting a free economy.

Those who watched Howard perform to an unenthusiastic House of Representatives yesterday that the Treasurer himself well be wishing he had opened such a Pandora's inquiry in the first place.

## Men & Matters

### The BBC's network

When it comes to appointing a new director-general for the BBC, Auntie behaves in mysterious ways. In theory applications for the post as £40,000 a year successor to Sir Ian Trethowan should all have arrived by last night. In practice, when the Corporation's cherubic chairman George Howard, comes to make a short list for presentation to the Governors he will have other sources of supply.

To find their way on to this magic list contenders can apply, be nominated, or be suggested. In other words you can write in, get someone else to write in, or have your name dropped in suitable dining circles.

This system of doing things was perfected by the rival Independent Broadcasting Authority when it was seeking suitable contenders for senior Fourth Channel appointments. It may not be surprising, therefore, that in trawling for people the Beeb has also managed to scoop up some aerial bodies as well from the corridors of the IBA's glossy Knightsbridge eyrie.

High on its shortlist are the two heads of IBA divisions, Colin Shaw, who runs the television side of the Authority, and John Thompson, king of independent radio. Both are the right age (early fifties) and both are highly regarded. Shaw, according to my Knightsbridge moles, was less than keen—he might, after all be seen as heir-apparent to Sir Brian Young, director-general of the IBA itself, who also retires next year.

The youthful-looking Thompson, however, one-time New York correspondent for the Daily Express, and now eager to prove his worth elsewhere, may well be on the list of runners.

which figure in the Beeb's own in-house betting, with Alastair Milne, head of BBC-TV and Brian Wenham, who runs BBC 2, getting the shortest odds. To get the job Thompson would need to do some philosophical somersaults, notably about the expansion of the BBC's own local radio services, currently the subject of IBA scorn but dear to the BBC's heart.

Thompson would fit well into the current BBC mould, being an organiser and committee man rather than a front-of-house operator. Howard himself, with his colourful Kefauver and half-fellow airs, does the showmanship bit quite well enough for both positions. It is up to Howard to choose his favoured ones and then for the Governors to pick. My phone turned hot when I inquired as to the Government's role in all this. "It is none," came a hiss "of their business."

### In camera

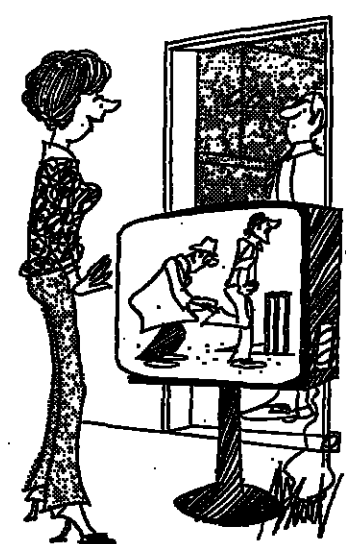
While the BBC carries out its top-level screening here, spare a thought for Zambian Television which has run into rather different problems. It has only three reels of unused film left and cannot afford any more until the end of January.

The Zambia News Agency, ZANA, reported yesterday that until the new Government budget is released, the television service will restrict its film coverage to presidential functions.

A senior official of the Information and Broadcasting Ministry has asked Government and ruling party leaders not to feel offended if their presence at other events goes unrecorded. That I think may persuade them to find some extra cash a bit sooner.

### Day is done

William Press, the construction group, announced recently that



"I think Lillee is coming on—the umpire is examining his studs!"

it had made a £3.5m provision against losses on a £53m contract in Cairo. The setback seems to have had a subconscious effect on the choice of verse with which Press marks its sponsorship of the arts in the Covent Garden programme.

With omission repaired in brackets, it reads: "And the night shall be filled with music. And the cares that infest the day, Shall fold their tents (like the Arabs) And as silently steal away."

### Shop talk

To the Savoy yesterday to discover the secret of success—Lord Sieff of Marks and Spencer was there to present this year's Business Enterprise Award to Sir John Sainsbury of that ilk. The two High Street business leaders were agreed that the most important element for any successful free enterprise operation was good industrial, or human, relations.

All paid lip service to it, but many did not practise it, said Lord Sieff. "It is essential that those who lead, visit the factory and the shop floor."

Top management had to ask constantly whether staff conditions were good enough; had to ensure employees knew what was going on; shared the problems in the bad times and the profits in the good years.

"If you are going to make a mistake... ensure that you err on the side of generosity," Lord Sieff advised. Companies with that approach reaped the rewards. "That is why you never hear of strife at GEC or United Biscuits compared with the troubles at ICI."

Sir John Sainsbury, accepting the award sponsored by the Institute of Directors, echoed Lord Sieff's sentiments. "If corporately we deserve an accolade for enterprise, so do all who work in Sainsbury's," he said. Everyone who worked in the stores for two years could join its profit-sharing scheme. "I share the conviction that not only must every customer be respected and given consideration, so too must every single member of staff."

### Scepter'd isle

All that Royal news—the engagement, the wedding, the baby—issuing from Britain this year seems to be giving some people abroad a distorted view of life in these islands. Friends arriving in Tangier for a holiday were asked to fill in an official form giving their name and "Palace of birth."

### In a nutshell

Air New Zealand has been asked if it can ship 80,000 snails of 80 different varieties to Waikato University in Hamilton. An escargo flight, I assume.

Observer

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## FINANCIAL TIMES SURVEY

Wednesday November 18 1981

## BRAZIL

Brazil has confounded its critics by emerging from a difficult year in fair economic shape, but at the cost of rising unemployment. It remains to be seen whether the military regime will ease its grip on government. Much will depend on how the economy performs in the three years before the next Presidential election.

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Andrew Whitley  
Correspondent

Brazil has emerged from a year in reasonably good economic shape, but at the cost of rising unemployment. It remains to be seen whether the military regime will ease its grip on government. Much will depend on how the economy performs in the three years before the next Presidential election.

while simultaneously holding down the growth of imports. Achievements have been made in six major areas: a reduction in the rate of inflation; greater control of the money supply; an increase in exports by 18 per cent in the face of worsening international terms of trade; the reduction of oil imports by nearly a quarter; the maintenance of a viable and predictable foreign exchange rate; and the ensuring of the required inflow of foreign funds without a further run-down of reserves.

Against these gains must be set the fact that industrial output has plummeted, inflation has risen to over 120 per cent before responding to the monetary lever, and gross indebtedness is up by a record \$10bn in one year. Brazil may have gained time in order to bring on stream its major investments in energy and minerals, in particular the Carajás storehouse of metals in the Amazon. But the critics can still argue that the Government is only storing up further problems for itself by leaving this major country of 120m people swinging on the hook of world interest rates.

Next year interest payments alone are likely to be nearly \$11bn, leaving little room for improvement in the economists' usual criteria for a country's international standing—the ratio of debt servicing to exports or else of net debt to exports. Transition at a time of world recession has only deepened the planned domestic recession beyond what the Government would like to have seen. For the first time in its modern history Brazil is likely to have no real growth in its

Gross Domestic Product this year. After a decade of annual increases around 10 per cent, the rate will probably be only 2 per cent this year.

The social price has been high, notably in the big cities where manufacturers responded to the fall in demand with mass layoffs. São Paulo, the driving force of the economy's modern sector, has inevitably borne the brunt. Urban unemployment of around 10 per cent by the rough and ready official count, may not seem so bad in comparison with Britain or indeed many other parts of Latin America. But when combined with inflation in triple figures and the absence of social security the mixture could have been explosive.

## Lucky

As it turned out, the generals who have determined Brazil's destiny since 1964 were lucky. They got away with only relatively minor disturbances in the north and north-east, always the most volatile parts of the country. Even those, though, sent a frisson of nervousness throughout the establishment, with loud declarations that *abertura*—the political opening-up designed to restore full democracy—was in danger.

Challenges from the independent trade unions proved a damp squib as attempts to repeat the big strikes of early 1980 in the vehicle industry proved abortive failures. At the same time the holding in August of the first ever national congress of trade unionists was a signal that the old system of centrally imposed syndicalism

was surely but steadily breaking down.

In the countryside land conflicts—a problem as old as the country itself—have revived (or at least are getting more attention from an unshackled Press). These have afflicted regions as different as the frontier parts of the Amazon, the prosperous agricultural state of Rio Grande do Sul and the fringes of the greater São Paulo conurbation. In an act of appeasement a recent proposal would give land rights to squatters in five years instead of the present 10. It is a bone thrown in the direction of agrarian reform, likely to be one of the most important issues of the next decade.

Another sign of strain has been the deterioration in relations between the regime and the Church, the most powerful and best organised in Latin America. Through its estimated 70,000 "base communities" the Brazilian Church, led by its dominant progressive wing, presents the biggest check on the power of the military and local officialdom in the countryside. While taking care not to provoke the hardliners in the armed forces and intelligence services too far, the Church has served notice that it intends to play an active role in next year's important national elections. Next November elections are to be held to local offices, the state and national legislatures and the key posts of state governors. For the governors it will be the first direct election since 1965, while the legislative elections will see the participation of a genuine spectrum of political parties for the first

time since the military took over.

The real significance of the polls, however, is that they will pave the way for the election of a successor to President Figueiredo in 1984, to take over for a six-year term the following March. According to the present rules he will be chosen by an electoral college.

Preparations for the elections are already becoming an increasing preoccupation as individuals jockey for position in advance of the starting pistol. But until all the ground rules are established, sometime next year, it will remain a phoney war of largely academic interest. More significant is the way lack of interest in politics of any sort dwindles as one moves down the social scale. A recent opinion poll showed that 72 per cent of Brazilians in the bottom two social groups had never heard of "abertura"—for all of President Figueiredo's vocal championing of the cause at public meetings around the land.

## Heart attack

Those public meetings and rallies were brought to an abrupt halt in September when the chain-smoking 63-year-old general suffered a moderate heart attack. To all-round relief the military behaved itself and allowed the prescribed constitutional course of action to take place. It meant the elevation of a civilian, Vice-President Aureliano Chaves, to national leadership for the first time since 1964.

Politically this was the most significant event in recent years.



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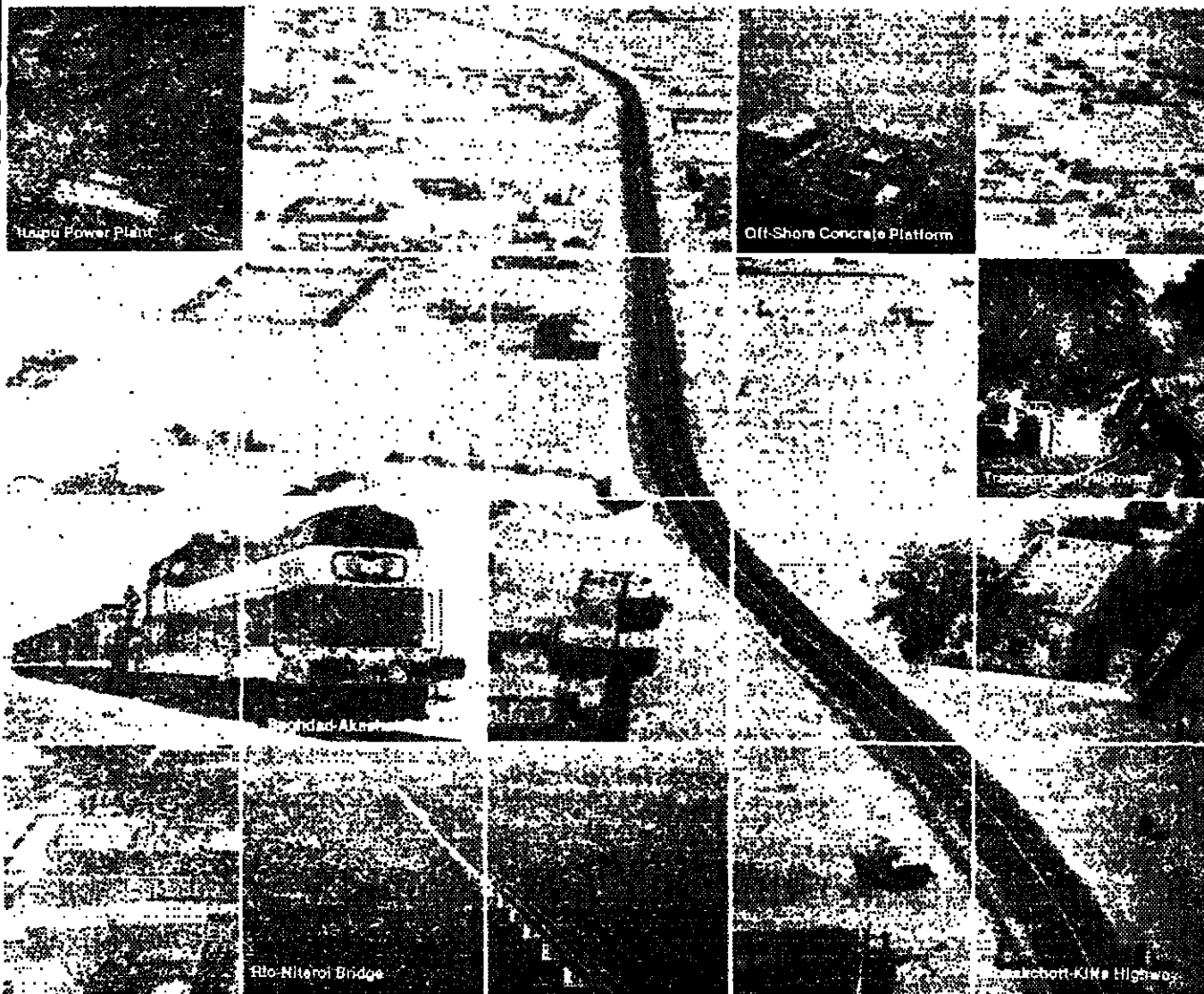
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## BRAZIL II

Hugh O'Shaughnessy, Latin America Correspondent, looks at the country's economy

## Government puts its money on the future

THE GOVERNMENT of Brazil, sensing that the economic model that it espoused at the time of the military coup d'état of 1964 was nearing the end of its usefulness, has placed its money—more correctly, say the money of those foreigners who have lent the country a total of \$63.5bn—on an enormous gamble for the future.

The motive power of the economy is henceforward to cease being the pampered and cosseted industrial sector and start being the agricultural sector. Given the size of the waves which are buffeting the economy there must be some doubt whether the change in motive power will be a successful operation and whether the new motor will manage to keep the ship of state under and not swamped and waterlogged.

The "Brazilian model," as it was for a time rather sententiously known, is today ironically foundering under its own success. For more than a

decade it was the strategy of the Government in Brasília to suck in foreign funds to finance domestic industrial development.

The rationale behind the strategy was manifold. Many saw it as a way of binding Brazil so close to the financial centres of the West that there would never again be a suspicion—as there had been in the time of the last civilian government of President Joao Goulart—that the country could assume a leftist or even neutralist posture.

Others, including many military, rejoiced at the opportunity to develop with foreign money and imported capital goods the sinews of heavy industry, if not indeed the sinews of war. Others still felt that Brazil could carry out very little development based on its agricultural potential and that there was no alternative way forward which did not involve industrialisation.

Today there is industrialisa-

tion. The amount of value added by manufacturing in Brazil went from \$11.9bn in 1960 to \$57.4bn last year (both statistics being based on 1980 dollars).

No major economy in Latin America has been able to match that rate of growth in industry and today Brazilian industry is far stronger than the combined industry of its three nearest rivals, Mexico, Brazil and Venezuela.

It has been highly successful in finding the foreign resources to do such a feat. Exports of goods and services over the same period went from \$3.2bn to some \$20bn and this year's exports could well exceed last year's figure by a large margin. The foreign borrowing which today is about \$60bn could, according to Professor Antonio Delim Neto, the chief architect of the strategy, next year reach \$75bn.

The burden of such an effort is however proving too great for Brazil. The cost of serv-

ing the foreign debt, combined with the much inflated prices that are having to be paid for the 80 per cent of the country's oil that has to be imported is bidding fair to absorb the total sum raised by exports.

At the same time, foreign bankers are becoming progressively more difficult to convince to lend to Brazil. Despite much liquidity on the international money markets, individual banks are in many cases close to the ceiling of their planned exposure in Brazil.

The Brazilian monetary authorities are having to move farther and farther afield to secure new lenders. In the Middle East they have had a growing success, it must be added.

Nevertheless, and despite the official arguments that the foreign debt is growing only in line with the economy's ability to pay, the country is clearly coming close to the limit of what it can confidently expect to

borrow in the immediate future. Political imperatives at the same time dictate that the economy cannot continue to vegetate at a level of close to zero growth that is the case today. With an annual population increase of 2.6 per cent there are millions of new jobs to be found every year for a population which has already topped 120m.

Thus the Government has been obliged to lighten the emphasis on industrialisation and increase that given to agriculture. Agriculture for instance, promises to supply new jobs at a much lower capital cost than industry. The agricultural sector in Brazil, where millions of virgin acres could be put under the plough or otherwise husbanded, contains a great deal of it.

It is therefore hoped that dollars will need to be borrowed for increased employment opportunities. Additionally, some Brazilians sense that in present climate of

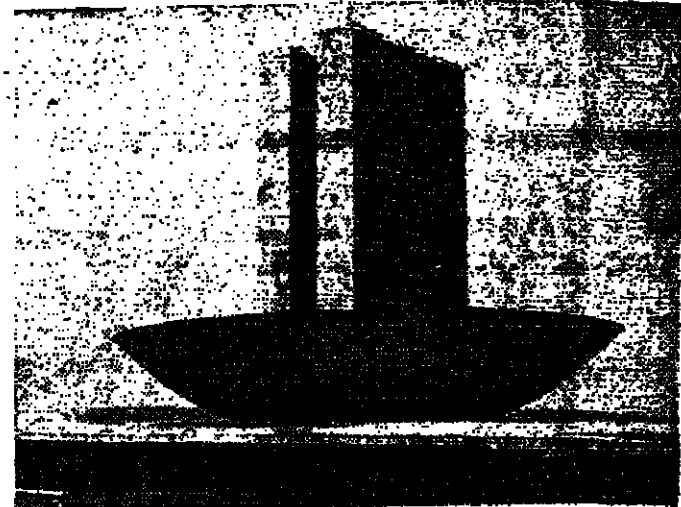
world economic depression, barriers to trade are creeping upward in many countries, the capacity to produce food may be a more valuable attribute than a strong industrial base. They are noting how the industrial bases of much richer countries than their own are often being swiftly eroded.

The theoretical arguments for a switch from industry to agriculture are then strong and well rehearsed.

There are, however, clearly dangers in changing strategy. The weather has often in the past demonstrated with the coffee crop how it can upset all the plans of the agronomists, for instance.

The full development of the agricultural export potential will require a great improvement of transport.

While there are risks in the new strategy that Brazil is working out, it is evident that the Government has little alternative to taking them.



The National Congress Building in Brasília

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Area	3,512m sq km	Imports from UK	\$318.1m
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GDP (1979)	Cr 5,782.1bn	Inflation (July 1981)	108.5%
Per capita	Cr 46,752	Foreign exchange reserves (August 1981)	\$4.7bn
Trade (1980)		Currency	218.75 cruzeiros
Imports	\$25bn		
Exports	\$20.1bn		
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## A sensible political decision and an admission of failure

"THE RIGHT has no utopia any longer—no clear vision of the future," says Elio Gaspari, editor of Brazil's leading weekly, *Veja*.

When the military authorities seized power from the squabbling, often hysterical politicians of the early 1960s, it had a clear idea of where it was going and what form of government and society it wanted to see for Brazil.

Fifteen years and five president-generals later, in 1979, the decision was taken to relax the controls on political activity, allow the exiles to return and permit the old parties to start up again.

From a pragmatic point of view the decision made sense: shift the burden of public grievances onto the professional articulators of the man in the street's opinion. From an ideological standpoint it was an admission of failure.

The sterile two-party system of the previous decade—with one called Arena being the Government's men and one called MDB, the Movimento Democrático Brasileiro, playing at being the loyal opposition—was a farce apparent to all.

Nonetheless, to preserve the constitutional clothing they had donned the generals needed to persist with working through the legislature. Hence the appearance of the PDS, the Partido Democrático Social, in January, 1980, as the successor to Arena.

### Majority

Today, the PDS has an absolute majority in both the Chamber of Deputies and the Senate, the Upper House and controls most of the major states through governors placed there by the Planalto, the Presidential Palace in Brasília.

The MDB, to the consternation of General Golbery, the great architect of the political transformation, did not want to change its name.

It apparently took some persuasion to convince this disparate group of politicians of all colours that the old label would be a liability in the brave new democratic dawn. But in the end, it grudgingly agreed to put "Partido" before its name.

The anecdote is unfair to those men of conviction who felt that they had to try and work through the system during those long dark years, to restore the historical power and prerogatives of the Congress.

Brazilian democracy and party politics has an honourable record going back to the middle of the last century. But it does illustrate the current obsession with labels and insignia, to the virtual exclusion of policies or debate on national issues.

After nearly two years of public mud-slinging between Ivo de Vargas, the niece of the great president of the 1920s and war years, and Leonel Brizola, a radical populist and old campaigner, the supreme electoral tribunal has just decided definitively in favour of the former as the inheritor of the coveted letters, PTB, the Partido Trabalhista Brasileiro.

As a historic name from the past, many politicians clearly feel its association will give them an edge in next year's elections. On the other hand, when it looked for some months as if Ivo de Vargas would be denied the right to register formally as a party, most of its notables deserted the apparently sinking ship and swam for whatever other vessel was in sight.

Among them was the charismatic former president of Brazil, Janio Quadros, making his come back 20 years after a spectacular resignation.

The opinion polls, for what they are worth, do not support the politicians' insinuation. In March, 1980, two months after the reopening of the field, the PTB was supported by 22 per cent of those polled, nearly twice as much as the next party. By this September, that figure

had declined to 7 per cent, while the number of Brazilians who replied that they backed none of the horses in the running had tripled.

Politics in Brazil as much as ever remains rooted in personality and patronage, the keys to success. Awareness of this basic fact is the reason behind the extraordinary amount of floor-crossing and courtship of prominent figures to have gone on in recent months. Control of a good local party machine is as good a method of securing election to public office as it has frequently been in the U.S. and elsewhere.

### Broad base

The PP, Partido Popular, in Rio de Janeiro State, the PDS in Bahia, São Paulo and many of the smaller, far flung states, the PDT of Brazil in the home state of Rio Grande do Sul, all demonstrate the point.

To prevent national politics cleaving automatically along state and regional lines—a likely possibility in a Federal system with strong local autonomy—electoral rules have been drawn up to ensure the existence of broad-based parties. To be allowed to register, a party has to show that it has 3 per cent of the vote in nine of Brazil's 22 states and 5 per cent of the total cast for the lower house.

The Communist parties, the pro-Moscow PCB and the pro-Peking PC Do B are banned on the grounds that parties organised on a class or religious basis, or else those with ties to foreign governments or individuals, cannot be formed.

Many Communists have returned over the past two years and some joined either the PMDB or else the PT, the Partido dos Trabalhadores or Workers' Party, which has eclipsed its older rivals as the main vehicle for the Left in Brazil. Meanwhile, the PCB is campaigning hard to be legalised.

The PT is, in fact, the main exception to the rule that policies have little relevance to the norms of political life.

Born less than two years ago, it grew out of the independent trade union movement in the greater São Paulo industrial area.

Today, it claims the support of 212,000 members and recently held conventions in 16 states. Its authentic appeal to the urban working-class, and increasingly to rural workers, has given the PT and its leader, "Lula," a cachet which no other party can rival.

If the PT is growing from scratch and the PMDB is by general consent a ramshackle coalition with no ideological centre, the one party that could stand to do well next year is the middle of the ground PT.

Describing itself as left-of-centre Liberals with a social conscience, the PP is known to most Brazilians as the bankers' party. But it also has good nationalist credentials and would be a safe bet for a middle class anxious not to rock the boat.

"If we are in a strong position (after the 1983 elections) it will soften the opposition among the military to the idea of a civilian president in 1984," says Sr Herbert Levy, one of the party's leaders.

He predicts a near-doubling in the party's strength in the Chamber of Deputies, following the elections. But while insisting that the PP is a "firm" opposition party there are many political observers who believe that it would be prepared to form a coalition government with the PDS if it could call the tune.

Always good at looking after their own interests, in recent weeks the deputies of the Lower House in Brasília have shown new signs of life when their future appeared threatened.

On two major issues, the Government suffered unexpected setbacks when the House threw out its proposals.

The first would have extended the "Sublegenda"—a system whereby a party can put up elections—three candidates simultaneously, to the elect for governors while the second concerned a reduction in rent and other social well payments. Both would have been electorally disastrous.

As matters stand at present national elections are due to be held in almost exactly a year time to municipal posts, and national legislative and the gubernatorial.

One nagging fear, though, that the Planalto will introduce two rounds of voting, postponing those for Congress until next year.

### Favourable

By first attempting to control at the grass roots, regime could hope to ensure a more favourable result in the congressional elections.

The make up of the Fed and State legislatures will of vital importance to the position of the electoral, expected to be as sometime in 1984 to choose next President.

Presently composed, PDS should have no difficulty in ensuring a result of general choice. Ultimately, the PDS is not unified force they would like to be, as its recent defeat the Chamber demonstrated.

Between now and November, the regime has to put its electoral strategy back together again. It is number of cards it could play, such as the expansion of the size of the House or introduction of slate voting by constituencies. Above all, the parties watching to see what access it will get to radio and television. The latest indications are the present rules will be tightened rather than loosened to permit equal access.

Andrew Whit

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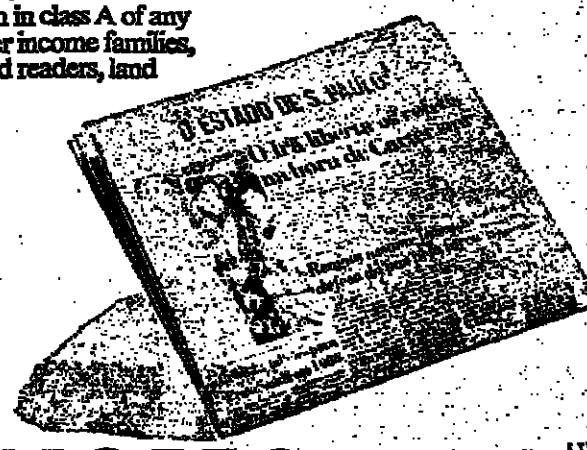
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# BRAZIL III

Jimmy Burns surveys the buoyant banking scene

## Boom coincides with deepest recession for 18 years

HIDE the poverty, dirt, and the 35 per cent for the reserves of the central bank. On the control side, there is little doubt that the Government, through the central bank, is taking its credit ceilings very seriously indeed and is leaving very little scope for loopholes.

**A corset**

As one Sao Paulo banker explained: "We have to submit a daily average of loans on a weekly basis, along with the position of our overall credit on the last day of the month. It's a corset." But apart from the occasional grumble bankers in Brazil convey an overriding sense of energy and self-confidence—and in 1981 they have been far from inactive.

One of the major linchpins of the Brazilian financial system remains the Banco do Brasil, the state-controlled bank which acts as the financial agent for the Federal Government and the central bank. One of its main tasks this year has been to channel funds towards areas singled out by the Government for priority treatment. According to figures recently published by the central bank, overall Banco do Brasil loans (including the public sector) increased by Cr 368.4bn, or 29.7 per cent, during the first eight months of 1981. Out of this total Cr 49.8bn went to the alcohol-based alternative energy programme, Cr 43.7bn to the agricultural sector and Cr 45.9bn towards the financing of exports of manufactured goods under the Finex scheme.

Central bank figures also reveal that the major source of funds utilised by the commercial banks during the same period to finance their asset operations were foreign loans obtained under the terms of Resolution 63. Under this Resolution Cr 450.6bn of foreign currency was raised by banks established in Brazil but with a bank abroad, and on-lent to the local client.

The other major prop of the Brazilian financial system is still the dominance of the financial conglomerates in the private sector, with Bradesco the undisputed overlord in terms of domestic deposits. It is the Brazilian bank that is still the most consistently mentioned in banking circles and the one that boasts a major presence on almost every street corner of the major cities.

If most Brazilians agree, however, that their two main cities, Rio de Janeiro and Sao Paulo, are today to a large extent overbanked—a fact that partly explains the government's reluctance when it comes to admitting more foreign banks—the same cannot be said about

Brazil's less developed regions. On a national basis Brazil has in fact only an estimated 10,000 bank branches for a population of 120m.

Brazilian bankers generally concede defeat when it comes to the "Aspen Pioneers" or pioneer branches. Although most of the financial conglomerates have established such banking outposts in areas like the Mato Grosso in the Amazon, it was Bradesco that got into the act first and which now has more "pioneers" than any of its rivals.

"We missed the train," says Sr Carlos de Sousa Toledo, a director at Banco Itau, the second major conglomerate and the third largest bank in Brazil in terms of deposits. Itau can claim only 85 "pioneers" against over 361 opened by Bradesco in recent years.

At a time when most of the major branches' outlays are represented by labour costs, the tiny pioneers, often run by only two or three people, are enough to satisfy local demand for credit. They are clearly one of Bradesco's major coups. The pioneers, moreover, are a foothold that can turn into a giant step once the Amazon region is fully developed.

The only doubt that surrounds the scheme is the extent to which the pioneers can maintain monetary discipline. As one banker admitted: "When you have an isolated spot thousands of miles away from head office it is difficult to keep this on monetary transactions let alone such obligations as credit ceilings."

Another interesting feature of the Brazilian banking system this year has been the growing mechanisation of branches. One of the leaders in this field is undoubtedly Banco Itau. Any one with the slightest doubt about the power and sheer size of Brazil's conglomerates should pay a visit to Itau's technical operational centre, which is recently opened on a wide avenue leading out of Sao Paulo. The complex is built like a space centre, with access to it closely controlled by mechanised check points and gun-toting personnel in crisp uniforms. Nearly 11,000 people work in the centre processing data flowing in from Itau's 836 branches around the country.

Closely linked to the operation is one of Itau's most ambitious offshoots, Itautec, one of two Brazilian companies that has been given the green light by the Government to research and develop a micro-electronics industry. Most of the computers used by the centre are IBMs. But Itau hopes

within the next two years to be producing its own, with the help of foreign technology and an initial investment of around \$30m.

Itau already has on-line accounting services in 15 of its branches and hopes to have all its branches in Rio de Janeiro and Sao Paulo mechanised within the next eighteen months.

Expansion overseas is another area where Brazilian banks have become increasingly active. Opening up foreign branches has a number of advantages, including greater facility for funding under Resolution 63 and closer involvement in import/export finance. Leaders here are Banco do Brasil and the financial conglomerate Banco Real, which during the last decade has built up a foreign network of over 500 branches and representative offices.

As a rule Brazilian banks are tending to concentrate their business in the Third World, particularly Latin America and Africa with which they have close historical ties. To a growing extent they are also looking to Asia and the Middle East, with which Brazilian trade appears to be entering a new phase. One novel project being inaugurated is a joint venture bank between Banco do Brasil and Itau, one of Brazil's major oil suppliers.

**Reciprocal**

Another recent development has been a reciprocal agreement with Spain by which three Spanish banks—Banco Central, Banco de Bilbao and Banco Exterior de Espana—are to set up branches in Brazil. Banco do Brasil, Banco Real and Banco Estado do Sao Paulo will in turn set up branches in Spain. Generally, Brazilian bankers feel unthreatened by the presence of foreign banks, believing that their system is strong enough to cope with the competition.

Greater debate in banking circles centres on the question of regionalisation. Here the financial conglomerates are troubled by Government attempts to give more support to regional banks, with the aim of halting over-concentration and reducing regional imbalances. The conglomerates describe this as a "political" move which is financially unnecessary since they say their local branches are as involved in regional development as any regional bank. An opposite view is often voiced in the regions themselves, however, where centralisation and a lack of financial autonomy is closely identified with the excessive presence of the big banks.

**Two funds**

are not the only areas a Government has intervened in the banking sector. The banks have not been subjected to a monetary instrument by the state and adjusting the system. They have also been placed in substantial funds either with the Bank or into state-financing.

National Monetary, which is responsible for monetary policy and is presided by the Minister of Finance, said that a minimum of 10 per cent of all deposits should be allocated to agricultural and 12 per cent to small business companies. It also increased the minimum to be allocated to agricultural credit at low interest to 15 per cent to 25 per cent in addition to the 10 per cent that the banks have to allocate for loans to small business companies.

**Alcohol cars run out of gas**

ZIL this year, fewer are running on alcohol fuelled alcohol distilled as cane, that is. The which last year drove 10 of 10 Brazilian car purchase 355,000 fuel seems, so to speak, run out of gas.

Earlier, sales of alcohol plummeted more than 10 per cent from the record last November. Today, 15 per cent of the cars sold in Brazil run on alcohol.

As a result, alcohol car production for the year will not exceed 1,000,000—well below the maximum set by the Government for 1981. With a fleet of 440,000 alcohol cars, Brazil's dream of millions of alcohol cars on the road by 1982 just that.

Months ago, Proalcool, the alcohol production agency, seemed assured of success. Part of the two-pronged effort, to cut from 30 per cent to 10 per cent of alcohol production by domestic production noting petroleum subsidies, the programme has in years spurred output ethanol to 4.3bn litres.

Programme, which the equivalent of barrels of petroleum to permit Brazil to save foreign exchange this year, the Government's goal is to replace 45 per cent of petroleum consumption by ethanol before then, Brazil hopes to reach 10.7bn litres of saving the country

**Saving cut**

Sales merely plummeted further when Government officials tried to regain public confidence by bringing alcohol supply into line with demand. They diminished the price differential between alcohol and gasoline—diminishing as well the major selling point of the alcohol car. Fuel prices rose from 35 to nearly 65 per cent of the price of gasoline—which, because alcohol cars burn 30 per cent more fuel, meant a real saving for alcohol car users of just 15 per cent.

"The consumer first turned to the alcohol car because of its economy," explained an official at Anafavea, Brazil's national automotive industry association. "Suddenly the economic gain was gone. It isn't the performance of the alcohol car that's driving buyers away: it's the expense."

Both car manufacturers and the Government clearly want to raise the percentage of alcohol car sales in Brazil until they stabilise at what is today considered a healthy 30 per cent. Both are promoting the programme at every opportunity: a recent newspaper and magazine advertising campaign sponsored by Proalcool and ethanol producers assures consumers in bold red letters: "We have alcohol!"

Ethanol car prices, which had been maintained above those of petrol vehicles to compensate for slightly higher manufacturing costs, have been cut since May when alcohol car sales plunged nearly 50 per cent. Likewise, financing periods for alcohol cars are on average one

year longer than for their petrol counterparts.

With Brazil's 10.7bn litre production goal firmly in mind, more sugar is being planted to make alcohol. Brazil's cane output of some 10m tonnes a year currently produces 4.3bn litres of alcohol and 2.5m tonnes of sugar. Even if no further cane is used for sugar, to reach its goal Brazil will have to increase by 70 per cent the acreage it plants to sugar—no small task in a country which, with 2.7m hectares planted to cane, already is the world's largest sugar producer.

But among the architects of Brazil's ambitious alcohol programme, euphoria still reigns. The Minister of Industry and Commerce, Camilo Pema, calls Proalcool "a victorious and important programme for Brazilian energy equilibrium."

President Jose Luis Zillo of Copersucar, the sugar cooperative responsible for half of Brazil's current alcohol production, motions to a map to demonstrate that the 1.9m acres Brazil must still plant with sugar cane represents just 1 per cent of the country's total area.

The National Alcohol Commission continues to plan new distilleries—and points out that the 1986 which it has already approved since 1975 can provide 55 per cent of Brazil's 1986 production goal.

"Theoretically our goal is already achieved," Sr Zillo says. "When it is totally launched will depend on the availability of resources."

Money earmarked for Proalcool continues to flow from both government and outside sources. Determined not to stunt the programme's growth for lack of funds, government planners have already this year nearly tripled Proalcool's budget from \$35m to \$110m as one Proalcool official said to demonstrate the programme's priority position in government circles: "Alcohol is an open account in the federal budget."

Brazil even won World Bank approval for its alcohol scheme: it recently gained a \$250m loan to increase ethanol output, the bank's first yet for alcohol production.

Mary Sedor

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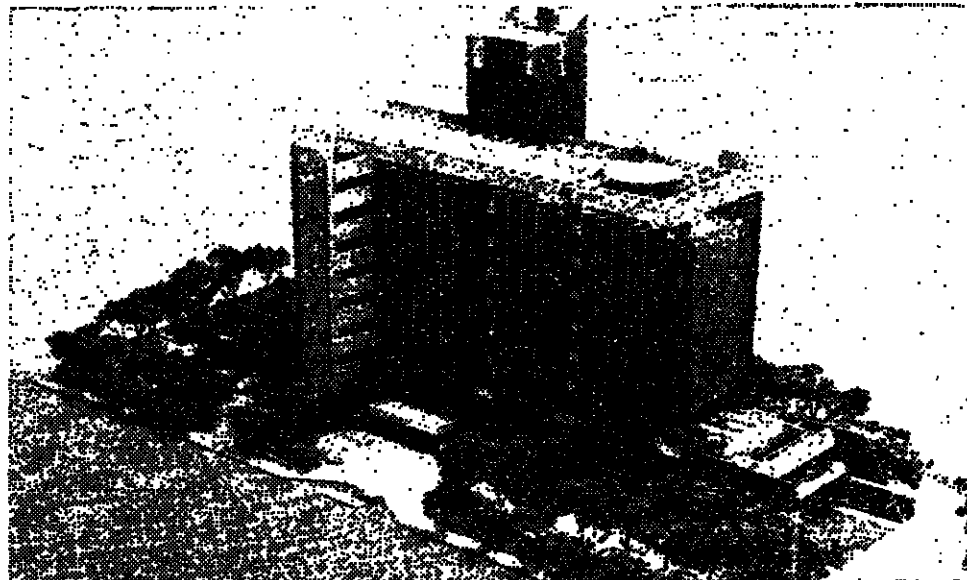
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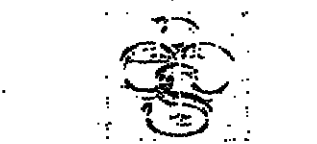
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Natural resources and growth potential encourage feelings that the country will survive.

# Iron ore: set to lead the world Optimism in a recession

BRAZIL IS likely to take over from Australia as the world's leading exporter of iron ore. In July it became number two in the export of bauxite. The company responsible for most of this success over the years is CVRD, the state-owned giant of Brazil's minerals industry. Last year, CVRD and its associates contributed a total of nearly \$1.5bn to the country's export earnings, with over half that figure coming from iron ore and pellets. But while CVRD remains the dominant force in the international trade in iron, its reliance on its traditional product is giving way increasingly to bauxite and aluminium. From being essentially a producer and exporter of raw material, the state company is also changing into a processor of minerals and is in the vanguard of the Government's efforts to unlock the mineral wealth of the Amazon.

### Steady decline

Over the past three years, exports of iron ore and pellets by CVRD and its associates have shown a slow but steady decline, from 57.5m tonnes in 1979 to an expected figure of 53.3m this year. Private Brazilian companies have taken up most of the slack. In contrast, exports of bauxite from the Trombetas deposits on the northern bank of the Amazon have rocketed. Production in 1980, the first full year of operation, was near capacity, while foreign sales this year may well reach 3.4m tonnes. The associated companies and subsidiaries handling the non-ferrous metals and the processing of iron ore are also making an increasingly important contribution to the parent's profits. At a time when world iron ore prices have declined significantly in real terms compared with three years ago, CVRD would be in difficulties by now if it were not for its non-traditional activities.

The company was established in 1942 to take over the nationalised iron interests of the British company St John Del Rey (SJDR) in Minas Gerais state, the old heartland of Brazilian minerals. It took over a then newly completed integrated operation, linking the

mines in Minas Gerais to the coast at Vitória through a purpose-built 550 km railway. Since then, capacity of the four major mines and the railway has been considerably expanded and modernised and one of the world's largest sea terminals built at Tubarão, near Vitória, to handle the exports.

Near the port pelletising plants have been set up with Italian, Spanish and Japanese companies so that iron pellets for use in direct-reduction steel plants now represent a growing proportion of sales.

The CVRD group today has four major areas of activity. Apart from iron, these are bauxite and aluminium, the Carajás project, and transport. A sideline running at a loss until last year is timber and pulp.

Its aluminium sector is presently based on the rich Trombetas deposits of bauxite, phase one being worked by a subsidiary, Mineracao Rio do Norte (MRN), in which CVRD has the largest stake. Other shareholders are Alcan with 19 per cent, the private Brazilian company Votorantim holding 10 per cent, and a number of other foreign interests.

Eventually, much of the ore will be taken by domestic alumina and aluminium plants now under construction. In Para state, near the mouth of the Amazon, in association with Nalco of Japan, CVRD's own investment in these two plants, to produce 800,000 tonnes pa of alumina and 360,000 tonnes of aluminium comes to \$1bn.

Carajás is the best prospect of all for CVRD and for the country. At the same time it is inevitably its heaviest responsibility. The state company's investment just in the iron ore project — one of an array of minerals in this East Amazon mountain range — is put at \$2.8bn, to be financed by foreign loans.

The iron ore project, which CVRD is doing on its own, is due on stream in 1985. An initial 15m tonnes of high grade ore produced and exported in the first year is scheduled to climb to its peak of 35m tonnes by 1987.

Carajás will at a stroke add nearly 50 per cent to Brazil's installed iron ore production capacity. But over the years it will gradually replace the older, southern mines as their output falls away.

Unsurprisingly, securing

advance sales contracts on the Carajás ore and promoting the mammoth project around the world so as to obtain the necessary foreign finance (\$1.2bn is needed by early 1983) has been the main focus of CVRD's attention in recent months.

### Tied up

According to Sr Jose Clovis Ditzel, the company's sales director, the banks' requirement that commitments be obtained for 25m tonnes a year before loans can be raised has now been tied up.

While it may have seemed a risky gamble to press ahead with such an undertaking at a time when world iron ore sales have been declining, and prices are by general consent too low for new deposits to be exploited by private concerns, CVRD is confident that conditions will have changed considerably by 1985.

Sr Ditzel, an important figure in the annual negotiations that set the going price for internationally traded iron, foresees a physical shortage of ore in the market around the time Carajás comes on stream, if not before.

His company is responsible for the building of the infrastructure to get Carajás' minerals to the coast — an 880 km railway and a new port at São Luís — though

their cost will be borne by the state so as to avoid the drain on the company's own cash flow.

However, CVRD has also been charged by the Government with overall supervision of the other mineral prospects in Carajás which await firm proposals. In the case of the gold mines at nearby Serra Pelada this involved the company as policeman and purchasing agent on behalf of the Government when the auction set up by thousands of freelance gold diggers began to get out of hand.

Fortunately the company, Brazil's fourth largest state enterprise in terms of sales, is in a relatively strong financial position to meet the challenge of the years ahead.

At the end of 1980 CVRD's outstanding long-term foreign debt amounted to \$749m. Of this, current maturities made up \$93.3m. Debt servicing last year was \$174m, down 22 per cent on the previous year.

This has to be judged against total foreign sales in its own right last year of \$854m, up from \$672m in 1979. Much of the increase came from the coming on stream of Trombetas and hence the rate of revenue growth is unlikely to be maintained in 1981.

However, growth at Trombetas is to be pushed as hard as possible

Andrew Whitley

Rik Turner profiles Senator Franco Montoro, who is expected to become governor of São Paulo state after next year's elections.

## In search of an Opposition link

RENEGOTIATION of Brazil's US\$800m foreign debt, defence of national companies against multinational corporations, a constituent assembly in 1982-83 and the legalisation of the outlawed Brazilian Communist Party (BCP) are some of the polemic aspects of the platform defended by Senator Franco Montoro, the firm favourite to become governor of the state of São Paulo at the elections in November 1982.

Senator Montoro represents the party for the Democratic Mobilisation of Brazil (PMDB), Brazil's largest Opposition party, and his election successes are impressive. In 1970 he was elected to the Senate representing São Paulo with 2m votes. He was elected again in 1978, this time with a massive 5m votes.

The Senate is not the 65-year-old lawyer's only governmental experience. In 1961, during Brazil's brief romance with the Parliamentary system, he was called by Prime Minister Sr Tancredio Neves to serve as Minister of Labour. "A post I occupied for one year until the Government was dissolved for elections," he recalls.

In those far-off days before the 1964 military takeover, Senator Montoro was a leading figure in the Christian Democrat Party, made extinct by the incoming generals together with all other parties after 1964. His ideology is still essentially that of the PDC, he explains. "Our ideology was one of anti-individualism and anti-statism, be it from left or right." With Brazil as the supreme example of the latter. "As such, we are echoed by the Pope's recent encyclical (Laborem Exercens), in which he condemns capitalist individualism and statism of either kind."

He feels his ideas are essentially different from those of European Christian Democrats, with the explanation for this in geography: "Over there, the major threat is Russia, hence the predominantly anti-Communist stance of Christian Democrats in Europe. Here the adversary is capitalism, the multinationals." He explains his economic concerns: "We seek to defend the national companies and the domestic market. With all sectors participating for the solution of our problems."

He is aware, however, that some Brazilian industrialists would not agree with his policies. "Indeed, sectors of the national business community have become allies of the multinationals, but others are closer to our line of thinking." As an example of the latter, he cites Sr Myrtilde Lee, owner of the Molas Sweden Springs factory. Earlier this year, seeing her company's survival threatened by her major customer, Ford, which planned to instal a springs factory of its own, she addressed an angry letter to Brazilian President Joao Figueiredo in which she was heavily critical of the multinational's entry into a sector previously reserved for national companies.

If Sen Montoro had been the President receiving that letter, he says he would have "upheld the law — since the Government of Juscelino Kubitschek in the fifties, the car companies undertook to stay out of parts pro-

BUSINESSMEN in Brazil are not quite like businessmen in Europe, something the visitor tells himself while trying to understand the persistent optimism of sectors of Brazilian business at a moment when the country is gripped by its worst recession in 15 years.

The feeling that the country can survive through thick and thin because of its natural resources and huge growth potential, whatever its debt problems, is epitomised by Sr Olavo Monteiro de Carvalho, the president of Monteiro Aranha.

"Look, this is a country of 120m people in which only 30m are economically active," he says, leaving little doubt that the Aranha Monteiro group sees itself in a powerful position to tap such potential.

The group is Brazil's largest minority shareholding investment company with a stake in 31 foreign and Brazilian companies, including Ericsson of Sweden and Volkswagen of West Germany. The group's interests extend to virtually every area of the economy and include money market operations, tourism, petrochemicals, shipping, real estate, insurance, and production and marketing of Brazil's highly successful locally-brewed champagne. They are also the local representatives of Airbus, Fokker, Hispano-Suiza, and Krupp Coppers.

Such an empire is a long way on from the small beginnings from which the Monteiro Aranha group sprung. The energetic publicity machinery that surrounds "Olavinho," as his friends know him, lays great emphasis on the fact that his grandfather, Alberto, was a self-made man born into and bred by the frontier country that has helped Brazil to develop into the adrenalin-charged society it is today.

But the story, even as Carvalho himself tells it, is not quite rags to riches. His great grandfather was a politician, never a particularly poor profession in Brazil, and subsequent fortunes were made thanks to the considerable links which Alberto and an old student friend of his, Olavo Aranha, developed with the European financial community. From the moment the Monteiro Aranha partnership bought up a bankrupt glass factory, the group never looked back.

Olavo Monteiro was born 45 years ago and educated by Jesuits. "They taught me the importance of playing football, rather than anything about business," he says.

At the age of 18 he was sent to Germany where he did an apprentice course with Volkswagen, then was brought back to join the growing family business.

During Brazil's boom years in the 1960s and 1970s Monteiro made a lot of money and used it liberally. During a period of increasing censorship of the media, the gossip columns flourished with endless pictures of the young

Olavo globetrotting between the Rio Carnival and ski in St Moritz. "He earned reputation as a playboy rather than as an entrepreneur."

But it was a period too growth for the economy nowhere more so than in the motor industry, to which Monteiro Aranha group came linked through a 20 per cent shareholding in Volkswagen Brazil.

Today, Monteiro is by accounts a more subdued person, keen to put him across as a responsible businessman, carrying part of the burden of Brazil's future on his shoulders. As a "Carlo" or someone who lives in it he is vehemently against. "I notice that if in São Paulo that works. Brazil's situation makes the rules."

"The beaches, the Casinos and the football demonstrate the Cario's case of emuneration but we work by just as much as in any other city," he says.

The times call for great seriousness perhaps. A year the Monteiro Aranha group sold half of its holding in Volkswagen Br to Kuwait for \$115m, more than five times the share nominal value, in a deal exposed the group's financial vulnerability for the first time.

Riding on the crest of motor industry's boom the group had allowed it to concentrate 80 per cent its total assets in its Volkswagen participation, a 50 jacket from which Carv first tried to free the group through a deal with the 5 of Iran's government towards the end of the 1970s, coming of Khomeini with the attention to Kuwait.

### Debt servicing

The main stumbling block to the sale of the shares the Monteiro Aranha group need to service its obligations, which by left it virtually unable keep pace with the capital injections required by Volkswagen for its investment programme.

To add insult to injury, outlook for the motor industry in Brazil began deteriorate. Carvalho said that on the eve of closing the deal with the Kuwait "we found we could afford not to be paid debts for the next two years. In other words, in com with the rest of Brazil, has suddenly shattered illusion of an economic miracle."

But if the tale is a true one, the postscript is no characteristic of a country that never seems stronger than once it has been de. The sale of its shares Volkswagen has given Monteiro Aranha group a lease of life. The \$1 which Kuwait paid for it has gone not only towards settling the group's debts also into an ambitious diversification plan.

Jimmy B

# Banco Itaú, a name that is gaining more and more currency worldwide.

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# BRAZIL V

## Shipbuilders face mounting problems

RED TO the bubbling in Rio de Janeiro's shipbuilding fair two years ago, the industry of ship owners and builders around the world here last month was a fair. Despite the fact that the order books in Rio de Janeiro were rock bottom, Brazilian shipbuilders are looking for a recovery in the coming year. The industry is a shrinking world. Their yards were work full capacity and the output of 1.5m dwt; bulk orders from national shipowners, exporters also looked at the Rio de Janeiro fair, as emerged with hopes of deals worth nearly

feelings and frustration that the recession has hit the industry. The fair, however, was a success. Local news concentrated on the attacks made on the Government by businessmen, increased at a time when the Government is trying to order a dozen cargo ships worth \$400m from Western European

the fair, Gazeta Il, Brazil's business newspaper, said that although the Brazilian shipyard had failed to sign a contract, all this has done is to increase the pressure on the Government to order a dozen cargo ships worth \$400m from Western European

Ishibras, which has already cut its 5,000-strong labour force is facing the prospect of some 1,000 temporary lay-offs during four-to-five months of next year when, if production is to be maintained at present levels, a major part of its plant would have to go idle.

In an attempt to avoid such an outcome, Ishibras is negotiating a repair deal on a 130,000 dwt oil tanker owned by Petrobras, the state oil company, and some contracts involving off-shore construction work. But according to Mr Kiyotaka Matsuzawa, Ishibras' main sales representative, the problem is "serious".

### Negative

Apart from the generally depressed state of the economy, two domestic factors in particular have had a negative impact on Brazilian shipyards over the past two years. One was the Government's decision to reduce drastically subsidies to industry in an attempt to get Brazil's balance of payments deficit under control. The "package" had the effect of cutting out export subsidies and hiking the interest rate on borrowed money from 8 per cent to 22 per cent.

The second was the virtual bankruptcy of Sunaman, the state supervisory body for all shipping activities, and one of the main sources of investment in the sector for the past decade. In June 1980, it announced that it had no more funds and would not be in a position to help out until 1983.

Brazil's emergence, following the approval of the second national shipping plan in 1974, as the world's second largest shipbuilding nation after Japan (it has recently fallen behind South Korea), was due largely to the generous financial incentives offered by the Government

and in particular the enormous financial support provided by Sunaman.

In 1977, Sunaman found itself temporarily short of funds and started issuing IOUs covering the amount required which allowed the shipyards to borrow from the banks. Then, last year, it was discovered that Sunaman had over-reached itself and had issued IOUs and interest at commercial rates amounting to more than Cr\$ 30bn.

Sunaman's financial director, Sr Luis Rodolpho de Castro, resigned after it had been alleged that he had tried to solve the companies' liquidity problems in a highly irregular manner. Sunaman's president, Comandante Joao Carlos Palhares dos Santos, was subsequently replaced also.

Another factor that has worked against the performance of Brazil's ship yards was a government decision to nationalise the marine equipment sector and cut down on imports. Most of the major shipyards now rely on domestic equipment for more than 90 per cent of their building.

Shipyard owners complain that this equipment is not only more expensive but also takes a great deal longer in reaching them and therefore slows down their productivity. At present, the majority of Brazilian shipyards are operating at 70 per cent capacity.

"It is a very hard fight at the moment," admits Mr Robert Claassen, whose Dutch-controlled Verolme shipyard in Rio nearly closed as a result of the Sunaman scandal. "But we are convinced that the government will not allow the shipyards to go idle."

Generally, what optimism there is, is concentrated on the domestic rather than the export order book. Despite its curbs on subsidies, the Government has not budged from its main arguments in favour of a major expansion of Brazil's merchant fleet. With about 85 per cent of its international trade being conducted by sea, it is hardly surprising that Brazilians are concerned about the effect on their balance of payments of

the cost of ship charters.

Any major disruption of the shipbuilding sector would also run serious political and social risks since the shipyards are one of the country's major employers, responsible for 40,000 direct jobs and 200,000 jobs in supporting industries.

### Target

According to government figures, last year 50.8 per cent of Brazilian cargo was carried by foreign freighted ships. And while Brazilian-owned ships (foreign ships flying the Brazilian flag) carried a respectable 29 per cent, Brazilian vessels (owned and built in Brazil) carried only 20.2 per cent. Ship charters this year are projected to drain the economy to the tune of more than \$1bn.

The government's aim is to increase the number of ships produced for the domestic fleet by 5m dwt by 1985, a target which it hoped will help Brazil achieve total projected exports in that year of \$40bn. Domestic orders, as before, are likely to be concentrated on Brazil's efforts to cut back on the cost of its oil imports. This includes the building of off-shore oil rigs by the state-oil company Petrobras, and attempts by Fronape, its shipping arm, to cut down on the massive chartering bill it runs up each year. The company wants to see a building programme that would result in a fully Brazilian-owned tanker fleet by 1984.

The nub of the problem remains financing. Significantly during the recent controversy surrounding the purchase of ships overseas, the Government justified its decision by linking it to the need for fresh finance to service large foreign debts incurred by Sunaman.

The state entity needs to amortize debt amounting to \$400m in 1982 and was hoping to finance part of this requirement through a new loan package of \$380m arranged by the UK's Lloyds Bank International,

and linked to the sale of British ships.

Sunaman under the new presidency of Sr Elcio Costa, an economist and the first non military figure to be in the job for many years, is hoping to put its house in order by 1983, through loans like the above, a rescheduling of its debt with the private sector, and increased revenue from levies on freight charges for imported goods by about \$200m-\$400m a year. Its recovery will be closely supervised by the Central Bank.

In the meantime, under the permanent Programme for National Shipbuilding approved by the Government at the beginning of the year—which sets a target for the construction 1m dwt tons per year until 1985—the shipyards are being encouraged to deal directly with shipowners.

In the current recession such an arrangement is proving to be far from ideal, although some officials in the sector indicate their relief at being temporarily spared Sunaman's interference. The domestic market is proving to be sluggish, although most of the major shipyards claim they have enough orders to be getting on with.

Petrobras last year placed an order for 28 ships: Lloyds Brasileiro ordered 15 ships; Docenave 12, and the private shipping lines a further 22. However, both Petrobras and Docenave might reconsider some of their expansion plans—crude oil imports over the next few years might be reduced because of the development of alternative forms of energy.

Exports from the shipyards are more sluggish, and it is here that most Brazilian shipbuilders aim their pessimism. They complain that export incentives provided by Caecex, the export arm of the Banco do Brasil, are insufficient to make the conclusion of contracts with foreign buyers financially viable.

Jimmy Burns

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## Country's richest area little known abroad

non Brazilian what he about Brazil and he will talk to you about Rio, about Sao Paulo, about Brasilia, and, with luck, throw in some ion about the Amazon. he is unlikely to tell hing about Rio Grande elities the importance 's southernmost state qualitatively "being" the country's "region" and's 266,000 sq kilo-yers only 3.1 per cent 's total area; its 8m its represent only 7 of the total population. lands out by the fact reduces 8.2 per cent of 'rual net product of ad has a per capita that is 33 per cent than the national Politically, moreover, as one of the most l states in the it has the largest garrison in Brazil and ver 200 years has pro- a fair share of presi- d local revolutions. ntry which has as one ast redeeming features d index between a huge : potential and human Rio Grande boasts the literacy rate, the best the least crowded, est air, and a relatively cent) of unemployed cent) compared to a average of over 10 per

off the plane at Rio capital and Brazil's iver port, Porto Alegre Port") after a 70 ourney from Sao Paulo ike stepping on to planet.

riant to many parts of io Grande has survived two decades without turned inside out. the period of frenetic e region has stayed y what it has always rian.

has been a significant t from the land to the a result of a restruc- of land and greater ation, but industrial- e been based on small um sized companies, a wide variety of rather than the con- a one finds in Sao

selfes: as "gauchos" (the name given to someone who is born in Rio Grande) as any descendant from a Portuguese or Spanish immigrant, and they have allowed their agriculture to be fully integrated into the national economy.

"Our first agrarian reform was effectively brought about thanks to this pattern of colonisation," says Flavio Tavares, a local journalist. The state's development however has not entirely been a bed of roses.

Rio Grande's problems have their roots in the decision taken in the 1980s to develop soya as a major commodity. This involved large clearances, in the north of the state where the land had previously been occupied by families living outside the market economy and living on subsistence farming. Between 1960 and 1980, according to Rio Grande's regional economic department, the production of soya in the state increased from 188,500 tonnes a year to 5.7m tonnes (an increase of 2,951 per cent), while production of red beans or "feijao," and manioc declined during the same period by 28 per cent and 14 per cent respectively.

Such a dramatic turn round in the pattern of production, from an agriculture based on traditional staple foods locally consumed, to a major commodity aimed at the world market, largely explains the internal migration that occurred in Rio Grande. During the last decade an estimated 700,000 people left the countryside for the cities.

Over reliance on soya more-over has on occasions during the last 10 years led to major food shortages in traditional foodstuffs feeding the "gauchos" to import items like "feijao." The social costs of the soya programme are all too visible in the north of the state where the squatters system or "favelas" has developed around some of Rio Grande's emerging towns.

Rio Grande in 1981 produced 8m tonnes of soya, over 80 per cent of Brazil's total production. Of this over half went in exports.

Rio Grande do Sul is today a leading producer of other agricultural products including soya beans, wheat, rice, tobacco, and wine. It is also Brazil's leading cattle farming state.

An increasingly dynamic area in Rio Grande's agricultural sector is grape juice and wine production. Wine in particular is a recent development in Brazil where it has never been a particularly popular drink. Rio Grande do Sul's vine-yards currently supply over 80 per cent of Brazil's domestic market, and even with the current recession, there appears to be considerable space for growth.

Last year, because of frost, the region's wine production

fell to 400,000 tonnes from its per annum peak of 700,000 tonnes. Only 1 per cent of total production currently goes towards exports. Yet considering the amount of land still uncultivated, and markets like the U.S., Japan, Britain and West Germany, which have initially given a good reception to Sr Engliert's latest marketing drive, prospects for the sector look good.

Industry in Rio Grande has fared better than that in any other state. "Because most of the companies here are small or medium sized rather than large corporations they have shown greater flexibility during the current recession," says Sr Ary Burger, the financial controller of Gerdau, Rio Grande's leading steel concern.

### Changed strategy

The privately-owned Gerdau this year cut back its labour forces in Porto Alegre by 500 and is currently producing at only 80 per cent of its 3,050 tonnes per annum capacity. Nevertheless, the company has survived mainly through a switch of strategy. It has increased the proportion of total sales directed at the export market from 10 per cent to 20 per cent.

As Sr Antonio Lima, head of the planning department at Bandedul, the largest regional bank in the Rio Grande do Sul admits: "We have a limited capacity to formulate our own economic policies." Sr Lima wants to see greater devolution particularly in credit policy and taxation. At present the local authorities collect only sales taxes. Such demands are almost invariably put by gauchos in the political context.

One of the major opposition parties, the PDT (Partido Democrata Trabalhista) led by the gauchito Leonel Brizola appears in a strong position to capture the majority of seats in the state parliament in the 1982 elections and could also win the governorship.

In the meantime the Federal Government and the local authorities have earmarked four major projects for Rio Grande: a petrochemical complex near Canoas, some 120 km from Porto Alegre, which is due to go onstream at the end of 1982; a carbo-chemical complex which will use the region's estimated coal reserves of 2bn tons (more than half of all coal deposits in Brazil); a copper production complex which will use the region's estimated copper reserves of 15m tons besides small quantities of gold and silver, and 1,200 tons daily of sulphuric acid as a by-product; and finally a plan by the already existing Companhia Riograndense de Nitrogenios for producing an initial 1,200 tons daily of ammonia and other nitrogen by-products for fertilisers.

Jimmy Burns

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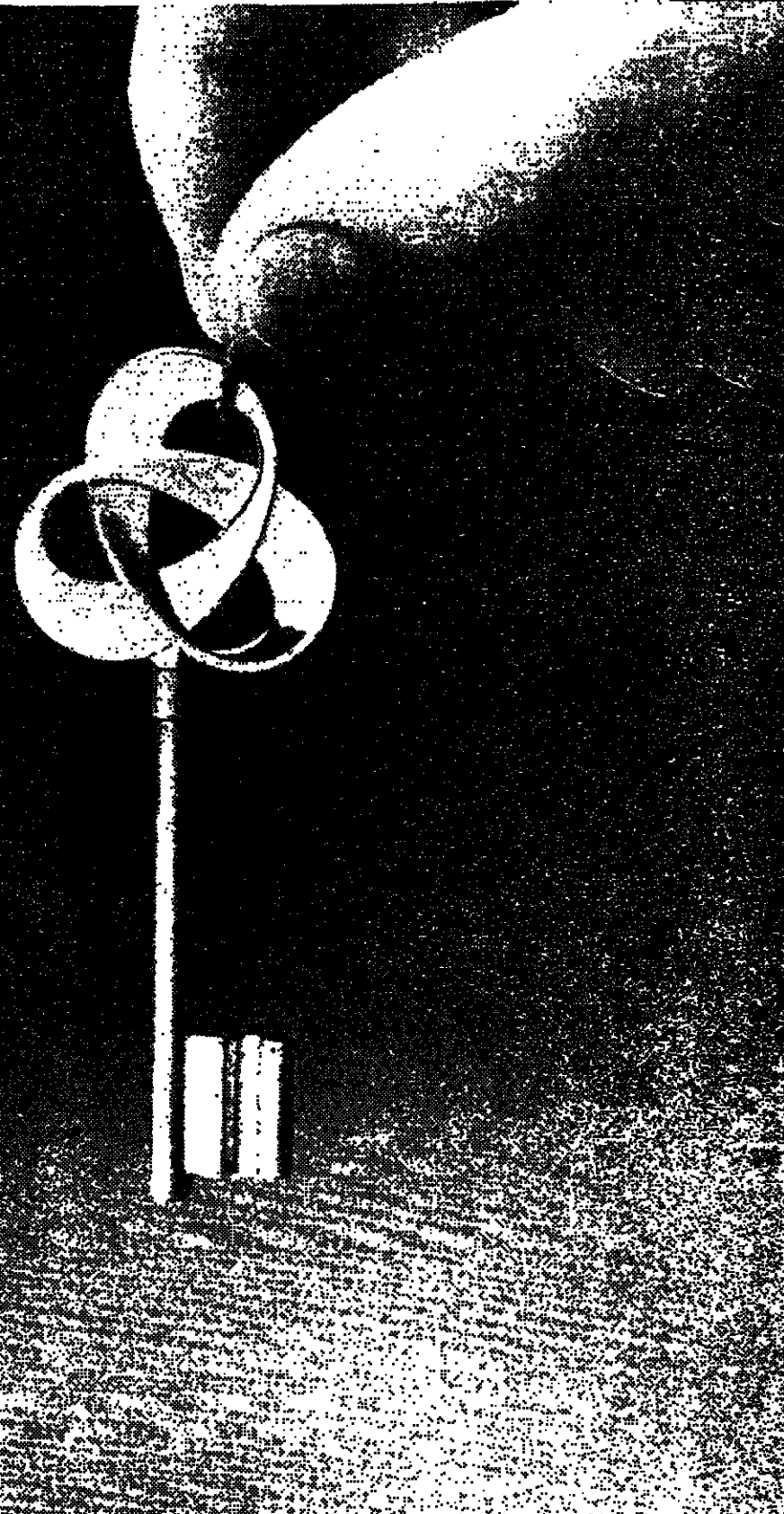


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## BRAZIL VI

# Greater Carajas scheme 'the project of the century'

"THE project of the century" is how Brazilians describe the Greater Carajas scheme. It is no exaggeration or hyperbole. Located south-east of the Amazon, the area under development covers approximately 800,000 sq km — the size of France and West Germany put together — of jungle and scrub.

The aim is to turn this neglected corner of Brazil into a prosperous industrial and agricultural region by the end of the decade. It could also be an export base rivaling any other in the country.

Communications are the key to the opening up of these unused tracts shared by Para, Maranhão and Goiás states. Hence, projects already underway will provide the basis for an eventual north-south waterway of 2,300 km from Belem at the mouth of the Amazon to Aruanã in Goiás, and a transverse railway of 800 km to São Luís on the coast. The Trans-Amazonian highway already runs through the region.

The total cost is \$80bn on present estimates and at today's prices. Much of the fixed investment is expected to come from foreign loans or foreign risk capital.

### Discovery

None of this would be possible if it had not been for the chance discovery in 1967 of a low range of hills stuffed full of minerals of a quantity, quality and variety surpassing anywhere else in the world. These hills are the Serra dos Carajas, 550 km south-west of Belem.

But evident potential does not automatically mean evident wealth by any means. How Carajas came to assume the central place it now has in official planning, the heart of the much more ambitious region, is a tale of the authorities' dithering and the Western multinationals' possibly missed boat.

Union Carbide and U.S. Steel were separately prospecting for manganese in the vicinity in the mid-1960s, when an engineer working for the latter made a forced landing. The hill on which he came down turned out to be 180n tonnes of hematite. Ten years later U.S. steel backed out, selling its half share to CVRD, the Brazilian

state iron company, for \$50m. BSC was among the foreign companies which then flirted with the idea of a minority stake in Carajas but eventually decided against getting involved, perhaps as much as anything because of the scale of the task.

Today, the Carajas iron ore project, to produce 35m tonnes a year of sinter-feed by 1987, is being handled entirely by CVRD. The latest cost estimate is \$3.62bn. That price includes infrastructure, which can later be used by other minerals as well, but excludes the burdensome financial costs.

Meanwhile, the world's big mining companies are waiting on the sidelines for the iron project to get off the ground (and for a nationalistic debate in Brazil over the multinational's place in Carajas to be settled) before making their bid for the non-ferrous ores: copper, bauxite, manganese, cassiterite, nickel — and gold.

The commercial logic of the multinationals has undoubtedly been correct. The preliminary work involved in opening up this remote, unpopulated site could only have been handled by a government agency. Furthermore, Carajas would probably not have been economically feasible if it were not for another giant undertaking in the jungle, the Tucuruí dam and hydro-electric plant on the nearby Tocantins River.

Tucuruí is second in size in Brazil only to the Itaipu HEP project in the south-west, but is a far more taxing undertaking. In its first stage the power station is designed to produce 4,000 MW of electricity, at a cost today of \$2.65bn, or \$1,509 per installed kilowatt. Again, financial costs, adding appreciably to the price, have been excluded.

The eight turbines are due on stream progressively between the end of 1983 and late 1985. Shortly thereafter work will have to start on the second stage, to double capacity, if the estimated demand for electricity within the Greater Carajas region of 7,900MW by the end of the decade is to be met.

Tucuruí is the keystone of a series of smaller HEP projects in the region. The state utility is planning further up the Tocantins and its tributary, the Araguaia. All told, the basin of

the two rivers is estimated to have a potential electricity generating capacity equivalent to Brazil's total installed power to date.

The stated goals for the Tucuruí power station are to provide power for the mines and processing facilities at Carajas, for the railway line now under construction from the mines to the coast, for aluminium and alumina smelting near Belem and São Luís, and for future secondary industries based around the river towns of Murubá and Imperatriz.

### Port facilities

A spin-off will be the fact that the Tocantins will become navigable all the way from the Atlantic to Marabá. Port facilities are being built near the dam itself. Any delay in work at the river site would have a critical bearing on the prospects for Carajas itself, with CVRD having already taken contracts for delivery of much of the iron ore from 1985 onwards.

Against these contracts, CVRD is raising abroad about \$1.3bn for its share of the capital costs involved in the iron ore project, the railroad, and the new port of São Luís.

At a time of all-round government stringency these two interlinked projects have been given top priority in their access to state funds. Nonetheless, budgets are being sliced in real terms because of the continuing high level of domestic inflation. This is forcing both CVRD and Eletrobras and its regional subsidiary Eletronorte to borrow at high interest rates to cover the gap.

In its last annual report, Eletronorte, the regional electricity authority, which spent 99 per cent of its 1980 investment budget on the project, said that delays in getting money from Brasília had cut concreting work at Tucuruí to 70 per cent of the planned amount. This year's budget was based on a national inflation rate of 60 per cent, not the actual 95 per cent.

Camargo Correa, Brazil's leading construction company, is the main contractor involved in the civil works and its financial wellbeing has been jeopardised by the heavy extent of its dependence on Tucuruí.

Payment delays have been up to 60 days.

However, building a project of this sort in the Amazon poses problems of logistics a climate not encountered elsewhere. Concreting, for example, is slowed down during the rainy season. Just now, just now, just now.

A key date to meet for 28,000 site workers is next May when the earth-dam is to be completed. Failure to meet the target would mean that the main sluice gates are not closed in September 1983, as planned, to start filling the lake behind the dam.

Because of the annual cycle, Tucuruí would have to wait another year and then sequences for the Carajas project and the Brazilian aluminium works now under construction would be serious.

So far, despite the budget backs, work is said to be on schedule. Half the concreting and 55 per cent of the excavation has been completed at a total cost to the end of year of Cr 75bn (\$1.15bn).

Much of the equipment Tucuruí is coming from Frs which is also providing foreign exchange required. It has been budgeted at \$438m the project's first phase.

Less clear is the progress the transmission lines. 500 KV lines are shorter 230 KV lines are built, cutting a swathe through the jungle. The first 328 km will carry Tucuruí's power to Belem, while the second goes south and east to Marabá and Imperatriz for 400 km.

For the long-term future the region an almost equivalent, if less spectacular, aspect of the development Carajas is likely to be the cultural possibilities opened by the availability of rail, and water transport.

The Greater Carajas Con which was set up in Brasília May as an inter-ministerial co-ordination committee, talks of establishing an initial 300 cattle farms a 3m-hectare area. Large plantations of oil palms envisaged and even the re of the rubber tree to its natural habitat as a commercial proposition is dreamt about.

Andrew White

## Steel industry loses its shine

THE BRIGHT start that was the Brazilian steel industry throughout the past decade has lost much of its glitter this year as a result of an unprecedented fall in output and the looming prospect of considerable overcapacity in the near future.

Overconfidence about world-wide trends, politically motivated duplication of facilities and the way in which the industry has had to bear the brunt of government austerity measures, both direct and indirect, in 1981 have all played a part in producing this parlous state of affairs.

Nonetheless, the fact that Brazil is installing new capacity at a time of recession when the British steel industry, for one, is cutting back drastically ought, in theory, to ensure Brazil's place in the sun once a recovery in the industrialised world takes place.

Throughout the 1970s the country's steel industry grew at an average of over 11 per cent a year, lagging behind only South Korea in the non-communist world but at twice the overall level of production of the Far East nation.

In 1980, output reached 15.3m tonnes, promoting Brazil to tenth place on the world league table above such traditional producers as Belgium and Czechoslovakia.

Even up to this April there were few signs of the impending collapse in domestic demand. But since then it has been one way down, with the public sector bearing the brunt.

In the first nine months of 1981, production of steel fell by 10.8 per cent to just under 10m tonnes. The prospect is for a 13 per cent fall on the year and there is little confidence among industrialists in a recovery next year either.

The situation would not be so bad were it not for the extra 7.1m tonnes of basic steel producing capacity due to be commissioned within the next 18 months from three major plants within the state group, Siderbrás.

In addition, private enterprises are still going ahead with their own, albeit smaller and more specialised, schemes. Last year the Government's council for the iron, steel and non-ferrous metals industries, approved private projects which will add another 675,000 tonnes to Brazil's total capacity.

All this is at a time when the vehicle and components industries — the biggest consumers of steel products — do not see demand returning to its 1979 peak for at least four years.

With the help of additional government credit, the immediate response of the industry has, naturally, been to turn to exports. The problem is that Brazil has not been a traditional steel exporter of any significance and is having to enter new markets at a time when competition is unprecedentedly fierce.

Exports of iron and steel products in 1979 and 1980 were just under 2m tonnes each year, representing about 13 per cent of gross production.

The weakness of Brazil's foreign penetration was shown up dramatically in the first half of this year when exports were under 500,000 tonnes. They are expected to recover strongly in the second half because of the strenuous efforts all the producers have been putting in recently, but will still end the year with only about 1.5m tonnes.

### Exception

Most of the new capacity was designed for the internal market as well. The main exception is the 3m tonnes pa Tubarão steel complex in which Kawasaki and Finsider have equal minority shareholdings and are committed to taking half its output.

The Acominas steelworks, two years behind schedule and above the projected budget, is considered such a white elephant in government circles as being being off to the private sector before it is even completed.

With a planned initial capacity of 2m tonnes a year, Acominas is the flagship of British commercial interests in Brazil. The Davy Corporation has overall responsibility for the project. But with its technical sophistication, lack of a ready market and political inspiration, Acominas could well be described as Brazil's Concorde.

Its defenders argue that many of the products it is designed to produce, such as heavy rails, have at the present to be imported and there could therefore be a substantial saving on the country's import bill if it were completed. It is not an argument which is cutting much ice with the planners drawing up next year's budget for Siderbrás, the holding company.

CSN, the country's second largest steel producer, is luckier as its expansion programme, from 2.5 to 4.6m tonnes capacity, was nearer completion when the money squeeze was applied and has therefore been favoured in the budget allocation.

This, then, is the extent of the mess in which the Brazilian

steel industry now finds itself.

Ever hopeful, government officials argue that the second half of the decade will be better than the past few years and point out that many of the Brazilian plants will by then be more modern than those of their foreign competitors, except Japan.

Between 1977 and 1979, investments in the industry were averaging \$2.5bn a year, three quarters of which went into primary products. Brazil was investing as much as anyone else in the world. Then, in the last two years, the tap was turned off and work slowed to a virtual halt.

Now, to finish off what has been started will require about another \$3bn, much of it in next year's Budget. What that budget is going to be will not be known until late December, but it is already certain that it will, once again, be below the officially predicted rate of inflation.

As a result of this year's slump, the seven operating companies which make up the public side of basic steel making have seen their share of the market fall to 60 per cent. The 32 companies in the private sector are much more varied, ranging from outfits such as Santo Amaro, which rolls about 5,000 tonnes a year of ordinary non-flat products, to major producers of a range of items such as Belgo-Mineira, Cosigua and Mannesman.

Contrary to what its name indicates, Belgo-Mineira is now a wholly Brazilian company. It was last year's most profitable steel maker with a gross revenue of Cr 22bn. By trading up into more sophisticated products it has managed to avoid the worst of the recession and plans to continue with its

expansion programme.

Another highly successful company is Vibra, part of the Villares group. Its new steel mill half way bet Rio de Janeiro and São Paulo claims to be the largest producer of forgings and cast anywhere in the southern hemisphere. Vibra is making plans for such projects as the Itaipu Dam and Brazil's new power stations.

Foreign investment in the industry is relatively high with the notable exception of Mannesman, the fourth largest steel producer in the country in terms of revenue. Most investment has concentrated more downstream activities equipment manufacturing.

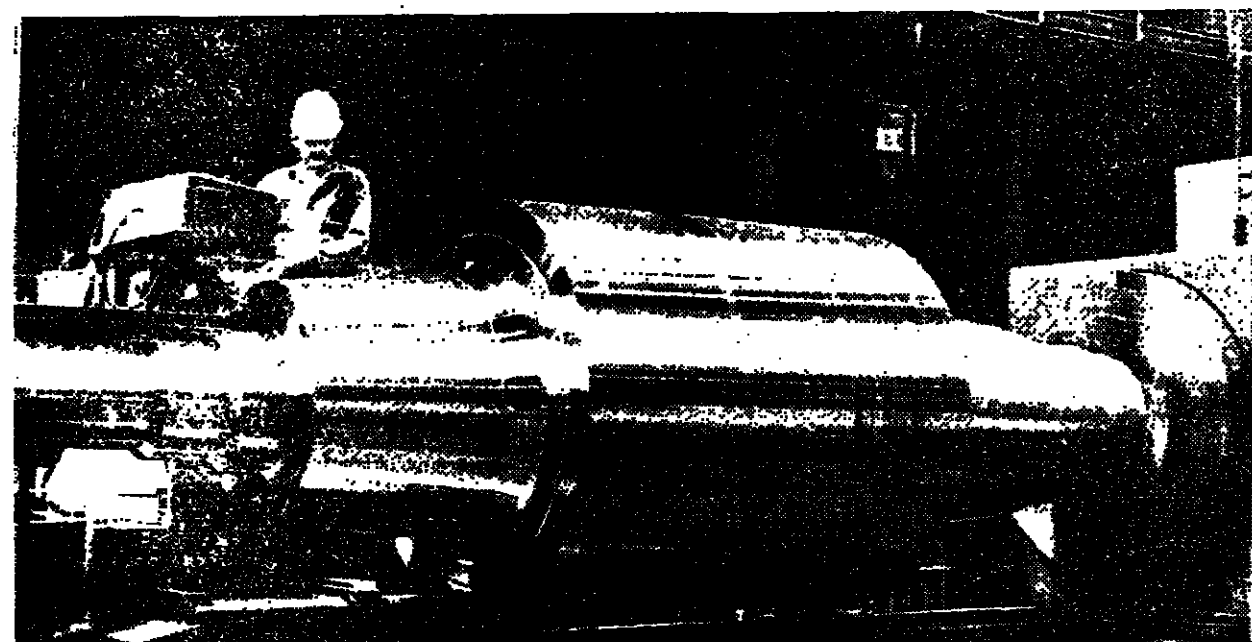
### Clouded vision

Over the years, Brazil successfully reduced its foreign trade deficit in steel products. In 1980 it produced a post balance of \$74m on rolled ducts and \$376m when ferro alloys and pig-iron were included. This year that surplus is predicted to rise to \$60m on rolled products alone.

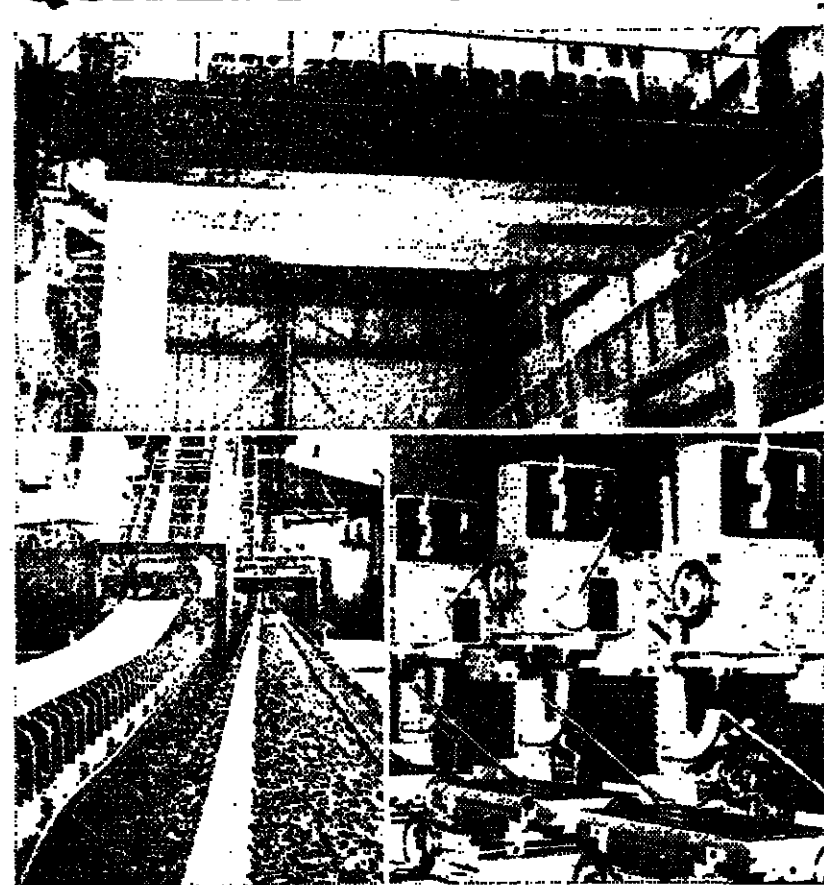
The steel trade still reflects closely what has been the pattern for all Brazilian industry in 1981. But the too much concentration on benefits of foreign trade cloud the vision of what is happening to those industrial units planted and nurtured in the years. The Government faces a very difficult dilemma over how to bring on stream new capacity, and when.

The answer may lie in partial denationalisation programme over the next years.

Andrew White



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## BRAZIL VII

Our correspondents examine the lives of the governor of the central bank, the president of Brasilinvest and the leader of Brazil's Roman Catholic Church

Profile: Dr Carlos Gerald Langoni

## Inflation specialist

Dr Carlos Gerald Langoni, economics professor and Governor of Brazil's central bank, gazed reflectively at the horizon. From the floor of the black-tiled hall in Brasília, the capital, a clear day seemed to be ahead. Out there was the real Brazil, the landless peasants, the bare existence, the runs on their fazendas for more cash to after the frosts, the own bank managers' with the Government's squeeze on the rich and powerful, ending up to see the Secretary of State, lobbying for a pet project. In corner a Swiss banker, looking for reassurance, none of which will not get, trying to get a edge was the Foreign Minister for an increase in line of credit.

Dr Langoni has more control over supply than I have own agenda," says Dr Langoni with a smile and a boast about the supply is justified. In the age of 37, many would say, "professionally speaking, Langoni has arrived. In its causes and, he now has the task of bringing the Brazilian economy under control.

Inevitably his fate has become closely linked to that of Sr Delim, himself a leading member of the so-called Medici faction in the administration. As a man who keeps his political preferences to himself, Carlos Langoni does not let on in public if he has higher ambitions than his present task. But he must be well aware that the success or failure of his policies will have a considerable bearing on the prospects for Brazil's military-led regime.

The role of the central bank governor in Brazil is a much



Dr Langoni: always ready to speak his mind

cypher. In the time he has held his post he has frequently spoken his mind on the direction of the economy, often at variance with the stated opinions of his nominal superiors.

If anything, Dr Langoni, largely freed from the political wrangles the other Ministers have to cope with, has been tougher and more rigorous than they in his approach to the goal of bringing the elephantine Brazilian economy under control.

For Dr Langoni, as for Mrs Thatcher, there is none, especially, if Brazil is to maintain the confidence of its creditors abroad.

The bespectacled, earnest looking professor is lecturing again—this time on the folly of paying too much attention (as journalists are wont to do) to the fact that for the Brazilian public prices in the shops have more than doubled, unemployment is up in the cities and the Government is trying to cut back already meagre welfare payments.

Andrew Whitley

Profile: Cardinal Paulo Evaristo Arns

## Pressure for social justice

Securing an interview with Cardinal Paulo Evaristo Arns is about as difficult as getting to see the Pope. Although part of the trouble is bureaucratic — having waded through a complex tangle of assistants and secretaries this correspondent was told that the Cardinal preferred written questions — a major reason is that the man is genuinely busy, probably among the busiest men in Brazil, with a workload that keeps him occupied virtually around the clock.

As Cardinal Archbishop of São Paulo—the largest city and major economic centre of the country with the most Catholics in the world—Arns is responsible not only for eight bishops, some 2,100 priests, and 4,000 nuns but also for over 50 neighbourhood organisations. These organisations act as one of the major pressure groups on the local authorities and the central government for greater social and political justice.

In many ways, he has typified that sector of the Latin American church which, in the wake of the Vatican Council and the first meeting of Latin American bishops in Medellín, has shown a tendency to assume the virtual role of a political power. This is especially so during periods when the usual channels of political opposition, namely political parties and unions, have been unable to operate.

## Harsh rule

Arns' first years as cardinal coincided with a period of harsh authoritarian rule, coupled with an economic policy based on a dramatic push for growth. Nowhere were the effects of the Government's programme more noticeable than in São Paulo. It was there that the death squads first emerged and where the most publicised violation of human rights occurred, such as the case of Vladimir Herzog, the Brazilian journalist who died in custody. The social results of Brazil's "economic miracle" were evident in the growth of the city's shanty towns, urban violence, and pollution.

Despite the "abertura" or liberalisation of the political system, the church remains an outspoken voice in Brazil, and a continuing source of embarrassment to a government which is keen on improving its image in the run up to the elections.

Arns was among the bishops who, in a recent public document, condemned the "scandal" of an economic policy that has provoked social and regional inequalities. The Cardinal has been particularly critical of government action against squatters, not only in São Paulo but also in the countryside where, as described in a separate article, there is a growing involvement of local priests in rural protest.

"The priests deserve a special support from their church," says Arns.

"It is not enough to praise the potential riches of the country unless the workers and the unemployed, those who have been expelled from their land, the undernourished, those without houses, without a decent wage, are given the opportunity of becoming citizens with full rights."

The Brazilian church's self-confidence has been boosted by the visit of the Pope and his subsequent declarations on social justice.

Ask a businessman working in Brazil today what he thinks about Arns and he will undoubtedly retaliate with an answer that at some stage includes the phrase the "red bishop." Such sentiments were shared recently by one of Brazil's leading newspapers O Estado de São Paulo, which drew attention to what it saw was an approaching crisis in Church-State relations. What was in conflict, the newspaper argued, was an essentially socialist option as represented by Arns and his supporters, and the political and economic programme defended by the Government.

Arns has consistently denied that he is political in the strict party sense, insisting that the church's defence of social justice is its pastoral prerogative.

Arguably, though, this has not stopped either him or other Brazilian church figures from being a major political force in the country, where, even with "abertura," the evolving political parties appear a long way from gaining credibility as a viable ideological alternative.

Jimmy Burns

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## A practical banker

BACKGROUND is one of those who realised as soon as university that he was going to be a lawyer. This 44-year-old Brazilian man Sr Mario Garnero has his entry into the business world coming to rest most as the president of

to Brasilinvest, Sr's own brainchild, he is the owner of Volkswagen do Brasil, one of the largest companies in the country, and an of the car industry. Sr's close to the seat of power, as can be seen in the Energy Commission, decides the country's for energy use.

inveia, I saw important Brazil's entry into the of countries producers per annum, and the al revolution, which is onal alcohol programme

ol."

the awareness of social s which his negotiating ice gave him which was in Sr Garnero's rial exit from Volks- and Amavea earlier this in a letter to Brazilian, it Sr Joao Figueiredo, ained that he could not s in the company which

was laying off workers in their thousands. VWB has sacked 9,000 workers since September 1980. "I believe that a company has a social responsibility, particularly in a country like ours, which goes beyond its profit-making function. It is imperative that we reflect on the social effects of our business activities."

## Own project

While still at Volkswagen and Amavea, he had embarked on his own project, the Bruma Affair. In the mould of Baring Brothers. As he says: "It began with an international seminar on Brazil in Salzburg in 1975. It was an opportune moment to launch the idea—a merchant bank acting in a country still very weak in terms of the volume of business on the Stock Exchange." The company has 80 shareholders, each with a quota of U.S.\$500,000. They include Bechtel, Volks AG, Brown Boveri, the Xerox Corporation, Massey Ferguson, Fiat, Rhone-Poulenc, and the Midland Bank. But in the voting capital, the majority is Brazilian.

At first sight the company's capital composition could remind one of the ill-fated Adela, another attempt at capitalising private enterprise in a country with a Stock Exchange in its infancy.

But we don't work with venture capital. Adela was an agency which raised short-term loans on the international market and invested in long-term projects. We invest and our associates in them are obliged to give us a get-out option at the end of five years. Furthermore, we only have one bank from each country and one company from each sector, avoiding the conflicts of interest which plagued Adela."

He believes that the stock market can acquire greater importance in the future if the Government takes steps to reduce the attractiveness of its own papers, which are effectively "socialising the risk impetus." Investors prefer non-risk government papers to shares, since they are accompanied by monetary correction (indexed against inflation). Another factor he believes will strengthen the market is the coming online of massive projects like Carajás, where the companies involved are destined to become blue-chips, as is Capene, the company currently clearing U.S.\$1bn-worth of timber to make way for a dam.

Sr Garnero's most recent headline-making coup was Brasilinvest's cornering of 40 per cent of the Brazilian telecommunications market, estimated to be worth U.S.\$120m a year at the moment.

To do this his company bought control of Standard Eletrica do Brasil. He will be buying NEC's technology for tempo programme controlled telephone exchanges, and is guaranteed the contracts for their installation in Rio de Janeiro and part of São Paulo.

Rik Turner



Sr Garnero: "A company has a social responsibility"

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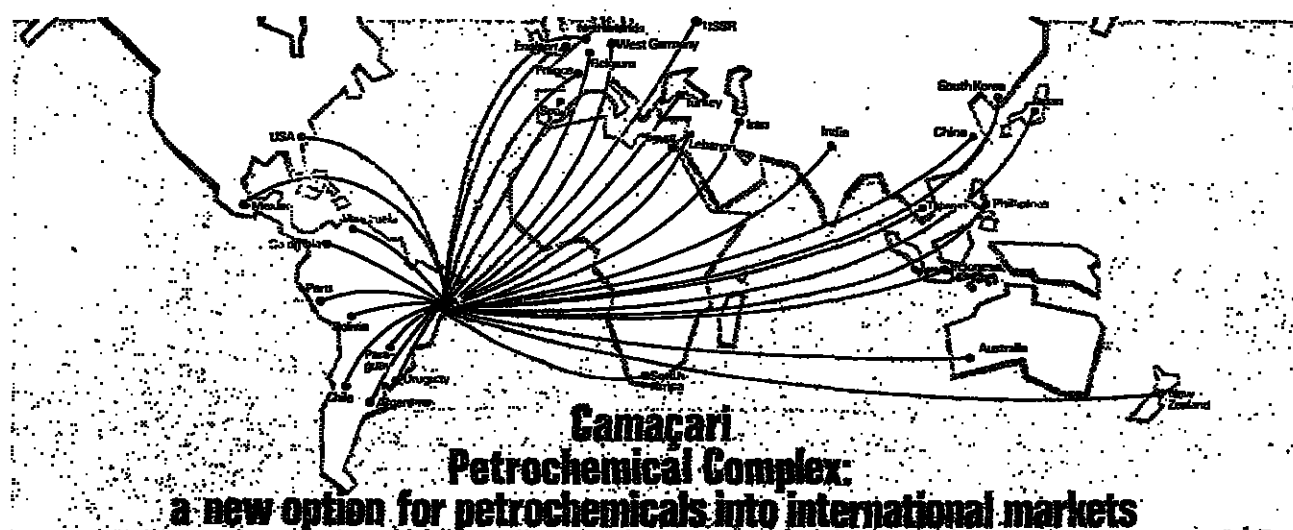
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## WORLD TRADE IN TEXTILES

## Trying to patch up a pact

By Anthony Moreton and Giles Merritt

MORNING delegates from 49 countries, together with the Economic Commission for Europe, met in Geneva to discuss the terms of the Multi-Fibre Arrangement (MFA) which is due to come into effect in 1982.

MFA is the system under which the terms of trade in goods and services have been made for the past eight years. It has been made in the form of a series of agreements between developed and developing countries, but also among the industrial countries themselves. The most serious of the disputes involves the EEC, which met yesterday for the first time in as many as three years to agree a policy, but the talks have been sidetracked by the fact that there are two European hardliners, France, Italy and the more liberal, Germany, Denmark and Ireland.

Against the Euro area, a broad group of countries led by Korea and South Korea, including others such as Brazil, which want to see the MFA extended to their goods. The industrial world, however, also includes countries which subscribe to the MFA, but take a different view of which the most important is the U.S., the world's largest producer. And then, the threat from Eastern Europe, which is only a party to the MFA, and China, which is emerging as a country.

Europe's textile industry has been changing over the past eight years and there has been marked productivity improvements at a time of unemployment. Between 1975 and 1980, textile output fell by only 4 per cent. But employment fell by 23 and 21 per cent in the two sectors. Most of the fall has been in output per worker. The MFA is a technical device of the protocol

## How Europe's Textile Imports Grew



Branco Rudovic

which was introduced under the auspices of the General Agreement on Tariffs and Trade in 1974—the first MFA—and extended in 1978. Because of the divisions within the groups the talks will have done well if they come to any sort of agreement by Christmas. They will also have surprised a lot of outsiders.

The general consensus on the eve of Geneva is that a new agreement is unlikely by the end of this year, when the second MFA runs out. The delegates will then almost certainly have to "buy time" that is, they will have to agree to extend the present MFA.

The first MFA was introduced in January 1974, and lasted, as did its successor, for four years. Work on its provisions took place at official level in 1972 and 1973—before the oil crisis and the consequent recession. It adopted a relatively optimistic outlook on trade and envisaged that the industrial nations would take an increasing share of the rising output of the less-developed countries.

The first MFA, therefore, postulated that the developing countries should be allowed to increase their exports to the Western world at "not less than" 6 per cent a year. This point has been crucial to all

the talks which have followed. It also allowed for importing countries to negotiate bilateral agreements with supplier countries for products where market disruption was a problem.

The hope of Gatt was that the MFA would provide orderly growth of trade in textile goods without causing undue stress for the industries in the main industrialised countries.

There was, however, considerable dissatisfaction among the industrialised countries over its operation and by the time negotiations for MFA2 had started, many countries wanted to tighten its provisions.

Eventually, a sufficient compromise was found to bring in MFA2 but only at the price of jettisoning the 6 per cent growth provision for each

category of goods. Instead, an "overall" 6 per cent growth target was accepted covering the whole range of textile categories and the full range of low-cost suppliers.

For the MFA is more than just a set of aims. It is also a detailed arrangement of trade in specific items.

To take one example, in the relatively uncontroversial group four, category 73 covers knitted track suits. The EEC quota is 494,000 pieces a year from South Korea and 1,218,000 from Hong Kong.

If anything, the pressures on the industrial countries have been even greater during the course of MFA 2, though these have not been uniformly felt. The European textile industries, which now account for

about 10 per cent of the EEC's workforce, have seen employment drop from 3.1m to 2.1m over the decade 1971-81 and the fall, while bottoming out, has not yet run its full course.

Hence the call for restrictions on cheap imports which will be made at Geneva. The Europeans and other industrial countries do not put it quite so bluntly: they talk about allowing access to their markets in a way which takes account of the level of domestic demand. Imports should not grow faster than the growth of demand, they say, or, if demand falls, then this should be taken into account.

The British are taking this line because they have seen employment drop by over 125,000 (to about 615,000) since the start of last year, while imports from the low-cost countries have risen to over a quarter of Britain's sales by volume (with imports from all sources reaching 60 per cent by volume) although the industry has spent £1.4bn on modernisation since the MFA was introduced.

The French, the other hardliners, have also seen imports rise to about a third of their market. Their somewhat antiquated industry has been in deep trouble and on top of redundancies the new govern-

ment of President Mitterrand has had to face the collapse of Boussac-St Freres, which contains the remnants of the textile empire which M Marcel Boussac controlled until 1978.

The contrasting West German liberal approach is not just fuelled by an ideological belief in the virtues of free trade but also by self-interest. The Germans have an efficient textile industry, partly based on more modern machinery, partly on being able to ship goods across the border into East Germany for cheap processing, and partly because they have specialised at the top end of the market. British and French producers have been slower to move in this direction.

The role of the U.S. in the talks as the subject of considerable conjecture among all the other delegates in Geneva. Since President Carter, the U.S. hides and trades behind some of the highest textile tariffs in the Western world. For example, U.S. tariffs on socks and stockings are 29 per cent compared with 13 per cent into the EEC.

More liberal noises are now being heard from President Reagan's Washington, but the problem in Geneva will be to know what sort of weight to give them. Delegates wonder if they should listen to the President or to Congress, which is not too happy with the Reagan approach.

If most of the focus is on the views of the West, the delegates from the less-developed countries will be under some pressure, too, especially on reciprocity. A strong Western complaint is that the developing countries erect high tariff barriers which do little to expand trade. They point to tariffs of up to 205 per cent in Brazil, as well as import deposits, up to 100 per cent in South Korea and Taiwan and up to 35 per cent in Mexico coupled with an import licensing system operated in favour of domestic manufacturers.

Whether an offer to reduce these barriers would make much impact in Geneva is doubtful. For most of the Western governments involved in the talks, the preservation of jobs in their own industries is the most pressing concern.

## Lombard

## The Soviet view of information

By David Satter in Moscow

THE FATE of Mr Alexei Nikitin, the worker dissident who escorted me to Donetsk last December, should inspire a vital question in the West: who really controls the flow of information which shapes our view of the Soviet Union?

Mr Nikitin is being held at the Dnepropetrovsk special psychiatric hospital and he has begun to be treated with powerful drugs with tortuous side effects which could destroy his intellect and may already have ruined his sight.

Yet he committed no crime (Dnepropetrovsk is for the criminally insane) and has never been diagnosed as mentally ill even by the Soviet internal affairs ministry's own special psychiatrists.

The reasons for Mr Nikitin's incarceration at Dnepropetrovsk have never been explained but he was seized almost immediately after spending four days with me in Donetsk where we spoke to Soviet coal miners about their lives.

There is nothing unusual about a foreigner travelling in the Soviet Union with the help of a Russian intermediary. Similar help to that given to me voluntarily by Mr Nikitin is sometimes offered, sometimes imposed, on Western journalists, diplomats and businessmen who day in, day out are taken on tours of factories, collective farms and even coal mines under careful official supervision.

These organised tours inspire countless newspaper articles, academic papers and reports by diplomats to their governments despite the fact that almost every foreigner who participates in them senses that he is not seeing reality but only a substitute for it. This appreciation, however, is not necessarily conveyed to those to whom the western representative is reporting.

The Soviet effort to induce the West to treat falsehood as if it were reality is often highly successful. It is reflected in everything from the tendency of western leaders to accept a face value the "solemn assurances" of Soviet counterparts to the readiness of members of a recent western delegation which included Mr Cyrus Vance,

the former U.S. Secretary of State, to applaud a guitar playing Soviet official who serenaded them for two hours with American protest songs.

What must always be borne in mind in dealing with the Soviet Union and what the West consistently forgets is that the Soviet Union is not a state like any other but rather an ideological state based on a specific philosophy.

Soviet ideology predicted a society without exploitation and social conflict once private property was abolished, and Soviet society is organised in its entirety on the principle that the Soviet Union has realised its ideology's Utopian expectation. Information in this context is not made up of facts as we know them but rather of anything which supports this mythical view of the world.

When the question of whether the Soviet Union has facilitated the "free flow of information" arises at the European Security Conference in Madrid, the Soviet delegates point out that they have increased the number of official Press conferences and organised tours and that they have created more possibilities for Western diplomats and journalists to meet with Soviet officials.

The treatment now being given to Mr Nikitin in the Dnepropetrovsk special psychiatric hospital, however, is a more accurate indication of the West's true access to information about the Soviet Union than any number of official events for journalists.

The key to understanding the Soviet Union does not lie in the chance to process an ever-growing volume of Soviet propaganda but rather in access to sources of real information which does not necessarily prove that the Soviet Union has achieved the millennium.

A truthful picture of the Soviet Union can only emerge if Westerners are able to speak to Soviet citizens freely without the latter suffering harrowing retribution. This is why Mr Nikitin's present ordeal in a locked hospital in a closed city raises important issues for the West, even beyond the fundamental question of one man's life.

## Letters to the Editor

## Council financing is either invisible or unfair

Mr M. Slavin  
I read with dismay that chairman of the Inland Revenue Board has told MPs that income tax cannot be "this decade". We bear in mind that the tax was put on a man on the 1st of April 1979, the year I have watched the growth of increasingly varieties of what can be described as "tax" schemes: it seems that government can only justify financing provided is very clear who is paying.

We have come to the point where one side holds that it

doesn't matter how much is spent, because most of it is "washed", or provided by non-voters; the other side holds that elected councils are not fit persons to raise tax. And all because local government finance is either invisible or unfair. If local government cannot finance itself, we should abandon it before it dies. (It is hard to tell at the moment whether it is committing suicide or being executed.)

Income tax, tied directly to ability to pay, is the fairest of all taxes. But its most important effect is that its high visibility and unpleasantness brings with it full democratic

accountability, and it is the absence of this which is the underlying cause of the sickness of local government today.

If a government came to power at the next election dedicated to the decentralisation of power, and took the view that local income tax was the way to do it, surely it would not allow the Inland Revenue to smother it? If the Inland Revenue couldn't produce the necessary systems to a reasonable timescale, surely another agency (not necessarily public) could?

Michael V. Slavin,  
30, Greenholm Road, SE9.

## Influence on TV programmes

From the vice-chairman  
National Consumer Council

Sir,—Do viewers really want chocolate manufacturers to influence the content of the programmes that they watch? I have the greatest admiration for Mary Whitehouse's vigorous representations (Marketing page November 12) on behalf of viewers who want less violence and sexual acrobatics on the screen. But to enlist advertisers on behalf of a special plea is an innovation which the Independent Broadcasting Authority should strongly resist. It must be in the general consumer interest that advertisers stick to advertising their products and are positively prohibited from influencing programme-makers. Advertising boycotts might start in the alleged interests of some viewers, but could end in the most detestable form of censorship, unrelated to consumer interests.

Mrs Joan Macintosh,  
National Consumer Council,  
18, Queen Anne's Gate, SW1.

## Small businesses and the CBI

From the Director for Smaller Firms, Confederation of British Industry

Sir,—Mr E. R. Chalker (November 9) accuses the Confederation of British Industry of appearing "to share the complacency that is evident in other quarters" about gearing in small businesses. The article which prompted his letter, and the CBI's publication, "Smaller firms in the economy," on which the article was based, are both straightforward statements about the complications which surround the arguments. The CBI has dealt with facts, not opinions. It is difficult to understand therefore on what the accusation of complacency is based.

Mr Chalker highlights specific cases where small businesses have got into difficulties. The CBI article on which he was commenting was not proposing solutions to the problems of business, but was an attempt to help one particular aspect to be more clearly understood.

If he cares to examine the CBI's representations on the financing and taxation of small businesses, he will find that far from being complacent we are militant in their interest. Sonia Elkin,  
Confederation of British Industry,  
Centre Point,  
103, New Oxford Street, WC1.

## Shareholders are to blame

From Mr D. Green

Sir,—I read with great interest the current comment on the performance of the Imperial Group.

At the end of the day, it is the shareholders who suffer but, in this case, it is the fault of the shareholders themselves (especially the institutions).

At the time of the Howard Johnson takeover, during the EGM to sanction the deal, there was ample opportunity to throw out the board's over-optimistic proposals, but the institutions allowed themselves to be swayed by the board's enthusiasm which was contrary to all newspaper advice and innate common sense, and now have only themselves to blame.

David Green,  
Greenbrook Securities Limited,  
North West House,  
119/127 Marylebone Road, NW1.

## Fundamental causes of friction with Malaysia

Mr C. Meynell  
Little enough attention has been paid to date to the fundamental causes of the friction between the Prime Minister's Malaysia and things. If we are really keen to build a relationship, we look behind the events of months. An objective view will show that Dr Mahathir's words are perfectly reasonable, not only to provide encouragement, but to draw attention and to a cure of a British disease, if I read correctly, a disease of the one of attitude, adopted frequently, too singly and too com- by Britain with her- nities—and perhaps with developing world as a

specific aggravations— allia students fees, our Commissioner's com- Gutbries and Dunlop- ulations of a deep seated sore. Collectively and even in isolation, these comment. As it is Dr Ir is clearly deeply d, and this will too easily ver to effect the attitude compatriots to our long estriment and loss. Those with some experience of itful country are dis- We must make every a repair the breach. Can- as of visits by Chambers merce and other bodies ily aggravate further- larly in the context of ia's aspirations to attract investment. Britain, criticism, is constantly ng in Malaysia. Com- already operating there investing earnings—pro- additional employment, nomic expansion—earn- able for reinvestment

anywhere. But the decisions are taken to use the funds in Malaysia without publicity.

Practical proposals have been made to deal with some of the specific issues. Of these the student fees question has the greatest significance in the long run. Britain has in Malaysia real friendships—many of which owe their origins to student days. Unless the British Government acts with clarity of vision on this question, such friendships will not be created for tomorrow to provide a foundation for continuing commercial and cultural partnership. Education of overseas students is, without question, a long-term investment. It is in its way an important contribution in the context of the north south dialogue.

The main theme, however, is one relating to British attitude. We ought to be grateful for Dr Mahathir's challenge. It is an opportunity to be constructive. Surely the relationship between our two countries is sufficiently strong to withstand criticism and surely there is in both an eagerness for real equality in our friendship.

Only a month ago in Jakarta, British and Indonesian Ministers referred to the 1980 textile dispute and how its solution had awakened mutual understanding and enhanced our relationship. Admittedly this was a matter of reasonably clear cut dimensions. The Malaysian unhappiness, however, goes far deeper. It is an unhappiness with a lengthy gestation period and is a result of the past colonial relationship, and attitudes that are today totally inappropriate—even if they ever were.

Let us, now, Malaysian and British alike, use this oppor-

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## Unilever 19% higher third quarter

A BETTER overseas performance and improvement by the chemical and animal feeds business in Europe helped Unilever to push combined pre-tax profits ahead by 19 per cent in the third quarter of 1981, for an overall advance for the nine months of 24 per cent.

Stated earnings per share for the third quarter jumped by 50 per cent.

	1981	1980
External sales	8,487	7,457
PLC	3,548	3,194
N.V.	4,939	4,263
Operating profit	558.7	472.6
Share of associates	36.4	29.0
Trade invest. income	1.5	1.8
Interest	53.2	41.2
Pre-tax profit	649.8	544.6
Tax	219.4	217.9
Minorities and pref.	19.7	17.8
Attributable	304.3	207.9
Exchange gain	36.1	—
Leaving	330.4	207.9

The net interim dividend from Unilever PLC is being stepped up to 9.96p (8.94p) with an equivalent value payment by Unilever NV, under the terms of the companies' equalisation agreement, of F1.44 (F1.416).

The combined taxable profit for the nine months was £543.4m (£437.8m) with a rise from £150.6m to £178.2m coming in the third quarter.

Sales for the three months were 13 per cent up at £2,550m (£2,252m) for operating profit to show a 21 per cent growth to £187.8m (£155.8m). Sales volume increase for the quarter was 1.5 per cent.

Tax for the three months was marginally higher at £72.4m (£71m) enabling the attributable balance to show a 37 per cent increase to £98.8m (£72.9m) at December 31, 1980 exchange rates, or a 50 per cent increase to £109.1m (£72.9m) at 1981 exchange rates.

Stated earnings per share emerged up from 19.63p to 29.37p for the quarter and 55.95p (£5.97p) for the nine months.

During the quarter in Europe, most consumer product groups performed satisfactorily, the directors say. Profits of the margarine and detergents businesses were little changed and sundry foods and personal products improved their results. However, ice cream again

## HIGHLIGHTS

Lex looks at the third-quarter figures from Unilever, where pre-tax profits are up from £150m to £180m. The running is still being made by the developing countries, though Europe put up a fairly resilient performance and Lever in the U.S. is showing some improvement. The column then moves on to look at the disappointing half-time figures from Tesco where volume is still under pressure. Lorho has bought the other half of Princess Properties for \$100m just as the monopolies report on the House of Fraser bid moves across to the Ministers. Also in the news is the interim report from Savoy Hotel which has produced a larger loss. Finally the column examines the cheeky bid by Greycoat Estates, largely in shares, for the bigger property company, City Offices.

suffered from poor weather conditions and results of frozen foods were also disappointing. In the chemical and animal feeds businesses results improved, but those of transport and oil milling division were lower than last year.

In North America, operating profit was higher than in 1980. UAC International's results were at about the same level.

## Savoy loss rises: outlook brighter

Savoy Hotel group, which earlier this year fought off a 557m takeover bid from Trusthouse Forte, yesterday revealed an increased loss before tax of £1.7m for the first half of 1981, compared with a deficit of £337,000 in the same period of 1980. For the whole of 1980 the group—which includes the Savoy Hotel, Clarendon, the Connaught and the Berkeley—showed a pre-tax loss of £1.79m.

Mr Donald Durban of Trusthouse commented last night that the results were "what we said all the way along." He said he was "not surprised" by the Savoy result.

Savoy also announced yesterday that Mr Willy Bauer, executive director and general manager of the House was to become general manager of the Savoy on January 4. Mr Durban had no comment to make on this move but said it was not a move promoted by Trusthouse.

Savoy's largest shareholder, around 38 per cent of the votes, is the City of London. Asked about renewing Trusthouse's bid for the Savoy Mr Durban said that the group still had over six months before it needed to make up its mind about the future of the Trusthouse bid. Sir Hugh Wontner, chairman of Savoy said that the bid "falls to recognise the true value of the hotels. It seeks to make use of a setback in the company's trading to gain possession of the company's assets."

However the company says that currently all its hotels,

notably the Savoy, are trading at a profit and it is likely that the second half results will be "in marked contrast with the first six months."

At the trading level the surplus was down from £1.83m to £1.45m before general maintenance costs, again at £1.8m. Interest charges took £223,000 (£207,000).

Sir Hugh Wontner, the chairman, says that business in the second half of the year is, so far, very much better, and, unless there is something to cause a downturn in the remainder of the year, the second half should show a distinct improvement.

This was noticeable even in July, despite the fall in the number of visitors to the UK.

It is expected that next year will be substantially helped by the receipt, before this year ends, of £8,475,000—mainly the proceeds of the sale of the Strand frontage of the Savoy, other than Simpson's.

This will enable the remaining loan of £4m arising from the re-building of the Berkeley to be repaid, saving, at present rates of interest, some £620,000 in a full year. The balance available will reduce bank overdrafts and bank interest, and will provide extra funds to make further effective improvements at the Savoy, now more manageable in size, and easier and less costly to maintain, the chairman explains.

Commenting on the first half Sir Hugh says: "It has to be borne in mind that, for three out of first six months, deter-

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Contra- dividend	Total dividend	Yield
Acrow	int. Nil	—	—	—	0.1
Atlanta Baltimore	1	Jan 8	1	2	1.1
GEI	int. 1.76	Jan 21	1.76	3.52	5.8
HAT Group	int. 1.38	Feb 26	1.38	2.76	3.2
Higgins Brewery	2.55	—	2.55	5.10	3.2
LCP Holdings	int. 1.8	Jan 4	1.8	3.6	4.3
MY Dart	int. 1.1	Jan 5	1.1	2.2	2.8
Sonic	int. Nil	—	Nil	—	4.1
Tesco	int. Nil	—	Nil	—	4.1
Whitehead Int.	int. 1.6	Mar 1	1.6	3.2	4.1
Young and Co's.	int. 3	Dec 4	3	6	5.2

Dividends shown pence per share net except where otherwise stated. \*Equivalent after allowing for scrip issue. †On capital issues by rights and/or acquisition issues. ‡For 18 month period interim already paid. §Includes 0.25p bi-centenary bonus.

mined efforts were being made by another hotel organisation, Trusthouse Forte, to derry in particular the Savoy, whilst at the same time making every effort to acquire it, together with the rest of the company's very celebrated and successful undertakings. Continuous publicity on this account was not very helpful."

In the hotels and restaurants of the Savoy group, the expense was mixed but, taking the London establishments together, the company suffered a progressive decline in business in first five months. This was exceptionally severe, even allowing for the fact that in prosperous times the first quarter is never profit-

able, and the first six months often disappointing. On June 1, there were any 100 hotels, the chairman reports. As a measure of the high level of the hotel industry, the number of visitors to this country declined by 2.5 per cent. Over the whole of the year, overseas visitors were down 10 per cent.

Half year taxable profit struck after depreciation amortisation of £1,000,000 (£273,000) and including dividends and interest received changed at £21,000. See Lex

## Tesco rises and tops up interim

PRE-TAX PROFITS of Tesco Stores (Holdings) improved from a restated £13.8m to £14.6m for the 24-week period ending August 15 1981 and the net interim dividend is being increased marginally by 0.1p to 1.1p per share for 1980-81, a final of 1.35p was paid.

The comparable profit figure was increased by £2.4m in accordance with a change in accounting policy relating to treatment of discounts from suppliers as outlined in the 1981 report. The change only affects

the split of profits between the two halves of the year—profit for the 1980-81 year remains unaffected.

The taxable surplus for the 24 weeks was struck after net interest payable, down from £7.1m to £4.3m, and depreciation of £10.5m (£8.5m).

Tax took £3.5m (nil) and after a profit of £9.3m (nil) from the sale of surplus properties and dividend payments of £3.7m (£3.3m) the retained balance emerged at £16.7m, compared with a restated £10.5m.

The directors say the rise in turnover was modest but this was anticipated as they sought to increase gross margins relative to the corresponding period of the previous year.

Gross margins improved as a result of the mix and the advance in own-label sales and the group's prices continued to be highly competitive, as indicated by regular AGB surveys.

It is pointed out that the improvement in labour productivity was maintained but, expenses beyond the group's control, including rates and energy, increased substantially ahead of turnover.

The decline in interest charges was mainly due to lower levels of borrowings compared with the

preceding year. The directors explain that despite the substantial development programme, borrowings were contained due to a further improvement in stockturn and also by the sale of investment land and properties surplus to requirements which to date has realised £17m.

In accordance with group strategy for longer term development, selling area has continued to increase. By the end of the current year, 16 new stores will have been opened which, together with extensions, will add 540,000 sq ft of new selling area.

By the mid-year seven new stores had opened which with extensions accounted for 250,000 sq ft of new selling area.

Thirteen new stores are scheduled to open in the financial year 1982-83 and together with extensions will add some 500,000 sq ft to selling area.

The first installation of electronic point of sale equipment is due to go live in January and the system will be installed in a further 15 large stores by next summer.

Current cost accounting reduces the pre-tax profit for the 24 weeks to £13m, compared with a restated £11.5m. See Lex

## A and G Security for USM

A and G Security Electronics will be joining the unlisted securities market next Monday following a placing by stockbrokers Henry Cooke, Lumsden of 1m shares with its private and institutional clients.

The placing, at 80p a share, has raised £804,000 before expenses, some £600,000 of which will go to Mr Gerard McNamara the controlling shareholder.

Mr McNamara says that A and G is the largest UK manufacturer of burglar alarm panels with an output of 30,000 units a year, mainly for residential use.

A third of the company's output is sold as "on label" products to other security companies.

The company's profits have grown from £4,000 in 1977 to £14,000 in the 12 months to July 1981. The directors are forecasting that profits in the current year to July 1982 will be not less than £40,000. On this basis the directors intend to pay a dividend of not less than 1.75p per share.

At the 30 placing price A and G is coming to the USM on a fully taxed prospective p/e of 20 and yield of 3.1 per cent.

This is Mr McNamara's second involvement running a public company. He was joint managing director of Cranley Security Group which went public in 1972 and was later acquired by Chloride.

It had been hoped to bring A and G to the USM late in September but the placing was held up when the market collapsed.

## Somic returns to profits at six months

A return to pre-tax profits was shown by Somic, kraft paper spinner and weaver, for the half year to September 30 1981. The taxable result moved from a loss of £53,543 to a profit of £8,772, on higher sales of £1.22m compared with £1.18m previously.

"The priority for the next six months is to increase sales while maintaining the economies which have already been made," says Mr W. H. Edwards, chairman. He believes that the company is in a good position to ensure that the planned increase in sales will result in more profitable trading.

Product and mechanical developments made over the last six months will shortly be coming on stream and the company should start to feel the beneficial effects before the end of the current year, he states.

The general reduction in the value of the pound is making the company's products more competitive in overseas markets and several sales have been planned, which it is expected will make the most of the new climate.

There was no interim dividend (same) and earnings per ordinary 25p share were given as 0.2079p against losses of 2.677p.

At the trading level a loss of £7,376 was incurred, against a deficit last time of £98,755. Net rental income rose from £15,212 to £16,038. There was a charge for taxation of £4,504 (nil).

## Decline at Atlanta Baltimore

Pre-tax revenue of Atlanta, Baltimore and Chicago Regional Investment Trust fell from £75,622 to £64,473 for the year to September 30 1981.

Gross revenue of £138,352 (£137,984) included interest received of £16,767 (£17,730), and the taxable result was struck after expenses of £73,879 (£82,342). Tax took £25,967 (£32,837), leaving the net balance at £98,606 (£42,785) and stated earnings per 10p share down from 1.43p to 1.29p. The dividend, however, is held at 1p net.

## YEARLINGS DIP

The interest rate for this week's issue of local authority bonds is 14 1/2 per cent, down by one quarter of a percentage point from last week. The bonds are issued at par and are redeemable on November 24 1982.

A full list of issues will be published in tomorrow's edition.

## MY Dart drops to £232,000 at 12 months

FOR THE 12 months ended June 27 1981, out of an 18 month period, taxable profits of MY Dart dropped from £1.23m to £232,000 from turnover slightly above £1.2m against £20.94m.

Although boosted by a higher tax credit and lower extraordinary debts, attributable profits at £368,000 (£1.18m) included a £73,000 loss in the consolidated adjustment for balance of results of Marcosparts SARL, which became a wholly-owned subsidiary last January 15.

Mr S. Marks, chairman, says that the trading trend there is some improvement, but, while exchange rates remain volatile and interest rates high, and with public sector costs increasing rapidly, it is impossible to make meaningful forecasts of profitability.

In most of the group's activities, however, market share is being gained and he feels that efforts made will "yield their just reward."

Prospects for the remainder of the 18 months will be affected, he states, by the substantial reorganisation carried out during the 12 months and since.

A principal objective has been to reduce overhead costs wherever possible and some of the changes affected are already producing the hoped for benefits.

The directors explain that the six months to June last saw the worst trading conditions experienced by the group. All divisions suffered, but the packaging side most of all.

An analysis of turnover and

pre-interest profits, £724,000 (£1.63m)—after depreciation of £734,000 (£630,000)—shows: sporting and leisure equipment (£10.48m) and £376,000 (£935,000); packaging £8,23m (£8,67m) and £25,000 loss (£552,000 profit); pyrotechnics £3.18m (£1.7m) and £373,000 profit (£144,000).

In pyrotechnics the substantial capital and marketing expenditure incurred with the object of increasing involvement in export markets for commercial pyrotechnics began to bring benefits, but sales and profitability were hampered by delays outside group's control, the directors say.

There is a second interim dividend of 1p making a total so far of 2p in respect of the 18 months period. A total distribution of 2.5p was paid for the 12 months to June 1980.

In considering the second interim dividend the directors had regard to the £278,000 profit realised since June 27 last, on the sale of an investment property. They say that consideration of a final payment will be given when results for the 18 months are available.

Separate figures are given for Marcosparts SARL, the unit made since June 27, turnover was £2.76m and pre-tax loss £90,000. The loss on consolidation (£73,000) was after a £17,000 pre-acquisition adjustment.

The directors say the acquisition of further shares in this French concern giving MY Dart complete control, should enable it to be developed without "unsatisfactory exposure on borrowing guarantees."

## Acrow loss reduced and orders at record level

LOSSES of engineering group, Acrow, have been reduced from £2.68m to £1.94m for the half year to September 30 1981. Turnover rose by £6.5m to £76.42m, of which exports accounted for £50.56m, against £41.03m.

Outstanding orders at the end of September amounted to £63.5m (£58.1m)—the highest in the group's history and Mr W. A. de Viegier, the chairman, says the outlook for sales is of continuing growth.

He confirms his statement made at the annual meeting that the group should return to profitability during the second six months.

The chairman adds that with the group's many new product lines and acceptance of them, the export-based recovery is expected to continue in 1982-83.

The group is again omitting the interim dividend, following the payment in 1980-81 of a final of 0.75p.

Results included lower redundancy costs of £204,000 (£509,000).

## comment

Acrow's shares have had a notably good run lately, pro-

pelled by exchange-rate considerations, the appointment of a new chief executive, and extensive market ventilation of the group's recovery potential.

Although there has been a marginal relapse this week, the share price at 39p remains 56 per cent above their summer low: Acrow is capitalised at some £25m. Signs of the recovery are so far little more than hints. Sales in the UK are off by a further 10 per cent and, although that decline is comfortably outweighed by the rise in exports, interest charges remain the decisive element in the calculation. Orders have responded to a more favourable level of sterling—to some extent reflected in the stated value of export business, as well as in higher volume. Acrow is taking a more discriminating attitude to margins than last year, when overhead-recovery was the primary goal. As the later contracts begin to come through, there are hopes of reaching break-even before the year-end.

But increased activity, accompanied by higher working capital needs, will presumably intensify the pressure on Acrow's balance sheet.

## S. &amp; U. Stores Limited

The unaudited results for the group for the half year ended 31st July, 1981 are announced as follows:

	1981/82	1980/81
Profit before tax	£305,467	£377,395
Preference dividend (to be paid on 31st March, 1982)	4,200	4,200

The group profit before tax of £305,467 compares with £377,395 for the same period last year.

Group turnover for the half year is £12,517,483 as against £13,213,941 last year.

Trading conditions generally have been fairly static and turnover has tended to operate at lower levels although there is some evidence recently of a slight up-turn. However, in spite of this current improvement, the profits for the year as a whole will still be less than last year.

There is no restoration of dividend on preferred ordinary and ordinary shares. The preference dividend is being paid normally.

Derek Coombs, chairman

Edgbaston Street, Birmingham B5 4QH. Tel: 021-622 4881

## Polymark suspended

Polymark International, the laundry and textiles machinery manufacturer, suspended its shares yesterday at 8p, down 4p on the previous close and a new low for the year. The company said only that the suspension followed "the discovery of financial discrepancies at its German associate company, Adolf Dreher K.G."

Dreher, a laundry engineering business, is a West German limited partnership in which Polymark has a 51 per cent stake. The general partner in Dreher, however, holds an option whereby he can require Polymark to purchase his 49 per

cent at the end of 1985.

Polymark's shares have this year fallen 30p from 10p. Pre-tax profits for the 12 months to December 31 last hit £565,000, against £1,586,000 (£55,000 (£122,000)) from German associate.

Mr Peter Meyer, the co-chairman, said in a report to the AGU he was "reasonably confident of improved profits for 1981."

But he told the annual meeting in September that losses had been made in that time and that profits for the whole year were expected down.

## M. J. H. Nightingale &amp; Co. Limited

27/28 Lovat Lane London EC3R 8EB Telephone 01-421

1980-81	Company	Price Change	Gross Yield	Div. (p)	%
114	ABU Hedges, 100p CULS	112	100	8.5	10.2
78	39 Airspring	68	47	6.9	10.2
82	21 Armistage and Rhodes	44	43	9.8	3.7
220	32 Bardon Hill	44	44	9.7	9.7
104	88 Deborah Services	87	55	5.7	4.8
128	88 Frank Harsell	121	64	5.3	10.9
110	39 Frederick Parker	50	1.7	2.8	26.1
110	47 George Blair	47	—	—	—
102	93 IPC	88	73	7.4	7.1
113	59 Jackson Group	88	70	7.1	3.1
130	103 James Burroughs	112	67	7.9	6.8
334	244 Robert Jenkins	232	31.3	10.7	4.1
59	59 Scruttons "A"	57	5.3	9.3	8.8
224	117 Torday	177d	15.1	8.5	8.8
23	8 Twinkl Oak	17	15.1	8.5	8.8
90	98 Twinkl 150c ULS	72d	15.0	20.8	—
85	33 Walter Holdings	33	3.0	9.7	5.9
103	81 Walter Alexander	84	1.4	7.5	5.5
263	181 W. S. Yeates	218	13.1	6.0	4.1

THE TRING HALL  
USM INDEX  
112.9 (-0.6)

close of business 17/11/81  
BASE DATE 10/11/80 100  
Tel: 91-638 1591

OIL INDEX  
December Refined \$43  
January Refined \$44  
March Refined \$44.4CORAL INDEX  
Close 503-510 (+5)

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange

A&G Security Electronics  
public limited company

(Incorporated in England under the Companies Acts 1948 to 1967 - No. 1018196)

Share Capital  
Authorised £500,000 in Ordinary Shares of 5p each Issued fully paid £252,500

A total of 1,005,000 Ordinary Shares are being issued in way of placing and subscription for cash at 80p per share. Shares have been offered to and are available in the Market.

Application has been made for grant of permission to deal in the Unlisted Securities Market of The Stock Exchange in the Ordinary Shares of 5p each of the Company. It is emphasised that no application has been made for these securities to be admitted to listing.

Particulars relating to the Company are available in the Extel Unlisted Securities Market Service and copies of such particulars may be obtained during normal business hours up to and including 2nd December, 1981 from:

Henry Cooke, Lumsden & Co.  
Arkwright House, Paragon Gardens, Manchester M60 3AH  
City Wall House, 44/46 Chichester Street, London EC1Y 4TX

1981  
SMITHS INDUSTRIES

- Improved results in difficult trading conditions.
- Wide industry and geographical spread again proves beneficial.
- Nearly 40% of profits came from overseas operations.
- Strong performance by Aerospace and Medical businesses in UK and North America.
- Balance sheet remains strong.
- Dividend increased.

	1980	1981
Sales	£319.8m	£367.6m
Trading Profit	£30.1m	£30.8m
Profit before Tax	£26.1m	£26.3m
Current Cost Earnings per Share	13.4p	17.8p
Dividend per Share	10.0p	10.5p

Copies of the Report and Accounts and the Special Report 1981 are available from:  
The Secretary, Smiths Industries, 785 Finchley Road, Childs Hill, London NW11 8DS.

SMITHS INDUSTRIES  
PUBLIC LIMITED COMPANY

Manufacturers of: aerospace, medical, vehicle, marine, tubing, armoring and hydraulic equipment; car radio and stereo, timing products, ceramics and industrial instruments, and distributors of parts and accessories for vehicles and for industrial plant and machinery.



## Wm LOW &amp; COMPANY PLC

Summary of results for the year ended 5 September 1981



# Headcut on recovery with but no payment

**TIVE ACTION** by international management, chiefly responsible for recovery from loss at the end of the year to September 30, interest costs little this maker of rug kits, textile products to cut the pre-tax loss 4 months from £1.62m to £1.57m.

no interim is being the on the final until the end of the year, the medium-term recovery for the economy industry are known. Last single payment of a 11p net compared with 1979-80.

J. F. Croset, the chairman, has been no change in trading since his statement in the end of the year, and he said that they are in the UK and upturn in demand was generally continues at the. The one exception in call-offs have con- to a recovery at Firth.

are in the UK sub- benefits of rationalisa- improved controls on capital and overheads ining to show that organisation is under- appies and Plasticisers.

Capital spending during the six months was lower at £1.37m, compared with £1.5m. On November 5 last Readhead Wood (Shops) Company was sold for £257,000 including settlement of outstanding loans.

The extraordinary items comprised mainly a translation loss of £293,000 (£43,000 gain); a £334,000 (£319,000) goodwill write-off; £154,000 (£794,000) reorganisation and redundancy costs.

comment  
Readhead's return to profits is now predicted for the full year. Improvements in the first half are expected to be bolstered by a seasonal pick-up during the second. Unlike most UK carpet-makers, Firth is now contributing to profits. This is largely thanks to car carpet which have turned round a £400,000 loss into a profit of the same order. Losses in the U.S. have been just about eliminated, although a £2.8m loan to finance the purchase of Bloomsburg has pushed up the company's interest bill. Snappies, the company's major trouble spot, kicked in more than a £3m of losses this time and is apparently adrift in the competitive kitchen products field. Further reorganisation at Snappies and Plasticisers, which is beginning to look up, will probably knock off £300,000 below the line for the full year. Although the balance sheet is not stretched, borrowings are up £2m in the six months and undoubtedly, income gearing for the full year will be towering. Still, the shares, unchanged at 14p, well discount these problems. The market capitalisation is £12.7m.

AT sees full year increase  
IE half year ended 1981, taxable profits of up moved ahead from £2.38m and directors' half-year result should be £4.81m for 1980-81.

Sales for the half-year rose 10.9 per cent to £43.98m with sales outside this country representing 30.2 (33.8) per cent turnover. The increase in sales was attributable to the recently acquired Bloomsburg Carpet Industries and Carpets from London in the U.S. and higher despatching by Regal Rug.

The more favourable value of sterling has encouraged equities and orders from overseas but most markets remain flat. The outlook for the full year will continue to be influenced largely by the level of demand and the value of sterling, the chairman says. Even so, the directors are looking for a continuation of the improving trend for the rest of the year.

The trading profit for the six months was £293,000 (£744,000 loss) after depreciation up from £1.31m to £1.46m and before interest of £883,000 (£877,000). Tax took £41,000 (£87,000 credit) and, with extraordinary costs, absorbing £754,000 (£935,000), the attributable loss emerged at £1.32m, against £2.47m.

comment  
By building industry standards an 11 per cent half time profits increase is pretty good going, by HAT's recent experience it is sluggish. But it will not stop the group achieving at least £5.5m for the year—the 20 per cent gain that has become the norm. The second half will have a couple of exceptional factors on its side. There will be the first full six month contribution from Leads and investment income on the £7.4m rights money raised at the end of the interim period. Leads' vendors warranted profits of £553,338 for the 12 months to February 1982, implying a £250,000 pre-tax for the current six months before financing costs on the £2.7m cash part of the purchase price. HAT is still sitting on its rights money plus a bit more. It is just a matter of time before a sizeable acquisition is made, perhaps in the maintenance or cleaning areas. Something overseas might slot in well though a domestic purchase looks more likely this time round. The shares held steady yesterday at 66p for a yield of 6 per cent and fully taxed prospective multiple of around 13—a rating which sums up HAT's ratings.

comment  
Loss per share is given as 6.5p, compared with 0.1p. Grant approval for the proposed plant re-siting was not received until early November, the directors state. In addition to the operating benefits which will ensue from this move, further properties will become available, they say.

Following the alteration and refurbishing of old and unused parts of group properties, it has successfully leased some units and is in the process of leasing and selling others.

Unlisted Securities Market since June this year. As previously reported, it is the intention of the directors to commence the payment of dividends as soon as practicable. However, in considering such dividend, recommendation in respect of the year ending March 31, 1982 regard will be had to the necessity of eliminating the deficiency on the revenue reserves of the company.

He states that the company has recently operated profitably although, with widely fluctuating demand, it may not be possible to sustain these profits throughout the remaining months of the year. In May, the directors said the group was budgeted to return to profitable trading in the second half of 1981.

Turnover for the six months was £43.98m (£43.98m), compared with £39.6m (£39.6m) for the same period in 1980. The increase in sales was attributable to the recently acquired Bloomsburg Carpet Industries and Carpets from London in the U.S. and higher despatching by Regal Rug.

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# Young's Brewery tops £1m

A JUMP in taxable profit from £738,835 to £1.07m is reported by Wandsworth-based Young and Co's Brewery for the half year to September 30, 1981.

The net interim dividend is being stepped up from 2.5p to 3p. Last time a 8p final was paid from pre-tax profits of £1.56m. Sales for the six months rose from £11.8m to £14.11m.

Sales of all the company's beers were up by 1.9 per cent, though John Young's London Lager, introduced in 1980, was up by 52 per cent. But Mr John Young, the chairman, says that the board is, as yet, unable to predict an early return to improved market conditions in the UK, while for the group's French operations this year will be a period of consolidation. The board believes that in the U.S. the Whitlock investment provides opportunity for significant development and growth.

In the UK, the group's investment property and distribution activities have held their position in the half year. The vehicle and replacement parts distribution operations, aided by the introduction of new product lines, have shown further improvement despite strong competition and difficult market conditions. However, the property development side, in the absence of a development dealing surplus, made a small loss, and construction returned lower profits. The metals division loss of £255,000 (£83,000 profit) was

comment  
The increase in larger sales is a fantastic success, however. This comes at a time when the big brewers are reporting a drop in larger sale. Young's traditional draught beers still account for the vast majority of production at Wandsworth, and brewing capacity has recently been increased by the opening of a £5m brewhouse.

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# LCP slides to £1.37m —maintains interim

THE IMPACT of higher borrowings and interest rates, reflected in interest charges up from £1.77m to £2.58m, has contributed to a reduction in pre-tax profits of LCP Holdings from £2.04m to £1.37m for the six months to September 30 1981. Turnover fell back to £104.5m, compared with £107m.

Despite the current trading difficulties, the group is maintaining its net interim dividend at 1.5p per 25p share. Earnings per share are shown down from 4.1p to 2.7p pre-tax, and from 2.7p to 1.4p net. For the last full year, payments totalled 4.3p and taxable profits came to £3.61m.

Mr David Rhead, the chairman, says that the board is, as yet, unable to predict an early return to improved market conditions in the UK, while for the group's French operations this year will be a period of consolidation. The board believes that in the U.S. the Whitlock investment provides opportunity for significant development and growth.

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caused by the performance of H. R. Turner (Willenhall), other companies within the division having achieved a modest profit. The performance from construction declined, with the group's brick manufacturing company meeting severe trading conditions.

In France, although Chevilles Bol has maintained its performance, the start-up costs of France Drills and a lower trading profit from Sical reduced the overall contribution.

comment  
LCP admits that it is taking a balance sheet gamble with the Whitlock acquisition. Income gearing at the interim stage is already 62 per cent and the £17.7m acquisition may well be taking capital gearing up to over 90 per cent by the year end. For investors, the shares are something of a speculation at 56p on auto part distribution in the U.S. and, at the same time, LCP's belief that it can sell unwanted parts of the business at a good relationship to book values. It is not hard to isolate those operations LCP is prepared to part with and, for the metals division as a whole and H. R. Turner in particular, the hope must be that rationalisation and continued product development will be sufficient to attract the already identified buyer at the right kind of price. LCP has about £5m invested in the metals division which includes, say, £1m in Turner. Whitlock is in the vanguard of LCP's accelerating evolution to non-UK and non-manufacturing activities. Its profits were £2.6m last year and, with a budgeted 26 per cent rise in turnover and a 14 per cent increase in overhead, it should be on target for 84m in calendar 1981. The exit p/e for what looks to be a fast expanding business is about 11. Yet the market seems to be setting quite long odds. The historic yield is 11 per cent and asset backing is double the share price.

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Whitlock's pre-tax profits for 1980 were £2.6m and net assets totalled £8.6m, after making adjustments to restate the audited accounts in accordance with accepted UK accounting principles. Its taxable profits for the current year are significantly ahead of 1980 in line with budgeted targets.

The chairman says the completion of this acquisition provides an important extension to the group's operations, both in market and geographic terms.

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# BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are interim or final and the subdivisions shown below are based mainly on last year's timetable.

TODAY	
Interim: Baechem, Bromar Trust, Brown Shapley, Chamberlain and Hill, Flight Refuelling, London Trust, W. H. Smith, United Electronic, Warford Investments.	
Final: Barton Transport, Equity Income Trust, General Stockholders Investment Trust, Wade Partners.	
FUTURE DATES	
Interim:—	
Chamberlain Phipps	Nov 30
Churchbury Estates	Nov 19
Coakley	Dec 8
Devlins Stampings	Dec 14
Gordon and Geach	Dec 3
Howard Tenons Services	Nov 27
Lap	Nov 19
M and G Second Hand Trust	Nov 23
Mitchell Somers	Dec 8
Victoria Carpet	Nov 20
Watson (R. Kewen)	Nov 23
Wedgewood	Nov 25
Final:—	
AE	Dec 17
Burley (C. H.)	Nov 19
British Benz	Dec 1
Fisher (Albert)	Nov 27
Tomkinson Carpets	Nov 27

# S & U Stores declines

TAXABLE PROFITS of S. and U. Stores declined from £37,395 to £305,487 for the half year to July 31, 1981 on lower turnover of £12.52m, compared with £13.21m.

Mr Derek Coombs, chairman, says although trading conditions have been fairly static there has been some recent evidence of a slight upturn. He warns, however, that profits for the full year will be lower than those for 1980/81 when pre-tax profits of £369,000 (£363,000) were returned.

There is again no interim dividend—the last ordinary payment was in 1978. The group's principal activity is consumer credit. It also operates retail cash trading units and manufactures men's clothing and hosiery.

# Winding up orders

Compulsory winding up orders against 27 companies have been made by Mr Justice Vinelott in the High Court on Monday. They were: B and C Scaffolding, John Rhine, Border Industrial Machinery, Klenzner, Antanbury Regional.

Jackworth, Litcor (Commercials), Desknoll Jones and Evans Agricultural, Unit One (Shoe Manufacturers), Lucy Jane (Models), Greengates of York, Speeton Steels, M. J. Heating Services, Terminal Equipment, Hynecroft, Danlake, Lawley Properties, Liveglove, Irvine Motors (Newcastle), Overseas, Cityberry, Apteron Electrical, Jonimac Newsagents, Audiokraft (Alarms), Nashmill.

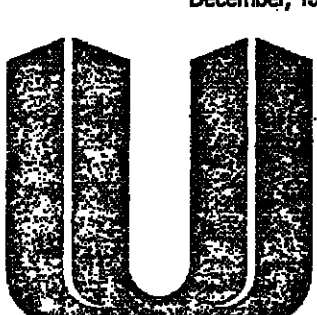
UNILEVER COMBINED RESULTS (£ millions)			
Third Quarter	1981	1980	Increase/Decrease
2,852	2,524	13%	
1,202	1,069		
1,650	1,455		
187.8	155.6	21%	
10.0	8.5		
0.8	1.2		
(19.3)	(14.7)		
(21.7)	(15.4)		
(1.8)	0.7		
179.3	150.6	19%	
(67.3)	(65.9)		
(5.0)	(5.5)		
(0.1)	0.9		
—	(0.1)		
(7.1)	(6.7)		
(6.3)	(5.9)		
(0.8)	(0.2)		
99.8	72.9	37%	
9.3			
109.1	72.9	50%	
47.5	34.8		
61.6	38.1		
28.37p	19.63p	50%	

Exchange Rates. As has been our practice the results for the quarter and the first nine months and the comparative figures for 1980 have been calculated at comparable rates of exchange. These are based on £1 = Fl. 5.07 = U.S. \$2.38, which were the closing rates of 1980. Total concern profit attributable to ordinary capital for the quarter and the first nine months has also been recalculated at the rates of exchange current at the end of September 1981 being based on £1 = Fl. 4.67 = U.S. \$1.81.

Accounting Issues. Taxation Adjustments. Previous Years for the first nine months includes additional benefits of £22.3m, stock relief, mainly applicable to 1980.

RESULTS. In the third quarter of 1981, total sales value was 13% higher than in the corresponding quarter of 1980; volume increased by 1.5%. Operating profit was up by 21%.

Part of everyday life, in 75 countries



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# Crowther cuts back losses

LED with second half £916,000 last year, John Group, woolen textile maker, incurred a tax-0.00 deficit for the first half of 1981, although against a break-even of £1.37m, against 1.25p—total was 3.5p.

er of the group, which specialist services and advanced by £2.5m to d profits, which were ter interest unchanged were subject to tax of

He states that the company has recently operated profitably although, with widely fluctuating demand, it may not be possible to sustain these profits throughout the remaining months of the year.

Turnover for the six months was down from £2.26m to £1.32m in the year to September 5, 1981, but turnover increased 15 per cent to £108.66m. Commenting on these figures, Mr Rettle says fixed costs, particularly energy, local rates and interest charges are severely cutting into profits.

He says MacFatties fast food units were not a success, and

# Expansionist programme maintained at Wm. Low

THE Scottish supermarket group, Wm Low and Company, is pursuing its expansion and re-investment policy over the coming year, with an even more vigorous programme to contain costs and enlarge its market share, says Mr J. Philip Rettle, the chairman in his annual report.

As known, pre-tax profits were down from £2.26m to £1.32m in the year to September 5, 1981, but turnover increased 15 per cent to £108.66m. Commenting on these figures, Mr Rettle says fixed costs, particularly energy, local rates and interest charges are severely cutting into profits.

He says MacFatties fast food units were not a success, and

comment  
The increase in larger sales is a fantastic success, however. This comes at a time when the big brewers are reporting a drop in larger sale. Young's traditional draught beers still account for the vast majority of production at Wandsworth, and brewing capacity has recently been increased by the opening of a £5m brewhouse.

comment  
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# Little change midway at BET Omnibus

Taxable profits were slightly down at BET Omnibus Services from £2.96m to £2.68m for the half year to September 30 1981. Turnover was higher at £35.37m compared with £30.21m last time.

The company is a subsidiary of the British Electric Traction Company and is a holding company in plant hire, transport, mining and engineering.

Pre-tax profits were struck after lower interest charges, £1.81m (£2.09m) and were subject to higher tax of £1.27m (£1.01m). After a debit for minorities of £19,000 (nil) and a nil credit for extraordinary items (£25,000) the attributable profits emerged lower at £1.4m (£1.97m).

The interim dividend was 2.5p (same) and the earnings per share before extraordinary items were up from £1.04m to £2.9m, and creditors stood at £8.31m (£6.8m). Shareholders' funds were £5.73m (£8.28m). Meeting, Dundee, December 16, at noon.

comment  
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# Substantial rise seen by L & P Shop

Profits in the current year at London & Provincial Shop Centres (Holdings) should be substantially higher than for the year to June, 1981, as a result of the reduction in borrowings following the £3.5m sale of Fountain House and a major rent review, the directors state in their annual review.

Because of the regular rent review pattern on the company's investment properties, future rental growth should be assured and therefore mitigate the effect of current high interest rates, the directors say. Continued increases in rental values and profits from a new development programme should ensure the growth of assets per share.

As already known, taxable profits for the 1980-81 year rose from £483,000 to £554,000. After tax, earnings per 10p share were 4.44p (3.88p) and the dividend is being stepped up to 2.44p (2p) net with a final 1.8p. Net assets per share reached 57p (48p).

Rental income from investment properties rose from £2.2m to £2.9m for the year. Annual rental income at June 30 1981 was £3.1m and it is estimated that the annual rental income will be increased by £1.4m over the next 10 years from rent reviews, based on current rental values.

comment  
The increase in larger sales is a fantastic success, however. This comes at a time when the big brewers are reporting a drop in larger sale. Young's traditional draught beers still account for the vast majority of production at Wandsworth, and brewing capacity has recently been increased by the opening of a £5m brewhouse.

# Channel Tunnel investments

Taxable profits of Channel Tunnel Investments, which has participated in the long series of studies into the feasibility of such a link, moved slightly ahead to £6,338 in the six months to June 30 1981, against £5,313.

This was on income of £9,513 (£9,913) after interest of £3,000 received almost complete erosion of this source from the previous £4,415. Administrative expenses rose from £2,746 to £3,177.

After tax of £2,565 (£2,486) profits emerged at £3,77



## UK COMPANY NEWS

## MINING NEWS

## Northgate loses C\$1m in the third quarter

BY KENNETH MARSTON, MINING EDITOR

THE ACQUISITION by Northgate Exploration in September of three Canadian mining operations for C\$143.8m (265.6m) from the Netherlands-based Patino group has proved to be a mixed blessing as far as Northgate's third quarter results are concerned.

These have resulted in a consolidated net loss of C\$1.02m which leaves the group with a net loss of C\$885,000, equal to 5 cents per share, for the first nine months compared with a profit of C\$5.68m in the same period of last year.

While the three newly acquired base and precious metal mines resulted in Northgate's third quarter revenue from metal production doubling to C\$4.42m, they also boosted the parent's expenses in the period (including depreciation, amortisation and interest) to C\$5.44m compared with C\$3.45m in the

third quarter of last year. The new-acquisition expenses related to only one month. It thus remains to be seen whether there was a sustainable initial expense element or whether the total expenses for the current quarter will again outweigh the revenue benefits of the new acquisitions.

Meanwhile, Northgate's working capital at September 30 amounted to C\$17.75m compared with C\$34.89m a year ago. The decline is mainly attributable to the purchase of the new Canadian mines; the balance of the purchase price was financed via bank credit.

These acquisitions stemmed from the purchase by Northgate of C\$143.8m of all the Canadian mining assets of the Patino group together with certain other interests of the latter. These included a 34 per cent stake in Edgemoor Equities which holds 48 per cent of Brascan,

the Toronto-based holding company controlled by the Bronfman family.

After earlier unsuccessful attempts to secure control of the big Noranda Canadian natural resource group, Brascan recently reached an agreement to raise its stake in the latter to 37 per cent.

Since then, however, Noranda has reported its first quarterly operating loss for some 30 years. However, thanks to a profit on the sale of its holding in British Columbia Forest Products, Noranda ended the third quarter with a profit of C\$27m.

Noranda has said that its current quarter operating results may be a little better but it does not anticipate any significant improvement until after the first half of next year. Northgate shares were unchanged at 390p in London yesterday.

## Greenbushes hits at W.A. royalties

AUSTRALIA'S Greenbushes Tin has come out strongly against the recently announced increase in mineral royalties in the Western Australian Government's budget. After revision the proposed increase in tin goes from 20 cents (12p) per tonne of concentrates to 21 per cent of the realised value of the tin content.

In the case of tantalum, however, the increase is from 0.5 per cent to 5 per cent of the realised value of concentrates from December 1 next. This ten-

fold increase, says Greenbushes, is impossible for any company to absorb in any charge within one financial year.

It is pointed out that royalties on all similar minerals produced in the state, such as ilmenite, rutile, zircon and tin, are increased only from 2 per cent to 21 per cent.

To make matters worse, the increase comes at a time when the company is funding its new A\$40m tin-tantalum mine. Greenbushes fear that this will reduce the Western Australian equity in

the project or delay its implementation.

In the annual report for the year to June 30 Greenbushes says that tin production is being stepped up while tantalite stocks are being accumulated. Tantalite prices are expected to make a strong recovery towards mid-1982 when the company's long term sales contracts will be fully operational.

In spite of this optimistic view, it is added, "our directors are preparing to face what could turn into a bumpy year."

## TRI-BASIN AND SCEPTRE DEAL

The proposed merger of Sceptre Resources and Tri-Basin Resources has been approved by the board of Sceptre Resources.

Details of the merger will be sent to Tri-Basin shareholders on November 23. A meeting of Tri-Basin shareholders to approve the amalgamation will be held on December 15.

## ROUND UP

Consolidated Gold Fields reports that further purchases of Newmont Mining have raised its stake in the U.S. mining major to 17.6 per cent. Under the agreement reached between the two companies Gold Fields is permitted to raise its stake to a maximum of 26 per cent until end-1984. Newmont are currently around 347 in New York com-

pared with prices of up to 864 paid by Gold Fields for earlier purchases.

At the MIM Holdings annual meeting in Brisbane, Sir James Foots, the chairman, said that although the Australian metal producer's short term future is affected by low metal prices, there was good reason for optimism. "We are able to look to a strong and prosperous future," he added.

Malaysia's Tongkah Harbour Tin Dredging says that unless there is a dramatic change in the fortunes of the Thailand subsidiary, income from interest will continue to be the major contributor to revenue. Over the next two years or so Tongkah Harbour's cash position will be strengthened by the staged loan repayment by the associated company, Tongkah Harbour is now considering how best to utilise these funds and other resources.

## WHITBREAD INVESTMENT

Pre-tax profits of Whitbread Investment Company rose from £22.2m to £24.6m in the half-year to September 30, 1981. Tax for the six months was up from £662,655 to £771,589. The interim dividend is raised from 1.5p to 1.6p.

## RIGHTS RESULTS

Acceptances have been received in respect of 80.87 per cent of the 6.67m new ordinary shares of Brown and Jackson offered in a rights issue at 20p per share. The balance has been sold on the market.

The rights issue of 1.6m 10 per cent convertible preference shares of Staffordshire Potteries has been accepted as to 81.5 per cent and the balance sold on the market at a net premium

## Simplicity Pattern still holds Mr Lacey's interest

MR Graham Ferguson Lacey, chairman of NCC Energy, still wants to "seek a business combination with, or otherwise gain control of, Simplicity Pattern Company of the U.S. although the agreed merger has fallen through in the face of a partial tender offer for Simplicity by Bayswater, a U.S. investment company.

However, shareholders must continue to wait to see if their chairman can pull off a deal.

When the merger was called off on November 6, Mr Ferguson Lacey promised a statement about his intentions for yesterday. Now shareholders are told a further announcement will be made not later than Friday.

Meanwhile, NCC's board is considering an enormous number of alternatives. These include the possibility of buying more shares

in Simplicity; holding discussions with unnamed third parties who "make a tender offer for all or part of Simplicity in conjunction with NCC, or involving the U.S. to try for a tripartite merger between itself, Simplicity and NCC.

For its part, the board of Simplicity, which consists of four NCC directors, five Simplicity directors and an independent director, have told shareholders to reject the tender offer by Mr Carl Icahn's Bayswater group.

NCC has already said that it will not accept the Icahn offer for its own 13.4 per cent of Simplicity.

Instead, the Simplicity board is pressing "developing alternatives that may involve the entire company or parts of it," Simplicity said yesterday.

## Property merger terms

Greycot at present owns 600,000 ordinary shares (2.2 per cent).

Discussions have reached an advanced stage for Telephone Rentals to acquire the capital of General Telephone Systems. GTS is a UK-based private company which provides services to TR, with an annual rental of about £2m. It is expected that completion will take place towards the end of this year.

The partial cash alternative will be available for acceptance until 21 days after the date on which the offer document is posted to shareholders and will not be extended.

The cash consideration of the alternative is being provided by NCC Energy, which is agreeing to acquire the relevant Greycot new ordinary shares, which would have been issued if the accepting shareholders had accepted the offer in full.

Greycot has a market capitalisation of £19.5m and the book value of its tangible net assets was £7.7m at March 31, 1981, which does not reflect the value of recently completed projects and the large developments currently or soon to be undertaken.

City Offices is valued on the basis of the offer at £37.5m, compared with a book value of its net tangible assets of £28.9m at December 31, 1980.

The Greycot board will be asking for an early meeting with the City Offices board in order to seek a recommendation for the merger proposal.

## TR TALKS ON ACQUISITION

Discussions have reached an advanced stage for Telephone Rentals to acquire the capital of General Telephone Systems. GTS is a UK-based private company which provides services to TR, with an annual rental of about £2m. It is expected that completion will take place towards the end of this year.

## SWIRE PURCHASE

Imcos Marine has been acquired by Oceanoroute (UK), a subsidiary of John Swire and Sons. The Aberdeen-based offshore weather forecasting interests of Imcos Marine business will continue as before.

## LONDON TRADED OPTIONS

Nov. 17		Total Contracts 1279		Calls 928		Puts 351	
Option	Exercise price	Closing offer	Vol.	Closing offer	Vol.	Closing offer	Vol.
BP (c)	280	56	2	44	—	—	304p
BP (c)	300	22	10	52	—	—	—
BP (c)	320	15	10	21	—	—	—
CU (c)	120	17	6	31	—	—	126p
CU (c)	140	11	4	15	—	—	—
CU (c)	160	8	2	11	16	18	—
CU (c)	180	4	1	11	—	—	—
Cons. Gld (c)	450	35	1	55	20	67	471p
Cons. Gld (c)	470	17	1	18	—	—	—
Cons. Gld (c)	490	6	1	18	—	—	—
Cons. Gld (c)	510	18	10	19	2	21	65p
Cons. Gld (c)	530	8	59	10	4	14	—
Cons. Gld (c)	550	10	2	12	25	157	737p
GE (c)	650	10	2	12	—	—	—
GE (c)	750	13	12	60	—	—	—
Grd Met. (p)	140	4	5	7	6	10	169p
Grd Met. (p)	160	10	8	17	—	—	—
Grd Met. (p)	180	10	8	26	2	3	—
Grd Met. (p)	200	32	2	32	6	—	—
ICI (c)	260	16	18	26	7	36	280p
ICI (c)	280	8	2	10	32	18	—
ICI (c)	300	10	4	17	—	—	—
ICI (c)	320	18	18	24	—	—	—
ICI (c)	340	18	2	76	2	—	—
Land Sec. (c)	250	67	—	—	—	—	524p
Land Sec. (c)	268	39	25	43	1	49	—
Land Sec. (c)	286	20	12	—	—	—	—
Land Sec. (c)	312	30	12	—	—	—	—
Land Sec. (c)	330	10	10	23	5	31	—
Land Sec. (c)	350	10	10	13	—	—	—
Shell (p)	430	6	2	13	—	—	124p
Shell (p)	450	9	1	15	—	—	—
Shell (p)	470	2	2	36	8	34	—
Shell (p)	490	28	2	—	—	—	—
Barclays (c)	430	15	14	33	—	—	430p
Imperial (c)	60	1	105	3	50	8	61p
Imperial (c)	80	1	2	3	100	7	—
Imperial (c)	100	1	2	3	100	7	—
Lasmo (c)	550	3	—	22	—	30	346p
Lasmo (c)	600	3	—	12	—	3	—
Lonrho (c)	70	10	15	12	—	10	79p
Lonrho (c)	80	2	23	6	9	10	—
Lonrho (c)	90	4	18	3	1	8	—
Lonrho (c)	100	4	18	1	—	—	—
Lonrho (c)	110	4	5	—	—	—	—
Lonrho (p)	70	1	—	2	10	—	—
Lonrho (p)	80	2	—	7	—	—	—
Lonrho (p)	90	4	20	60	—	—	—
Racal (c)	350	15	23	40	—	—	—
Racal (c)	370	1	—	9	1	—	—
Racal (c)	390	1	—	2	—	—	—
Racal (c)	410	1	—	18	22	37	—
Racal (c)	430	1	—	2	—	—	—
Racal (c)	450	21	54	68	6	45	—
Racal (c)	470	65	—	68	6	7	—
RTZ (c)	420	55	3	70	—	—	452p
RTZ (c)	440	5	3	10	—	—	—
RTZ (c)	460	1	20	10	—	—	—
RTZ (c)	480	12	1	27	—	—	—
Vaal Rte. (c)	60	1	—	3	8	2	56p
Vaal Rte. (c)	70	1	—	3	8	2	—
Vaal Rte. (c)	80	1	—	3	8	2	—
Vaal Rte. (c)	90	1	—	3	8	2	—
Vaal Rte. (c)	100	1	—	3	8	2	—

## Optimistic line by Smiths Inds

MR ROGER HURN, chief executive of Smiths Industries yesterday took an optimistic line when viewing the company's prospects for the current year. He also said the company was still looking for acquisition, mainly in the UK, U.S. and Australia.

Ideally any purchase would involve around £10m, but Mr Hurn said he was prepared to look at propositions both larger and smaller.

He declined to make any specific forecast for 1981-82 but pointed to the company's record of unbroken profit growth.

This was also highlighted in the annual statement by Sir Roy Sissons, chairman. He said the current year was unlikely to be any easier than the "difficult 1980-81," when profits edged from £26.13m to £26.35m.

Nevertheless, despite many uncertainties the company was aiming for further growth this year.

In the short-term he stated, "improvement in UK specialist manufacturing and distribution activities would stem more from measures taken to slim down market size in 1981, rather than underlying growth in business volume. UK and U.S. medical business, however, has expanded throughout the world and he expected this to continue. Forward prospects for the Australian and South African companies were also encouraging.

In 1981, some 40 per cent of total profits were derived from overseas operations and integrated Air Systems of the U.S., a company whose products support high technology industries, was acquired in September. This will add to Smiths' already healthy international base," said Sir Roy.

Mr Hurn said that restructuring was continuing in the vehicle components division. This would make operations more competitive on a European basis. Having fought hard for his Euro-

## GEI in halfway slide but dividend held

REDUCED PRE-TAX profits were shown by GEI International, the specialist engineering group, for the six months to September 30, 1981. The taxable result fell from £1.2m to £24.38m compared with £23.41m last time.

"I do not wish to make any forecast of profit for the year to March next," says Mr Thomas Kenny, chairman, "but trading conditions are getting better."

The interim dividend has been held at 1.76p. There was no loss on the closure of a subsidiary, this time £210,000.

Outstanding orders for the group are better than they have been for many months, says Mr Kenny. He adds that substantial cash balances have been maintained.

The chairman said last July that profits for the first six months would "not be to our style, but thereafter we expect things to get better." In the last full year the group made pre-tax profits of £24.8m on turnover of £55.32m. A total dividend of £3.15p was paid.

Throughout the half-year short time working continued in most divisions. Mr Kenny says that profit margins came under further pressure because of increasing costs, which came mainly from the nationalised industries and local authorities.

"Despite the persistent rise in Government related costs," says Mr Kenny, "we in the private sector had to reduce prices to offset the increasing penetration of subsidised imports. Costs under our control have been further reduced."

Five of the group's six divisions remained profitable during the half-year and marginally in the re-packaging machinery division particularly well, its pre-tax profit for the six months to September 30, 1981, was £1.2m compared with £1.2m in the last full year. The group's turnover for the six months to September 30, 1981, was £24.38m compared with £23.41m in the last full year.

Comment: GEI's interim profits disappointing but probably are a result of a combination of factors. At this point, interest seems to be focused on the group's financial position and its interim dividend. The chairman's statement, however, is a very positive one. Moreover, it is keeping its capital expenditure at a minimum this year and balance sheet is virtually unchanged. The net £2.5m in balance sheet. Measuring conditions are improving slowly—short time is well down since the autumn and the chairman is optimistic about the out-year as a whole. Each group will make its own assessment. But a return to profit requires the recovery of steel stamping division, contributed £2.5m to the year. But that awaits a respite in the commercial vehicle moving equipment industry.

## RELIANT MOTO

The directors of Reliant have been advised by auditors of the company that it is now a "close" company.

## ALLIED IRISH

Negotiations whereby Allied Irish Banks will subscribe for a £10.24m stake in Insurance Corporation of Ireland are at an advanced stage. If the negotiations are successful, AIB will subscribe for 1,862,500 ordinary shares in Insurance Corporation of Ireland at £5.50 per share, subject to the approval of the insurance company's shareholders. It would subscribe for 831,250 shares on December 31 and for a further 931,250 on June 30, 1982.

## AVON RUBBER

Avon Rubber Company bought the majority share in the Oldham-based Norben Resins. The deal has been through Avon's wholly subsidiary AIB Systems has acquired 70 per cent of the enlarged capital at £5.50 per share, subject to the approval of the insurance company's shareholders. It would subscribe for 831,250 shares on December 31 and for a further 931,250 on June 30, 1982.

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## EUROPEAN OPTIONS EXCHANGE

EUROPEAN EXCHANGE								
Series		Nov.	Last	Feb.		May		Stock
		Vol.		Vol.	Last	Vol.	Last	
GOLD C	\$375	—	—	10	41.8	—	—	\$398
GOLD C	\$400	—	5	30	28.8	19	40	—
GOLD C	\$425	2	0.50	44	15.8	23	27.8	—
GOLD C	\$450	10	0.50	21	3.50	11	18.8	—
GOLD C	\$475	—	—	12	4.50	30	12	—
GOLD C	\$500	—	—	16	—	—	—	—
GOLD P	\$375	—	—	9	8	—	—	—
GOLD P	\$400	8 1/2	6	6	3	52	28	—
GOLD P	\$425	26	25	13	50	5	33	—
GOLD P	\$450	1	52	9	51.50	—	—	—
GOLD P	\$500	—	—	2	100	—	—	—
Jan.				April		July		
AKZO C	F.20	1	3.40	—	—	—	—	F.22.60
AKZO C	F.22.50	22	1.20	15	2.30	—	—	—
AKZO C	F.25	75	0.70	61	1.20	—	—	—
AKZO P	F.22.50	18	1.10	—	—	—	—	—
AKZO P	F.25	25	2.80	52	5	—	—	—
KODAK C	F.70	10	1 1/2	4	—	5	4.50	855p
HEIN C	F.150	50	0.50	19	5	—	—	F.145.60
HEIN C	F.155	8	1.90	20	1.50	—	—	—
HOOG C	F.12.50	—	—	20	1.50	—	—	F.14.20
HOOG C	F.15	—	—	—	—	—	—	—
ISM C	F.20	16	11.90	6	17.8	—	3m	551.1
KLM C	F.100	181	3.40	16	8.50	—	—	F.88.70
KLM C	F.110	192	1.60	50	5.30	—	—	—
KLM C	F.120	50	0.50	19	5.10	—	—	—
KLM C	F.130	45	0.60	—	—	—	—	—
KLM C	F.150	4	0.10	—	—	—	—	—
KLM C	F.150	4	0.10	—	—	—	—	—
KLM P	F.80	176	1.80	7	5.80	—	—	—
KLM P	F.90	164	3.50	4	9.60	—	—	—
FLM P	F.100	49	13.50	—	—	—	—	—
NEDL C	F.1250	10	5	30	8	—	—	F.146.30
NEDL C	F.1300	—	—	3	3.20	—	—	—
NEDL C	F.1350	—	—	5	4.50	—	—	—
NEDL P	F.1400	33	2.30	4	8	—	—	—
NEDL P	F.1450	—	—	—	—	—	—	—
NEDL P	F.105	7	1.80	20	2.70	—	—	F.107.30
WATN P	F.120	—	—	110	1.40	46	1.60	F.19.50
PHIL C	F.1250	180	0.60	4	0.70	11	0.80	—
PHIL C	F.1300	7	0.10	10	0.30	—	—	—
PHIL C	F.1350	50	0.40	—	—	40	0.90	—
PHIL C	F.1400	33	0.40	—	—	—	—	—
PHIL P	F.70	6	11.90 B	—	—	—	—	F.80
RD C	F.80	147	5	19	8.50	—	—	—
RD C	F.90	106	1.30	8	1.50	—	—	—
RD C	F.100	5	0.20	129	1.50	—	—	—
RD P	F.70	167	0.80 A	—	—	—	—	—
RD P	F.80	44	3.50	6	5.70	—	—	—
RD C	F.40	48	1.5	—	—	—	—	F.133.20
UNIL C	F.150	162	6	12	9	—	—	—
UNIL C	F.160	103	1.7	—	—	—	—	—
UNIL C	F.170	3	0.60	—	—	—	—	—
TOTAL VOLUME IN CONTRACTS				3575				
A = Asked		B = Bid		C = Call		P = Put		



Optimistic  
Smith

Ray Maughan explains why a lawnmower group wants a quote on the Unlisted Securities Market

## Hayter reaches a turning point

By the word Hayter to who takes their garden mowing and they almost know you're talking about a lawnmower. The machine the pro- uses, the councils have to trim long of roadside grass and playing fields. The War Commission is also a tomer.

Its status among the gered. Hayter has kept since it was founded Douglas Hayter just a war and the casual along the A11 would certainly miss the 125,000 sq ft works set road at Spellbrook, shire.

34 years, the group is doing for a quote on the Unlisted Securities Market. Unlike many of its newcomers to this market, Hayter has of assets and a good record. There are two for the float.

### anding the res

awnmower market has a minefield of aggres- sion at the lower end of the range battle heats up to f the weekend gardener hower" or not and he buys a British machine or a Honda. yter wants to expand business it knows best to ancillary fields. It edges the problems in all marketplace. But rd suggests that, while ather is an enormous e on its summertime t is withstanding the s and expects to grow.

ust also make some ment changes. The designed the first mower in this country led the group's profit- sion but at 67, Hayter is handing e reins to Mr William ough, a former divi- managing director at Machinery, some 37 is junior.

he lacks any relatives and able to run the Mr Hayter is passing

proprietorial control to a young professional manager. Mr Barrowclough has little or no equity interest in Hayter and the float should enable him, as chief executive, to acquire a worthwhile holding.

His senior seems to have been a dab hand at engineering applications. He designed a complete saw mill and developed a range of wood- working machinery. Between 1947 and the present day, Hayter has also dabbled in boat building and river boat hire although these activities have recently been sold. But the basis of the business was and is the rotary mower which, in broad design terms, has not changed much for the past 30-odd years.

"I was the first man," Mr Hayter claims, "to put a rotary mower on a farm tractor." The bank wouldn't help him get started but he had a machine which would cut longer grass than the then commonplace gang mower and sold at about a third of the price.

Hayter was formed with £500 starting capital and, unlike many small businesses, the founder quickly grasped the principals of cash flow. He obtained a month's credit from his suppliers—all the engines come from Briggs and Stratton in Milwaukee—and offered 15 per cent discounts on list price to customers to which he added another 7½ per cent if they paid within seven days.

The range Douglas Hayter has developed straddles the demands of keen domestic gardeners and those of profes- sional users, taking about 40 per cent and 33 per cent of turnover respectively. The remainder is made up of the "Mighty Midget" portable welding machines—for which Hayter buys in the engines from Hawker Siddeley's off- shoot, L. Gardner—and spares.

In many respects, Hayter is an assembler. The Hayterette, at the bottom of the range, sells for £164 and it incorporates a bought-in throttle, alloy casing, wheels and an engine which alone costs £32.

At the top end of the scale, however, Hayter's own proportion of unit cost rises. The engine cost of the Senator, which sells for £1,500, is £120. Mr Barrowclough believes

that the domestic segment of the market is now more en- couraging than the professional mowing equipment. Local, authority business is con- strained quite obviously by central government cash limits but individual gardeners can still be expected to trade up into power mowers at the top of the range. Business Monitor reckons that the total UK lawnmower market will grow slightly to 1.3m units this year and expand gradually until it hits 1.7m or possibly 1.8m units in the mid-1980s.

The big companies—Flymo (owned by the Swedish group Electrolux), Black and Decker and Qualcast will be scrapping for the lion's share of that growth. But Hayter is still talking about very small per- centage shares for itself.

The figures the group explains, are by no means exact but Hayter believes it has £2m sales in the market for profes- sional pedestrian controlled rotary mowers which is worth about £35m each year. The group has about a tenth of the quality end of the domestic market, which suggests that it only controls about 1 per cent of the total £100m domestic lawnmower sales.

Honda is making vigorous attempts to expand its own share. William Barrowclough says that the Japanese company

is "working very hard at quality but its fraction of a percentage point of the market is hardly worth talking about." He feels that Honda is "not getting the product development it wants from Japan," and says that it is inevitable that Honda will eventually link up with a Euro- pean lawnmower manufacturer. "They approached us two years ago and then two months ago," he says, but for the moment he is making sure that no invading gans "appear in his product range." "We must get so firmly established that there is not a natural slot to fall into."

### Market shares and dealer support

At present, Hayter is confident that it is well ahead on price—undercutting Honda by 25 per cent in some cases—but "we ignore them at our peril."

Attack will be the best form of defence and Hayter is con- sidering its efforts on build- ing market shares and dealer support. It was helped here recently, it says, when a major competitor had under-ordered its engines from the U.S. for which delivery time is 18 months. Hayter was able to offer very much better delivery when its rival distributor had very low stocks.

It is also making a new

attack on export markets. In 1977, when sales were running at about £4.2m, the group was selling 24 per cent of its pro- duction overseas but faced with rising import duties in many traditional Commonwealth mar- kets, only a tenth of last year's £5.6m total sales went abroad. Hayter manufactures in batches, rather than continuous output and had been able to turn the tap off quite quickly as old markets wilted and, now, with the emergence of custo- mers in the Third World, par- ticularly in Malawi and Nigeria, it is re-introducing the 24-inch pedestrian controlled rotary machine which the group first made in 1946.

It says something for the durability of these old machines that 40,000 mowers are still running in Malaya from the first Spellbrook batches.

The Board has also had to put its own Hertfordshire plant in order. Mr Barrowclough found that the group was quoting eight months delivery on spares not so very long ago—"that really was terrible"—and has had to step up produc- tion. The labour force, how- ever, has come down by 80 to 180 people over the past two years and Mr Hayter claims that the group is the "only company in horticultural machines that has not had redundancies or short-time

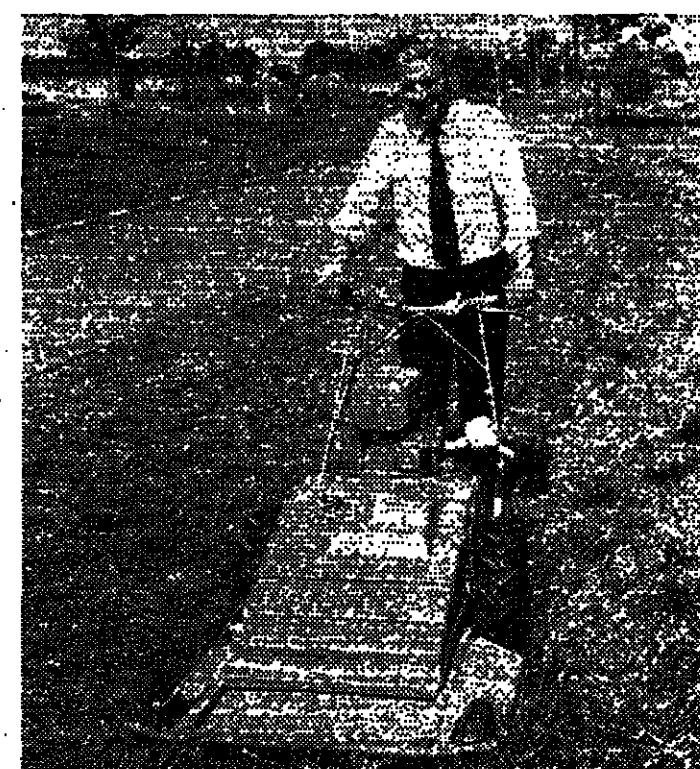
working this year."

The balance sheet for the year ended September 30 is going to look healthy. Stocks have been trimmed by some £800,000 and net cash genera- tion amounted to £1.3m to leave liquid balances at about £1.5m. Profits for the first half amounted to £225,000 although, in the absence of an audit at the same time in 1980, there is no direct comparison of interim performance.

The second summer half is very much more important. "We just went backwards in the last six months of 1979-80," Mr Barrowclough admits, "after a superb start to the financial year" so annual profits went down from £331,000 to £267,000.

A wet summer was to blame but mowing conditions this summer provided "excellent selling conditions." Hayter has consistently made more than £600,000 in the past three reported years and the pros- pectus for the USM to be published later this month is expected to show a fair measure of recovery and perhaps growth.

The quotation will be attrac- tively pitched. The prospective yield may be just a little short of double figures and the shares will be amply backed by net worth. If the issue goes success- fully, Mr Hayter and his new managing director will be look- ing for acquisitions. "They



Hayter's Condor wheel-propelled rotary mower

must be successful," the founder stipulates, "you can't improve something that doesn't work. An acquisition must be paying its way, perhaps hamstrung by a lack of cash. It must have a compatible product range from an engineering practices point of view, we don't want to go into the laundry business." The bank that Douglas Hayter first went to for help in starting the company turned him down because, the bank had been told, there was too much competition in the lawn mower market. Looking around today at the struggle to cut the nation's back gardens, a cautious banker would be forgiven for saying the same. There are an expansion programme and management change riding on the investing public's willing- ness to take the opposite view. As the millionaire founder says, somewhat ruefully, "I didn't have an overdraft for years."

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## Fixed rate Eurobonds show small losses

By Peter Montagnon, Euromarkets Correspondent

**FIXED RATE** Eurobonds suffered losses of around 1 point yesterday as the market consolidated recent gains in the face of a weak New York bond market which was confronted with a spate of new corporate issues.

There was little sign of investor selling in Europe and dealers said price movements were basically the result of dealer mark-downs in a quiet market. Short-term interest rates showed only narrow movements with six-month Eurodeposits unchanged at 13 1/2 per cent.

Two new issues were announced, \$40m for Euratom and \$50m for Abitibi-Price, the Canadian forest products concern. Both issues are for 10 years and priced at par, but the first bears a coupon of only 14 1/2 per cent and the second one of 15 1/2 per cent, reflecting its single A credit rating.

The Euratom issue, which is led by the Al-Jal group, bears an optional redemption provision at a price of 102 1/2 starting in 1986 and declining by 1/2 point annually thereafter. The Abitibi-Price issue, led by Wood Gundy, is callable at 101 in 1988.

Despite the weaker tone of the market yesterday Salomon Brothers cut the indicated coupon of 14 1/2 per cent on the Canadian National Railways \$100m issue to 14 1/4 and priced the bonds at par.

## \$80m credit for Portugal

By Our Euromarkets Correspondent

**PORTUGAL'S** highway construction authority is raising \$80m through an eight-year Eurocredit led by Bank of America, Caixa Geral de Depósitos, Fuji and NatWest.

The credit will bear interest at a margin of 1/2 per cent over London Eurodollar rates for the first six years, rising to 3/4 per cent thereafter.

It is the first time that this borrower, a division of the Ministry of Housing and Public Works, has tapped the Eurocredit market, but the deal continues a succession of small Portuguese borrowings on broadly similar terms.

## Hochtief buys 20% of Holzmann from WestLB

BY KEVIN COONE IN FRANKFURT

**HOCHTIEF**, West Germany's second biggest construction group, has acquired a 20 per cent shareholding in Philipp Holzmann, the Federal Republic's leading building concern.

The stake is part of a 25 per cent interest in Holzmann with a market value of DM 147.7m (\$68m) which has been sold by the Westdeutsche Landesbank (WestLB). West Germany's third largest bank, which has suffered a massive slump in earnings in the last two years and which is now having to dig deep into its hidden reserves.

Deutsche Bank, Germany's biggest, has a 25 per cent holding in Holzmann.

Hochtief, which had a construction turnover of DM 6.04bn in 1980, said it has acquired the

stake in Holzmann as a financial investment and it had no intention of trying to take a 25 per cent blocking minority holding in the company.

Holzmann had a construction turnover in 1980 slightly ahead of Hochtief at DM 6.3bn. Both companies have expanded rapidly overseas in recent years and have found lucrative markets, particularly in a series of oil exporting countries such as Saudi Arabia and Iraq.

More than half of the Hochtief DM 5bn order book was derived from foreign markets at the end of last year, while no less than 78 per cent of Holzmann's order book at the end of 1980 was based on contracts from outside the Federal Republic.

West LB has been forced to

sell its interest in Holzmann because of its stretched financial position. It confirmed yesterday, too, that the capital injection it is discussing with the state of North Rhine-Westphalia, one of its main shareholders, could be as large as DM 1bn. Last month it emerged that the state was considering pumping DM 700m of new capital into the bank.

The details of the move remain to be decided, but it will considerably increase North Rhine-Westphalia's present shareholding of 33 per cent. It will give the state clear pre-eminence in the bank's affairs over the other two shareholders, the Federation of Savings Banks and the association of local authorities in North Rhine-Westphalia.

## Way cleared for Cii agreement

BY TERRY DODSWORTH IN PARIS

**THE FIRST** round of top level talks on the French Government's nationalisation plans for Cii Honeywell Bull, the Franco-American computer company, appear to have cleared the ground for an agreement with Honeywell of the U.S.

According to a statement from Cii, all parties involved in the talks last week were "satisfied" with the outcome. There will be further negotiations shortly, probably within the next fortnight.

The Cii announcement follows the visit to Paris of Mr Edson Spencer, the chairman of Honeywell, which owns 47 per cent of the French group. Mr Spencer saw M Pierre

Dreyfus, the French Industry Minister, as well as M. Alain Minc, a senior director of Saint Gobain, which controls the rest of Cii.

Without giving details, Cii's statement indicated that Honeywell had not so far insisted on pulling out of the French company.

Although the Government wants to nationalise the computer group, it recognises that it would be extremely damaging for Cii to break off links with the U.S. company, which supplies much of its technology. Honeywell is also reckoned to get some advantage from its Cii links, which include joint research and marketing agreements. But it is in a strong

position in negotiations with the Government because of a clause in the 1976 co-operation agreement which gives it automatic rights to compensation of between \$230m and \$270m if the French company is nationalised.

In addition, Mr Spencer has made it clear that recent losses at Cii, which is expected to run up a deficit of around FF 300m (\$54m) this year, have left him "extremely disappointed".

Among the various proposals for resolving the conflict over Cii, the solution most strongly pushed at the moment is for a gradual disengagement of Honeywell, probably by opting out of capital increases.

## AEG to sell Videocolor stake

BY DAVID WHITE IN PARIS

**AEG-TELEFUNKEN**, of West Germany, is to sell its shareholding in the loss-making colour television tube venture, Videocolor.

The West German group's departure implies that Videocolor will come under the full control of AEG's partner, the French electrical group Thom-

son-Brandt, which is due for nationalisation by the beginning of next year.

Last month, RCA of the U.S. informed the two European partners that it intended to pull out its 42 per cent equity stake, in Videocolor, but would maintain technological links.

The remaining 58 per cent of

Videocolor is held by a joint company in which Thomson has the controlling 51 per cent stake alongside AEG.

The current shareholding structure was agreed on two years ago when the French and West German groups decided to pool their activities in the sector.

## Dome seeks Ottawa's view on tax change

By Robert Gibbons in Montreal

**CLARIFICATION** OF the impact of a clause in the Canadian Federal budget affecting the tax-free status of takeovers made through share exchanges is being urgently sought by Dome Petroleum and Hudson's Bay Oil and Gas.

Dome already owns 53 per cent of Hudson's Bay Oil, acquired nearly a year ago from Conoco of the U.S. and before the budget offered CS2bn (US\$1.58bn) in preferred stock for outstanding shares, of which Hudson's Bay Company, the retailer, is a major holder.

Dome completed a US\$1.8bn credit facility in the international syndicated market with a group of banks led by Citicorp to assure shareholders that the funds would be available should they redeem the preferred and not tender them for warrants for common shares.

However, the takeover proposal now remains on the shelf—with the credit facility—until Ottawa issues clarification on the tax aspects.

The budget said that share exchange takeovers would no longer be tax free and shareholders would be liable for tax on any capital gains involved.

However, Dome said that subject to satisfactory resolution of the tax issue, its offer for the minority shares was still scheduled to be completed by year end. The extra cash flow from full ownership of Hudson's Bay Oil will help Dome support its heavy debt load of several billion dollars.

Dome, meanwhile, has reported earnings for the first nine months of CS134.6m, or 60 cents a share, on revenues of CS149m. The year-ago figures were not reported because of the inclusion in the latest results of Hudson's Bay Oils for the third quarter.

## Massey to close Canada combine plants

By Our Financial Staff

**MASSEY-FERGUSON**, the troubled Canadian farm equipment group, is to cease temporarily combine harvester operations at two of its domestic plants because of poor demand, laying off 1,750 workers as a result.

The shutdown, from the end of this week until February, was required to reduce stocks of unsold machinery, the company said.

It said that industry sales of combines in North America in September and October, the normal peak period, were 16 per cent down from the "very depressed" level of 1980 and 39 per cent below the same period in 1979.

Sales in October and forecasts for the rest of the year offered no hope of a pick-up in the market, the company said. Earlier this month the company cut work at its Brandon plant, which will bear the brunt of the shutdown, from two shifts to one a day. Roughly 75 per cent of the combines made at Brandon were exported to the U.S.

The Brandon plant will lose 1,450 workers while another near Toronto, which supplies combine parts, will have 300 lay-offs. Both plants will continue producing implements and tractor parts.

## Lay-offs at Pratt and Whitney

By Victor Mackie in Ottawa

**MORE THAN 800** production workers at the Pratt and Whitney Aircraft of Canada plant in South Shore, Longueuil, near Montreal, are to be laid off.

The first 475 will be released at the end of this week with an extra week's pay. Mr Pierre Henry, director of corporate communications, announced.

As many as 135 others will be laid off in the coming weeks. The company, faced with declining demand for its aero engines, is trying to assign as many as possible to other work at its plant.

The lay-offs will last from two to six months, depending on economic conditions.

Mr Claude Vincent, president of Local 510, United Auto Workers, said union officials had met plant managers to try to reduce the number of lay-offs. He said the workers' plight was serious because their contracts did not contain a clause protecting them against lay-offs.

Pratt and Whitney is a wholly owned subsidiary of United Technologies of Hartford, Connecticut. It makes engines for business jets, turbo prop planes and heli-

## ITT expects \$3bn from sale of Rayonier offshoot

BY IAN HARGREAVES IN NEW YORK

**INTERNATIONAL** Telephone and Telegraph, the large U.S. conglomerate, hopes to raise about \$3bn from the proposed sale of its Rayonier forest products subsidiary and will use the proceeds to repay short-term debt and, possibly, to make an acquisition.

ITT also said that it hoped its current negotiations with the French Government over the nationalisation of ITT France, would lead to a long-term relationship which would permit ITT to continue a role as a supplier of telecommunications equipment and technology.

These were the main points to emerge from a presentation by Mr Cabell Woodward, ITT's chief financial officer, to New York securities analysts.

Mr Woodward said that Rayonier's timberlands, which stretch over an area the size of the state of Delaware, had been valued at \$2.75bn. In

addition, Rayonier owns various wood-processing plants.

ITT might have to consider selling Rayonier's assets in parts, Mr Woodward added, however. Although ITT said more than a month ago that it was still not held negotiations with any of the prospective buyers.

The Rayonier sale, if it goes ahead, will be by far the most spectacular element in a programme of divestiture undertaken by Mr Rand Araskov since he became chairman of ITT in January, 1980.

Mr Araskov has sold more than 30 units or sub-units of ITT, stripping away elements not considered central to ITT's main business areas, which are telecommunications, industrial components, food and hotels, natural resources, and insurance and finance.

There is considerable specu-

lation that Mr Araskov, the heart of natural resources division, will use part of the proceeds to strengthen the high tech end of ITT's activities, because of deregulation in telecommunications in the U.S. enjoying wider opportunities.

Mr Woodward said, how that the only generally accepted point within the company that some of ITT's \$1.96 short-term debt should be off.

Only since September has been free from a 10-year agreement with the Justice Department that it would not buy American companies with more than \$100m.

agreement arose from the when Mr Harold Gense, shaped ITT into the vast industrial it is now, was the last to own the firm, including insurance, and acquiring the Hartford insurance group.

## Mannesman plans U.S. venture

BY OUR NEW YORK STAFF

**MANNESMAN** DEMAG, the large West German engineering company, plans to form a joint venture with Westinghouse of Pittsburgh to market equipment in two booming areas of the U.S. steel industry. The two companies said they would work together to sell Demag equipment for use in tube and pipe mills and eventually to include Demag's continuous casting products.

Continuous casters, which enable steelmakers to produce steel with less waste and obtain a better quality, are being installed by just about every major steel company in the U.S. as the American steelmakers try to catch up lost ground in this important technology.

At present less than 20 per cent of U.S. steel is continuously cast, but the industry expects this to rise to 45 per cent by the late 1980s, an expansion which will mean hundreds of millions of dollars worth of orders for the companies which make continuous casters. Each caster costs between \$5m and \$15m.

Because European and Japanese companies have had more experience in installing and operating casters than their U.S. counterparts, and because export credit financing is usually available for European and Japanese machinery, foreign equipment is very attractive to the U.S. steelmakers.

Mr David Roderick, chairman of U.S. steel, said recently: "There is no question that we are going to put in a lot of

casters over the next five years, and I am sure the steel industry will be buying both Japanese and European."

Faced with this wave of steel orders, the foreign suppliers have justified for position in links with the U.S. steel industry.

Several of the Japanese companies already have a tenuous link with U.S. steel, but they are keen to use U.S. partners to increase their chances of winning.

At present, the Mannesman Company builds steel under a Demag licence, and Demag were not available for comment yesterday whether this relationship lapses in the light of the United agreement.

## FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond price closing prices on November 18.

U.S. DOLLAR	Issued	Bid	Offer	Change	Yield
STRAIGHTS					
Achilles-Busch 10 1/2	88	100 1/2	101 1/2	+0 1/2	15.54
APR Fin. Co. 17 1/2	88	100 1/2	101 1/2	+0 1/2	15.54
Bank of America 10 1/2	88	100 1/2	101 1/2	+0 1/2	15.54
Bank of Montreal 10 1/2	88	100 1/2	101 1/2	+0 1/2	15.54
Bank of New York 10 1/2	88	100 1/2	101 1/2	+0 1/2	15.54
Bank of Paris 10 1/2	88	100 1/2	101 1/2	+0 1/2	15.54
Bank of Spain 10 1/2	88	100 1/2	101 1/2	+0 1/2	15.54
Bank of Sweden 10 1/2	88	100 1/2	101 1/2	+0 1/2	15.54
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Bank of Luxembourg 10 1/2	88	100 1/2	101 1/2	+0 1/2	15.54
Bank of Greece 10 1/2	88	100 1/2	101 1/2	+0 1/2	15.54
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Bank of Luxembourg 10 1/2	88	100 1/2	101 1/2	+0 1/2	15.54
Bank of Greece 10 1/2	88	100 1/2	101 1/2	+0 1/2	15.54
Bank of Portugal 10 1/2	88	100 1/2	101 1/2	+0 1/2	15.54
Bank of Spain 10 1/2	88	100 1/2	101 1/2	+0 1/2	15.54
Bank of Sweden 10 1/2	88	100 1/2	101 1/2	+0 1/2	15.54
Bank of Switzerland 10 1/2	88	100 1/2	101 1/2	+0 1/2	15.54
Bank of the Netherlands 10 1/2	88	100 1/2	101 1/2	+0 1/2	15.54
Bank of Italy 10 1/2	88	100 1/2	101 1/2	+0 1/2	15.54
Bank of Belgium 10 1/2	88	100 1/2	101 1/2	+0 1/2	15.54
Bank of Luxembourg 10 1/2	88	100 1/2	101 1/2	+0 1/2	15.54
Bank of Greece 10 1/2	88	100 1/2	101 1/2	+0 1/2	15.54
Bank of Portugal 10 1/2	88	100 1/2	101 1/2	+0 1/2	15.54
Bank of Spain 10 1/2	88	100 1/2	101 1/2	+0 1/2	15.54
Bank of Sweden 10 1/2	88	100 1/2	101 1/2	+0 1/2	15.54
Bank of Switzerland 10 1/2	88	100 1/2	101 1/2	+0 1/2	15.54
Bank of the Netherlands 10 1/2	88	100 1/2	101 1/2	+0 1/2	15.54
Bank of Italy 10 1/2	88	100 1/2	101 1/2	+0 1/2	15.54
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Bank of Luxembourg 10 1/2	88	100 1/2	101 1/2	+0 1/2	15.54
Bank of Greece 10 1/2	88	100 1/2	101 1/2	+0 1/2	15.54
Bank of Portugal 10 1/2	88	100 1/2	101 1/2	+0 1/2	15.54
Bank of Spain 10 1/2	88	100 1/2	101 1/2	+0 1/2	15.54
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Bank of Switzerland 10 1/2	88	100 1/2	101 1/2	+0 1/2	15.54
Bank of the Netherlands 10 1/2	88	100 1/2	101 1/2	+0 1/2	1



# INTL. COMPANIES & FINANCE

## S. judge rules on foreign bank secrecy

David Lascelles in New York

S. FEDERAL judge has here that foreign banks not use the secrecy laws to shield customers from U.S. into possible violations securities laws. The ruling is the legal position in U.S., but it is unlikely to be the long-running row people who deal anonymously in the U.S. markets with foreign banks, mainly

Judge Milton Pollack said in order: "It would be a step of justice to permit a company to invade foreign markets, violate laws, if they were involved, without profits being accounted for it and its principals for the liability by claiming their immunity under foreign law."

Judge Pollack's ruling came in a case in which Securities and Exchange Commission (SEC) is trying to force people who invested in stocks and options of Joe Minerals, the large resource company, before a \$2bn takeover bid by Seagram, the media distilling company.

SEC identified Banca Svizzera Italiana as the company of the purchases, and ordered the bank to its clients. The bank, saying that Swiss bank secrecy laws prevented it divulging client information, the SEC went to court. Judge Pollack gave the bank one week to comply or being barred from the U.S. sets.

The bank then went to its lawyers and obtained waivers from which enabled it to the SEC the information wanted. The SEC said that this information had led it to identify Mr. Tommaso, an Italian living in Switzerland, as one of main purchasers of St Joe

Mr. Tommaso, according to the SEC, is also a friend and former business associate of Mr. Edgar Sarni, the chairman of Seagram. Mr. Tommaso bought the stock on behalf of three Panamanian companies, and another company in Geneva. The SEC is understood to be trying to force Mr. Tommaso.

The St Joe case is only one several in which the U.S. authorities are trying to crack foreign secrecy laws, and a foreign "insider trading" recently won a court order ordering transfers of funds to Merrill Lynch accounts. The SEC is also investigating insider trading charges connected with the \$2.5bn bid for Santa International.

The Commodity Futures Trading Commission (CFTC), which is the commodity markets, also been trying to identify holders of silver during last decade in the precious metals markets. The Swiss bank, which is the target of inquiries, has been barred from the U.S. markets for 90 days for refusing to supply information.

The CFTC is putting together regulations which will permit commodity brokers who on behalf of foreign clients report their trading positions to be barred from the markets. John Fedders, the head of the SEC and the agency's campaign against foreign secrecy, said last week: "I respect the laws. But I know of no one that were supposed to be a safe haven for active violation of the laws of another country."

## Conti-Gummi co-operation pact with Toyo Rubber

BY KEVIN DONE IN FRANKFURT

WEST GERMANY's leading tyre manufacturer, Continental Gummi-Werke, is seeking to gain a manufacturing foothold in the Far East tyre market and has signed a co-operation agreement with Toyo Rubber Industry Company in Osaka.

The Japanese company is expected to acquire Conti-Gummi technology and in return will manufacture tyres for the German group for marketing under the Continental name.

Conti-Gummi said yesterday that production would begin in 1983 and was expected to rise to several hundred thousand tyres a year.

The group is hoping to provide tyres as original equipment for the Volkswagen Santana model that is to be built in

Japan under the recently announced joint venture between VW and Nissan. Output of 80,000 units a year is expected to begin in October 1983.

Dr Carl Hahn, chief executive of Conti-Gummi who takes over as VW's chairman from January 1, said yesterday that the tyre group was also hoping to break into the market for equipping Japanese cars destined for export markets.

Conti-Gummi said yesterday that it had slumped back into losses during 1981. The group resumed dividend payments last year for the first time since 1971, but shareholders will again go empty-handed this year. For 1980 it paid a dividend of DM 2.50 per share. In the first 10 months of 1981

Conti-Gummi group sales virtually stagnated at DM 2.59bn (\$1.16bn), an increase of just 0.7 per cent.

The group operated profitably in the first half of the year, but has slipped badly in the last five months running up losses particularly in its technical rubber products division and at its Uniroyal subsidiary.

In an attempt to hold costs under control the group has cut its workforce by 5.5 per cent over the last year to 30,968 at the end of October.

Conti-Gummi has suffered too from the general fall in demand for replacement tyres, the growing over-capacities in the tyre industry worldwide and the inability to push through adequate price increases to cover rising raw materials costs.

## Stockholm exchange halts share trading in Munksjo

BY WILLIAM DUFFLORCE IN STOCKHOLM

TRADING in the shares of Munksjo, the loss-making Swedish timber and paper company, was suspended until further notice on the Stockholm stock exchange yesterday. A statement is expected from the company today.

Munksjo came close to liquidation after suffering losses of almost SKr 250m (\$45.5m) in the years 1976-78. The pre-tax loss was reduced to SKr 36m in 1979 and to SKr 30m last year on a turnover of slightly in excess of SKr 1bn, but the company's financial situation remained critical.

Last month a new management arrived by Professor Ulf at Trolle, Sweden's "company doctor," published a bold plan for Munksjo's financial restructuring. It entailed halving the share capital to SKr 42m by writing down the nominal value of the

shares from SKr 100 to SKr 50 and making two new share issues totalling SKr 71m, one of which would be offered to new investors.

The issues would curtail the influence of the old shareholders, including the family-owned Malmros company, which currently holds half the voting rights.

The management also outlined a programme including the closing down of the company's timber operation and aiming at changing this year's anticipated pre-tax loss of SKr 75m into a SKr 65m profit in 1982.

At the end of October, however, an extraordinary general meeting decided to postpone implementation of this plan. At the same time the company posted a pre-tax loss of SKr 50m for the first eight months and a loss of SKr 77m after extraordinary items.

## Agache-Willot store offshoot registers loss

By David White in Paris

A BON MARCHE, the Paris department store 64 per cent owned by the troubled Agache-Willot concern, registered a net loss of FFf 32m (\$5.7m) for the first half of this year as a result of special provisions connected with the group's recent problems.

This was despite an improvement in operating results, which showed a FFf 3.8m profit compared with FFf 6.4m in the first half last year. Turnover was up 13.6 per cent to FFf 249m.

The store had to provide almost FFf 20m to cover its share of the group's commitments to bankers at Korvettes, the U.S. discount store chain which Agache-Willot took over in 1979 and which is now being wound up.

A further provision of similar size was made to compensate for the depreciation in the share value of Belle Jardiniere, a former store which Agache-Willot controls mainly through Au Bon Marche. The two acquisitions—Belle Jardiniere in 1968 and Au Bon Marche in 1970—marked the textile group's big move into the retail sector.

The Agache-Willot group has been placed under a court-appointed administrator following the filing of a bankruptcy petition this summer for its manufacturing branch, Bausse-Saint Peres.

Payment of a dividend for 1980 at Au Bon Marche has been suspended pending a solution of the Korvettes problem. The company, which has major stores in Paris and Caen, made an operating profit of FFf 22m last year.

## Manitou in U.S. drive

By Terry Dodsworth in Paris

MANITOU, one of the leading French fork-lift truck companies, has announced plans for launching its range in the U.S. after the acquisition of slightly more than 50 per cent of K. D. Manufacturing in Texas.

The French company, which claims to be the largest world manufacturer of rough-terrain fork-lift trucks, has spent \$2.8m to buy its North American foothold. Of this, \$1.8m went on a 50.24 per cent stake in the U.S. group, and the rest to a capital increase in which KD itself also subscribed \$500,000.

A new company, KD-Manitou, is being formed, with the aim of selling 250 units next year, rising to 1,000 by 1983. Manitou says there are good opportunities for growth in the U.S. because of the lack of domestic manufacturers offering an equally wide range of products. Manitou, a private company which exports about 40 per cent of its production, had sales last year of FFf 656m (\$117m) and net profits of FFf 20m. It makes about 5,000 fork-lift trucks a year and is a big importer of Toyota products.

## TYRE CAPACITY

The table in the report on European tyre manufacturers in yesterday's Financial Times indicated manufacturers' shares of production capacity in Europe, not market share.

## Esso cuts Italian supplies

BY JAMES BUXTON IN ROME

ESSO, the leading private sector oil company serving the Italian market, is to cut its supply of petroleum products by an average of 14 per cent for the November-January quarter. The supply of gas oil for heating will be cut by 31 per cent compared with last year. It will also suspend its L500bn (\$413m) investment programme.

It is doing so to reduce losses it is making on the Italian market because of government delays in raising authorised petroleum product prices. This is part of a concerted action by all private oil companies operating in Italy, which are to cut imports of crude by 17.3 per cent and total sales by 15.3 per cent.

The action of the private sector companies, which currently account for about 45 per cent of Italy's crude oil supply, is intended to bring home to the Government and the public the consequences of the Government's refusal to apply promptly its agreed formula for determining product price changes.

The oil companies claim that their return on a barrel of crude is almost 25 per cent below the EEC average. Taking into account the losses of AGIP, the State-owned oil company which is part of the ENI group, oil companies operating in Italy say they lost about L1,500bn in the first 10 months of this year.

Esso lost L20bn in the first seven months of this year, and Total, the French company, says it lost L100bn in the first 10 months. Recently it denied rumours that it was planning to leave Italy altogether.

Earlier this month the price of petroleum products was finally raised after a delay of about three months, but the oil companies complained that the rise was inadequate.

The Government can ask AGIP to make up any shortfall in supplies to the market, but so far AGIP is only maintaining supplies under existing contracts.

## Currency losses for Swiss bank

BY OUR FINANCIAL STAFF

RANQUE Scandinave en Suisse, the Geneva-based bank, has lost more than \$28m on currency speculation over the past year.

The bank, which earlier this month revealed that it had sustained losses on portfolio management, said yesterday that of the latest

figure the bank's losses were almost \$17m. Customers lost the balance.

The bank's own losses represented approximately one year's revenue and would be covered by reserves, BSS said. The customers' losses were incurred by a "small number of foreign clients."



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If you would like more information, please contact Mr. Colin Reader, Vice President (212) 437-2353. Or write him at 10 Hanover Square, New York, N.Y. 10015.

All of these Securities have been sold. This announcement appears as a matter of record only.

**U.S. \$125,000,000**

**Bank of Montreal**

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MANUFACTURERS HANOVER Limited MERRILL LYNCH INTERNATIONAL & CO.  
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SAUDI INTERNATIONAL BANK WOOD GUNDY LIMITED  
November 16, 1981

This advertisement complies with the requirements of the Council of The Stock Exchange.

**U.S. \$25,000,000**

**Nedlibra Finance B.V.**

(Incorporated with limited liability in the Netherlands, established in Amsterdam)

**Guaranteed Floating Rate Notes due 1993**

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The Notes, issued at 100 per cent, have been admitted to the Official List by the Council of The Stock Exchange, subject only to the issue of the temporary Global Note. Full particulars of the Notes are available in the Extra Statistical Service and may be obtained during usual business hours (Saturdays and public holidays excepted) up to and including 2nd December, 1981 from the brokers to the issue:

Phillips & Drew,  
Lee House,  
London EC2Y 5AP.

18th November, 1981



**Bank of Tokyo (Curaçao) Holding N.V.**  
(Incorporated in Curaçao, The Netherlands)

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For the six months 18th November, 1981 to 18th May, 1982

In accordance with the provisions of the Note, notice is hereby given that the rate of interest has been fixed at 13 1/4 per cent, and that the interest payable on the relevant interest payment date, 18th May, 1982 against Coupon No. 9 will be U.S. \$67.66. These Notes are listed on the Luxembourg Stock Exchange.

By: Morgan Guaranty Trust Company of New York, London Agent Bank.



**Midland Bank Limited**  
**U.S. \$50,000,000 Floating Rate Capital Notes due 1982**

For the six months 18th November, 1981 to 18th May, 1982 the Notes will carry an interest rate of 13 1/4 per cent, per annum. The Notes are listed on The Stock Exchange in London.

Agent Bank: Morgan Guaranty Trust Company of New York, London

**Oesterreichische Kontrollbank Aktiengesellschaft**

**U.S. \$75,000,000 Guaranteed Floating Rate Notes 1986**

Notice is hereby given pursuant to the Terms and Conditions of the Notes that for the six months from 18th November, 1981 to 18th May, 1982 the Notes will carry an interest rate of 13 1/4 per cent, per annum. On 18th May, 1982 interest of U.S. \$336.23 will be due per U.S. \$5,000 Note for Coupon No. 2.

European Banking Company Limited (Agent Bank)

18th November, 1981



# NOW ON THE N.Y.S.E.

10:04 AM NOV 18

NEW YORK--TRADING OF UNIT DRILLING AND EXPLORATION COMPANY'S COMMON STOCK BEGAN TODAY ON THE NEW YORK STOCK EXCHANGE. THE TRADING SYMBOL IS "UDE." UNIT'S COMMON STOCK HAD BEEN TRADED OVER THE COUNTER SINCE GOING PUBLIC IN 1979.

THE COMPANY OPERATES A FLEET OF 28 MEDIUM-TO-DEEP DRILLING RIGS IN THE ANADARKO AND ARKOMA BASINS OF OKLAHOMA, TEXAS AND ARKANSAS, AND SINCE 1974 HAS BEEN AGGRESSIVELY ENGAGED IN OIL AND GAS EXPLORATION AND DEVELOPMENT IN THE SAME AREAS.

SINCE GOING PUBLIC IN APRIL, 1979, UNIT HAS EXPERIENCED EXCEPTIONAL GROWTH. EARNINGS PER SHARE SAID TODAY THE 429 PERCENT. ASSETS UP 366 PERCENT. NET INCOME UP 429 PERCENT.

CHAIRMAN AND PRESIDENT KING P. KIRCHNER SAID TODAY THE COMPANY SHOULD CONTINUE TO EXPERIENCE SUBSTANTIAL GROWTH IN BOTH THE SHORT AND LONG TERM.

\*QUARTER ENDED 4/30/79 VERSUS QUARTER ENDED 9/30/81

10:06 AM

## LEADING THE NATION'S NEW GENERATION OF ENERGY COMPANIES...

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## Companies and Markets INTL: COMPANIES & FINANCE

### Japanese shipping groups have strong first half

BY YOKO SHIBATA IN TOKYO

FOUR OF Japan's six major shipping companies have reported growth in operating earnings for the first half ended September 30 with the top three Nippon Yusen, Mitsui OSK, and Kawasaki Kisen — achieving record levels.

The setbacks at Yamashita Shinnihon and Showa Line were caused by accounting changes made to retain a considerable proportion of earnings in inter-annual reserves. Mitsui OSK's operating profits would have doubled but for the changes. All six companies made the changes because they are obliged to repay interest rate subsidies to the Government for domestic shipbuilding if their net profits exceed 10 per cent of capital.

All the companies except Japan Line, which is undergoing a financial reconstruction, expect record results for the full fiscal year for the third year running. This would mean that at least Nippon Yusen's earnings are likely to exceed 10 per cent of its capital.

The companies attributed the first-half growth to steady liner business reflecting the surge in exports spurred by this year's

heavy depreciation of the yen. Exports to developing countries and of electronic consumer goods and machine tools were particularly strong.

This more than offset the decline in imports caused by the stagnant domestic economy and the worldwide weakness of crude oil and steel shipments. Tramp freight fell less than expected because of the support of advance freight contracts. Earnings were also helped by stable fuel costs and the increase in dollar-denominated freight.

The interest subsidy scheme was resumed in fiscal 1979 to stimulate reconstruction of the Japanese-flag merchant fleet. Japanese shipowners have

tended to order vessels through their foreign subsidiaries and use foreign crews who earn about one-third of that of the Japanese counterparts. The owners would charter back these vessels under foreign flags.

The Ministry of Transport uses the subsidies to help reduce the cost differential between Japanese and foreign flag ships. It has applied to the Ministry of Finance for continuation of the programme in the fiscal 1982 budget.

But in view of the shipping lines' growth in operating earnings and the Government's fiscal restraint, continuation of the subsidy is likely to come under close scrutiny.

#### SIX MONTHS RESULTS

	Sales	Change	Operating	Change	Net	Change
	Ybn	%	Ybn	%	Ybn	%
Nippon Yusen	313.75	+5.8	17.75	+81	7.38	+156
Mitsui OSK	278.55	+7.2	10.48	+39	4.45	+4
Kawasaki Kisen	194.28	+10.8	3.24	+14	1.40	+21.9
Japan Line	138.43	-7.4	0.91	+593	3.55	-19.3
Yamashita-Shinnihon	109.93	-2.7	4.20	-7.1	1.67	-19.9
Showa Line	98.25	+15.4	2.58	-20	2.32	-2.6

### Discussions in Japan on terms for foreign commercial paper

BY RICHARD C. HANSON IN TOKYO

THE BANK of Japan appears to be suggesting a compromise on the problem of setting conditions for the sale of foreign commercial paper (CCP) in Japan, which is due to start next April.

The banks and the securities companies remain far apart in their views of how to handle CCP, which is unsecured short-term debt issued by corporations. The Ministry of Finance, which will have the final say, has yet to reveal its position.

The central bank however is leaning towards a "prudent" middle road between the stances of the banks and securities houses. In their informal discussions so far the latter are pushing for a minimum of restrictions on the terms for selling CCP.

They want no limits on the maturities for CCP and would like to make CCP available in units as small as ¥10m (\$45,000). They would not restrict who can buy CCP, and would not exclude overseas subsidiaries of Japanese companies from the market. They would also like to see yen CP issues.

The banks appear to favour terms which would make the minimum unit ¥500m and impose maturities of three and six months—the same conditions set for certificates of deposits (CDs) issued by the banks. They would also limit purchases to institutional investors.

The Bank of Japan reportedly thinks that CP units should be set at a minimum of ¥200m-¥400m, with maturities greater

than one month. It would also recommend certain restrictions on who can issue and who can buy CP.

The Government remains opposed, for the time being, to allowing Japanese companies to issue unsecured CCP in Japan. Such issues would violate the principle established before the Second World War that capital note issues should be backed by adequate security or bank guarantees.

The Bank of Japan considers the issue to be separate from that of foreign CP.

Sales of foreign issued CP and CDs by the banks and securities houses will be liberalised under changes in the securities transactions and banking laws which take effect from April 1.

### Australian Treasurer neutral on reform

By Our Sydney Correspondent

THE CAMPBELL Committee report on the thorough overhaul of Australia's financial system has inevitably raised issues which are politically and socially sensitive, Mr John Howard, Treasurer, told the federal parliament when he tabled it report yesterday.

The committee, chaired by Mr Keith Campbell, a leading businessman, advocates a range of measures to open up the highly protected system of international finance. Its recommendations include: a) abandoning of foreign exchange controls and the setting of interest rates. It also suggests awarding full licences to a limited number of foreign banks.

Mr Howard said the Government will establish a special task force which might take a year to study the report. He would not comment on specific recommendations, but said implementation of some of them would continue the process of measured and controlled deregulation which has taken place in recent years.

Mr Campbell, sending an official reluctance to accept the committee's principle recommendations, said the Government should muster the political courage to implement the report.

### Singapore Land profit down 24%

SINGAPORE — Singapore Land, one of the republic's biggest property developers, reported yesterday a 24 per cent fall in after-tax profit in the year ended August to \$55.5m (\$1.32 per share).

The drop was a result of higher tax charge and a loss rental income after the sale of a property. The \$515m extraordinary gain from the sale, excluding minority interests, \$819.8m, more than 150 per cent up on the 1980 total.

The company declared unchanged 5 cents a share dividend, and proposed a one-for-five scrip issue. The company also proposed a \$310m new loan stock is AP-DV.

All of these Securities having been sold, this announcement appears as a matter of record only.



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(Canada)

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\$100,000,000

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\$150,000,000

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The Debentures, issued at 100 per cent., have been admitted to the Official List of The Stock Exchange, subject only to the issue of the temporary Global Debenture. Interest is payable annually in arrears on 1st December, the first payment being made on 1st December, 1982.

Full particulars of the Debentures are available in the Extel Statistical Service and may be obtained during usual business hours up to and including 2nd December, 1981 from the brokers to the issue:

Cazenove & Co.,  
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18th November, 1981



## How to ease her loneliness?

Funny thing about time: it can go like lightning or it can drag on endlessly, empty and monotonous. That is how it passes for most old people — they are lonely and bored. Lonely days occur far too often.

On a happy day an old lady may have a chat with a friend and even enjoy a programme on TV. And, like last year, she may be able to spend a week at the seaside with new and old friends.

It doesn't take much to alter the quality of an old person's time — help us to make them happy — remember the National Benevolent Fund for the Aged to your clients when deciding about Wills. Every little gift goes a long way. We will ease the old person's loneliness with your help.

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Agent Bank:

**Morgan Guaranty Trust Company**

Hong Kong







## Wall St edges up at 1 pm

res.3 at FFr138 after  
peugeot turnover for  
les Peugeot and Auto-  
Citroen in the first  
three months.

For Oils, CFT was down  
FFr80.5, CFR was down  
FFr80.3, Esso was down  
FFr191.5 and BP was  
FFr70.4 at FFFr50.2 after  
reported higher nine-  
month turnover.

They were mixed with  
others, while Portfolios  
of Banks, Stores and Chemi-  
cals, all easier.

Foreign sector Ameri-  
cized, while Germans,  
and Mines and Coppers  
easier.

fell on profit-taking,  
my investors cautious  
the face pace of price  
the last three days,  
the Mondays sharp fall  
at.

Stoke Dow Index lost  
7,648.6 in moderate  
with a volume of 360m  
Stock  
Index lost 1.08.

announced, a AS215m  
plastics and concrete  
group. Bunnys shortly a  
market closed.

Elsewhere, Metal and C  
weakened, significantly  
dred trading and a num-  
ber industrial stocks  
slightly.

Market leader, BHP  
cents at AS10.65, CSR 10  
AS2.4, Bickers 4 cents at  
and TNT 1 cent at AS2.4.

Banks were subdued  
the Campbell Report  
Australia financial system  
in Parliament after the  
closed. Bank of NSW fall  
to AS235 and ANZ was  
AS56.5, with the market  
to be impressed by its  
profit and bonus share  
announced on Monday.

## Hong Kong

The stock market close  
near its lows after fall-  
ing in sympathy with  
and the London market  
Monday.

The sharp fall in the  
markets overnight, while

ships in Light Electricals, and Heavy Electric were sold, but High City issues recovered from a lower opening. A Electric closed at 1.40, it moved to 1.42, ending compared with Y1.460.

Losers included Sony, 1.50 to Y1.040 Pioneer, 1.50 to Y1.540, Honda down Y18 to Y587, down Y18 to Y676, Mitsui down Y18 to Y373 and it down Y40 to Y1.110.

Other Makers, Optical Machine Tools, and Pre-

margin payments, was a as a depressant.

The Hang Seng Index to the 1,400 level, to points to 1,386.31.

Cheung Kong closed cents at HK\$21.70, Whampoa 70 cents at 70 Hongkong Land 46 at HK\$9.55, Sun Hung Kai at HK\$5.89, Swire Properties at HK\$7.15, Sino Cement at HK\$3.13 and New Development 20 cent HK\$4.65.

## Johannesburg

(Gold shares fell sharp

... interest centred on ... sharply as the market ... dramatically downwards. The ... markets index slipped 5.5	... bulition price held steady ... but buying at the lower ... took some issues off the ... lows. ... Producer falls - street ... R4.50 in H. Harten at ... after R38.55. 33.5 to ... Holdings - R38.55 ... and Durban Deep R ... R24.50.
... Wales quarrying ... construction group BMI	

AUSTRALIA			JAPAN (continued)		
	Nov. 17	Price, \$ + or -		Nov. 17	Price, Yen
ANZ Group	5.58		Kubota	54	
Arcor Aust	1.30		Kumagai	58	
Allstate Ex	0.80		Kyoto Ceram	3,300	
Amstel Pet	1.78	-0.05	Marubeni	61	
Aust. Pulp Pps	2.00		Mitsubishi	61	

Audience	2.13						
Aust. C. Indus.	1.7	-0.1	0.01	Marika			88
Aust. Current	2.0	-0.1	0.03	Melba			89
Aust. Nat. Inds.	1.5	-0.08	0.01	Meru			89
Aust. Proser	2.15			Matashina			90
Aust. Sport	1.8	-0.05	0.01	Matashina Works			90
Blue Metal	1.72			McBlair Bank			90
Bond Hldgs.	2.44	-0.05	0.01	McBlair Corp.			93
Bond Indus.	2.0	-0.05	0.01	McBlair Corp.			93
Bond Copper	1.10	-0.05	0.01	McBlair R. East.			94
Brambles Inds.	2.60	-0.02	0.01	MHI			95
Bridge Oil	2.10	-0.01	0.01	Mitaku Co.			97
Brunswick Oil	2.05	-0.03	0.01	Mitaku Corp.			97
CRA	2.00	-0.10	0.01	NKK Insulators			98
CSR	2.00	-0.01	0.01	Nippon Denso			122
CSR Gen. & Eng.	2.00	-0.01	0.01	Nippon Denso			122
Cashteamline	2.4	-0.02	0.01	Nippon Meat			130
Cluff Oil (Aust.)	0.97	-0.01	0.01	Nippon Oil			111
Co. Jpts.	2.00	-0.01	0.01	Nippon Shippan			18
Combuire Corp.	1.90	-0.01	0.01	Nippon Suisan			18
Colas (Aust.)	2.34	-0.01	0.01	Nippon Suisan			18
Comalco	1.65	-0.05	0.01	NTV			5,022
Comstar	2.00	-0.01	0.01	Nippon Yusen			18
Conner	2.00	-0.01	0.01	Nishin Flour			18

Crusader Oil	3.20		Nishin Steel	17
Dunlop	4.10	-0.05	Nomura	34
Eastman Kodak	4.00	-0.05	Norfolk	51
Endeavour Res.	1.74		Olympus	1.28
Gen Pro Trust	1.29		Orient	2
Hartford Energy	3.50	-0.20	Pacific	2.94
Hawthorn	1.50	-0.05	Panama	55
ICI Aust	1.68		Pearl	7
Jennings	1.23		Sanyo Elec	50
Jim's Tantalum	0.75	-0.05	Saporo	27
Kia Ora Gold	0.18		Seibu Frash	40
Lennard Oil	0.35	+0.01	Sharp	87
Macquarie	0.10	-0.10	Shideho	87
Meekatharra Mf	0.50		Stanley	40
Meridian Oil	0.50		Storm Marine	30
Monnet Int'l	0.96		Tahiti Dergo	52
Nat. Bank	2.97	+0.02	Takara	68
News	2.50		Taiho Pharm	74
Nicholas Int.	1.45	-0.05	Telrad	74
North Star	1.50	-0.05	Tokai	23
Oakbridge	1.90	+0.02	Tokoku Oil	41
Other Expl	1.10		TBS	56
Other Ind	1.00		Tokyo	46

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Guang Kong	217	-0.9
Cheong Poo	8.60	
Cross Harbour	9.20	
Hang Seng Bank	120	-4
HK Electric	2.9	
HK Kowloon Wh.	6.26	0.4
HK Land	0.56	-0.48
HK Shanghai Bk	14.8	
HK Telephone	14.8	
Hutchison Yaw	17.7	+0.7
Jardine Math	16.8	-0.8
Kwai Sang Dev.	1.2	-0.20
O'neasa Trust Hk	3.50	-0.30
BHKK Props	8.65	-0.65
Sing Po A	11.2	-1.2
Whitson M & A	1.2	-0.2
Wheelock Martie's	3.5	
World Int. Nidge	3.5	-0.26
<b>JAPAN</b>		
Nov. 17	Price Yen	+ or -
Franse & Navale	5.7	4.4
Hay Pair	5.7	4.4
Mitsui Bussan	5.7	4.4
Malay Ind Bank	5.6	4.4
Malay Bury	5.6	4.4
SCBS Corp	10.4	4.4
Shimizu Corp	10.4	4.4
Straits Trdg	5.6	4.4
UOB	6.38	4.4
<b>SOUTH AFRICA</b>		
Nov. 17	Price Rand	
Abercom	4.1	
A & C	4.1	
Anglo Am	17.1	
Anglo Am Gold	17.1	
Anglo Am Prop.	10.8	
Barlow Rand	10.8	
Buffs	45	
Canal Invest	7	

Ajinomoto	901	-1
Amada	675	+27
Ashai Glass	597	+2
Bridgestone	465	-20
Daewoo	540	-1
Citizen	540	-1
Daikin	615	+10
DKO	389	-9
Dai Nippon Pkg.	584	-1
Daishu House	394	+15
Daishu Seiko	394	+3
Elara	618	+4
Elara	618	+40
Fuji Bank	599	-9
Fuji Film	1,310	-10
Fujitsu	1,530	-30
Fujitsu	1,530	+100
Green Cross	2,180	-70
Hasegawa	605	-5
Hosokawa East	585	-18
Hitachi	676	-5
Hitachi Koki	583	-9
Honda	897	+14
Da Seon	81	-1
Dr.Forte	81	-1
Ge Geduld	413	-1
Gold Fields SA	413	-1
Goodrich Steel	51	-1
Huatai	81	-1
Kioof	29	-1
Nedbank	81	-1
Onyx	20,000	-1
Proton H&M	81	-1
Rembrandt	10,410	-1
Rennies	4	-1
Sage Mills	4	-1
Sage Mills	4	-1
SA Brews	2	-1
Tiger Oats	19,000	-1
Unicac	5	-1
Financial Rand U		
(Discount of 2)		
<b>BRAZIL</b>		

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Commodities and Markets

# COMMODITIES AND AGRICULTURE

## Gold futures membership ending date

BY EDWARDS

MEMBERSHIP for the 38 London Gold Futures will close on November 18 after the successful conclusion of the 31st meeting of the London Metal Exchange and the London Gold Futures Exchange. The London Gold Futures Exchange is expected to be a separate entity, with its own rules and regulations, and will be a member of the London Metal Exchange. The London Gold Futures Exchange is expected to be a separate entity, with its own rules and regulations, and will be a member of the London Metal Exchange. The London Gold Futures Exchange is expected to be a separate entity, with its own rules and regulations, and will be a member of the London Metal Exchange.

## Common Market boosts raw sugar exports

BY RICHARD MOONEY

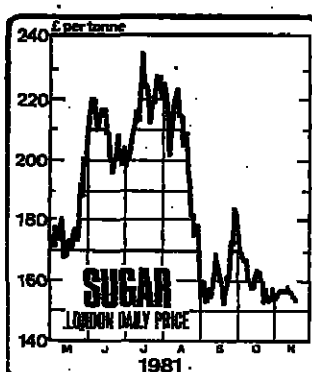
A SHARP boost in export allocation for EEC raw sugar at the weekly export tender in Brussels took London traders by surprise yesterday. The tender is usually dominated by white (refined) sugar but this week out of 85,250 tonnes worth of export licences granted 31,500 tonnes were for raws. Last week only 2,000 tonnes worth of raws licences were granted against 68,463 tonnes for whites.

The upsurge in raws' interest partly reflects a sharp increase in the export subsidy offered. The EEC Commission set the export rebate for raws at 22.42 European currency units per 100 kilos up 0.948 ECUs from last week. The white rebate was raised only 0.37 ECUs to 24.87.

With big plantings and high expected yields pointing to a record EEC beet crop in the coming season an unusually large amount of raw sugar is likely to be available for export. Raw sugar is obviously cheaper to produce than white and overseas buyers often prefer raws imports which they can refine at home.

The EEC licences can also be applied to exports of raw cane sugar produced in French overseas departments, for which demand within the EEC has been declining. They cannot be applied, however, to re-exports of cane raws from ex-British colonies.

The higher EEC export allotment had only a brief impact



SUGAR LONDON DAILY PRICE

on world prices. On the London futures market prices fell marginally immediately after the tender result was announced, but steadied later. At the close the March position was quoted at £24.40 down from the day at £24.65 a tonne.

The International Sugar Organisation (ISO) statistics committee yesterday estimated world 1982 sugar import requirements on the free market at 18.3m tonnes (raw value) against 19.1m in 1981.

The EEC was expected to export between 4m and 6m tonnes depending on whether it fulfilled its plan to stockpile around 2m tonnes. EEC exports for 1981 were earlier estimated at 4.2m tonnes but EEC experts have since estimated them at 4.9m.

The statistics committee estimated the 1982 global quota, an estimate of free market de-

mand available for distribution among ISO exporters under quotas, at 12.9m tonnes assuming EEC exports of nearer 4m than 6m tonnes and this compares with 12.6m in 1981.

Exports in 1981 by small ISO exporters, who are not limited by quotas are estimated at about 500,000 tonnes and the remainder of free market requirements will be supplied by the Eastern bloc.

## Increased tea exports urged

By P. C. Mahanti

CALCUTTA—The Indian tea industry has been urged here to maximise exports during the current year to help ensure a suitable export quota under the proposed International Tea Agreement.

Indian commerce minister, Pranab Mukherjee, noted at the silver jubilee of the Tea Association of India that India still accounted for some 23 per cent of world tea exports, but it must try to improve on this position. He added that a determined drive to promote the exports of tea in value added form had become necessary as the progress achieved over the past several years has not been maintained.

In fact there has been a setback during the current year.

## Buffer stock depresses cocoa price

By Our Commodities Staff

COCOA PRICES on the London futures market fell to the lowest level for 16 weeks yesterday as traders began to lose confidence in a formula for extending the International Cocoa Organisation's (ICCO) price support fund beyond agreed limits.

Hopes had been high that the buffer stock manager's request for permission to borrow commercially to augment his inadequate \$230m price support fund would be granted. But the absence of news coming from the meeting has been widely construed as reflecting serious divergence of opinion on this between producers and consumers.

This was quoted yesterday as the main factor behind an 18 fall in the March futures price to £1,129.50 a tonne.

Producers and the EEC held separate meetings yesterday to consider the buffer stock manager's financial plan. Today the consumers will meet as a group to deliberate on this question ahead of a meeting of the whole executive committee at which the matter should be settled.

Delegates have reported that there may be difficulties over guaranteeing the loans especially as the EEC is divided on the issue. An alternative plan for cocoa traders to guarantee to buy buffer stock cocoa at a specific price is also under consideration.

## Back to barter

BY NANCY DUNNE IN WASHINGTON

THE Reagan Administration is studying the feasibility of reactivating a barter programme, widely used in the 1950s and 1960s, in which the U.S. swapped agricultural commodities for strategic minerals.

Under the old programme, the U.S. obtained more than \$2bn worth of minerals for its strategic stockpile, but the practice was suspended in 1973 when agricultural commodities became tight.

The idea of reactivating the programme has been floated by the National Security Council, the Department of Interior and several Congressmen, anxious to unload some of the nation's vast farm surplus and to replenish the stockpile without massive capital investment. Jamaica has been identified as a candidate for a barter arrangement in which bauxite would be traded for agricultural products.

Interest in swapping is high among those agencies which would benefit most, like the Federal Emergency Manage-

ment Agency (FEMA), which sets stockpile policy, and the General Services Administration (GSA), which manages the stockpile. The GSA has said the programme can be reactivated in two or three months with approval from the Agriculture Department.

Mr Paul K. Krueger, Assistant Director for Resources, Plans and Preparedness, FEMA, says that such a programme should be considered and that "there is a lot of interest on the Hill and with those people involved in stockpile planning."

Misgivings about the programme are strong at the Department of Agriculture, where the staff of lawyers which once arranged barter has been completely dismantled. Officials say that the complexities of swap arrangements would require a year's planning before such a programme could be reactivated.

Nevertheless, the Agriculture Department is reluctantly studying a new programme,

matching up countries likely to be interested in swapping although barter in the past were all bilateral, there have been discussions about getting authorisation from Congress to arrange multilateral deals. Talk has also centred on the possibility of dropping the requirement to use private traders in order to allow for government to government deals.

The Agriculture Department may not like it, but with huge surpluses in its bins and with an Administration committed to beefing up the stockpile, calls for a new bartering programme are unlikely to dissipate.

Among the possible candidates for barter arrangements are the following mineral exporting countries which import agricultural commodities from the U.S.: Canada, which imports dairy products, maize and sugar; China, maize and wheat; Bolivia, wheat; Zaire, wheat; Chile, maize, wheat and sugar; and Peru, dairy products, maize, wheat, sorghum and sugar.

## Europe divided on stockpiling

BY COLIN WAUGH IN BRUSSELS

WESTERN European governments with ambitions of building national strategic stockpiles seem unable to share the current view on the value of the U.S. Administration is displaying for such activities. Stockpiling plans have been rekindled and abandoned in Britain and West Germany respectively over the past year, in both cases due to problems of financing.

Only in France, where a "precautionary" stockpile has existed since 1977, does there seem some likelihood of continued national acquisitions, although even these may have been put in jeopardy by the changed budget priorities of the Mitterrand government.

Whatever the future, it is clear that since the establishment of the French stockpile, there has not only been an unquantifiable gain in the form of enhanced security for the national economy, but a very healthy paper profit has also been achieved on the market value of the purchases made.

From modest initial acquisitions of FFr 250m in 1975, the stockpile, whose detailed contents are strictly secret, has more than doubled in value. Initial selection of those materials to be stockpiled was based on a study carried out by the government-funded BRGM (Bureau de Recherches Géologiques et Minières), a prospecting and mining development agency with extensive operations both in France and abroad.

The BRGM produced a list of 20 or so minerals imported by France, ranked according to vulnerability.

While no sales from the stockpile have yet been made, it is clear that some very shrewd purchasing operations have contributed to the present paper profit. Cobalt bought before the 1978 Shaba emergency and an estimated 40,000 tonnes of ferrochromium bought at knock-down prices from Zimbabwe last year feature among the French government's bargain purchases. Modest esti-

mates of the stockpile's value now stand at some FFr 2.2bn.

In West Germany, similarly detailed analyses of national raw materials vulnerability were carried out in the 1970s. These studies culminated in a cabinet decision in June 1979 to stockpile five of the German economy's critical mineral imports. The aim was to establish, together with existing private stocks, a total of one year's supply of cobalt, chrome, manganese, vanadium and tungsten.

The philosophy behind the Federal Republic's programme was entirely different from that of the French, with the private sector being allowed to use its own expertise in the market and carry out all purchasing operations. At the end of last year, much of the surprise of industrialists who had just finished working out the final operating details of the stockpile, the newly-elected coalition of Chancellor Helmut Schmidt decided to cancel the entire project.

## Maize rice vest record

ON — Burma reaped a rice harvest of 13.1m in 1980-81, of which tonnes were exported, up to an official report. In the previous two years were given as 10.28m and 10.36m tonnes respectively, with natural exports attributed to the wider modern farming methods and co-operation of farmers. Government's drive for output.

## Higher world grain crop forecast

WASHINGTON—The 1981-82 world grain crop is forecast at 1.49bn tonnes, up 1m from last month's forecast and 50m above the 1980-81 output, the U.S. Agriculture Department said. In its world grain circular, the Department said upward revisions in the Chinese and Indian wheat crops and larger U.S. coarse grain crop more than offset changes elsewhere.

It projected world grain use at 1.47bn, up 20m from October's forecast, and 20m above 1980-81.

In the U.S. many wheat farmers are likely to receive 14 to 16 cents per bushel in deficiency payments early next month, U.S. Agriculture Department analysts estimated.

Although final price statistics used to calculate payments will not be gathered until November 30, the analysts told Reuters they are now using 15 cents per bushel as a working number and wheat deficiency payments may reach \$400m.

This year the only requirement for target programme eligibility was reporting planted acreage to the USDA for certification by a given deadline. The analysts estimated 95 per cent participation for all commodities.

USDA analysis said barley deficiency payments, also paid in December, could total between 8c and 12c per bushel. Analysts said barley payments are expected to total \$5m for every 1c per bushel price difference.

This would put total barley payments between \$40m and \$80m this year. Total target payments for this year forecast at \$18m, Reuters.

## Talks on rubber price urged

KUALA LUMPUR — Natural rubber producers and consumers are discussing here have agreed to discuss an urgent rubber price request for an increase in the International Natural Rubber Agreement's (INRA) price range.

Producer members, led by Malaysia, the largest exporter, succeeded in getting their request on the agenda of the four-day closed-door council meeting.

Meanwhile in New York, The International Natural Rubber Organisation (INRO) yesterday bought 1,500 to 2,000 tonnes of rubber for its buffer stock from U.S. dealers, brokers said.

## FISH COMMODITY MARKETS

### BASE METALS

BASE METALS on the London exchange tended to reflect fluctuations. Copper initially rose to \$276 but fell to touch near closure at \$280. Lead rose to \$252 after 2306 while Zinc fell to \$142.75 after extremes of \$145.75. Aluminium closed at \$1,450. Tin rose to \$2,100 and closed at \$2,055.

### LEAD

Official	Unofficial
Cash	\$252.50
3 months	\$252.50
6 months	\$252.50
9 months	\$252.50
12 months	\$252.50

### SILVER

Official	Unofficial
Cash	\$252.50
3 months	\$252.50
6 months	\$252.50
9 months	\$252.50
12 months	\$252.50

### GRAINS

Official	Unofficial
Cash	\$252.50
3 months	\$252.50
6 months	\$252.50
9 months	\$252.50
12 months	\$252.50

### SUGAR

Official	Unofficial
Cash	\$252.50
3 months	\$252.50
6 months	\$252.50
9 months	\$252.50
12 months	\$252.50

### PRICE CHANGES

Nov. 17	Nov. 18
Cash	\$252.50
3 months	\$252.50
6 months	\$252.50
9 months	\$252.50
12 months	\$252.50

### AMERICAN MARKETS

Nov. 17	Nov. 18
Cash	\$252.50
3 months	\$252.50
6 months	\$252.50
9 months	\$252.50
12 months	\$252.50

### Monday's closing prices

Nov. 17	Nov. 18
Cash	\$252.50
3 months	\$252.50
6 months	\$252.50
9 months	\$252.50
12 months	\$252.50

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London EC3N 4AH, Tel: 01-480 6841.

### COCOA

Official	Unofficial
Cash	\$252.50
3 months	\$252.50
6 months	\$252.50
9 months	\$252.50
12 months	\$252.50

### RUBBER

Official	Unofficial
Cash	\$252.50
3 months	\$252.50
6 months	\$252.50
9 months	\$252.50
12 months	\$252.50

### POTATOES

Official	Unofficial
Cash	\$252.50
3 months	\$252.50
6 months	\$252.50
9 months	\$252.50
12 months	\$252.50

### MEAT/VEGETABLES

Official	Unofficial
Cash	\$252.50
3 months	\$252.50
6 months	\$252.50
9 months	\$252.50
12 months	\$252.50

### WHEAT

Official	Unofficial
Cash	\$252.50
3 months	\$252.50
6 months	\$252.50
9 months	\$252.50
12 months	\$252.50

### WHEAT

Official	Unofficial
Cash	\$252.50
3 months	\$252.50
6 months	\$252.50
9 months	\$252.50
12 months	\$252.50

### COFFEE

Official	Unofficial
Cash	\$252.50
3 months	\$252.50
6 months	\$252.50
9 months	\$252.50
12 months	\$252.50

### SOYABEAN MEAL

Official	Unofficial
Cash	\$252.50
3 months	\$252.50
6 months	\$252.50
9 months	\$252.50
12 months	\$252.50

### WHEAT

Official	Unofficial
Cash	\$252.50
3 months	\$252.50
6 months	\$252.50
9 months	\$252.50
12 months	\$252.50

### WHEAT

Official	Unofficial
Cash	\$252.50
3 months	\$252.50
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9 months	\$252.50
12 months	\$252.50

### WHEAT

Official	Unofficial
Cash	\$252.50
3 months	\$252.50
6 months	\$252.50
9 months	\$252.50
12 months	\$252.50

### WHEAT

Official	Unofficial
Cash	\$252.50
3 months	\$252.50
6 months	\$252.50
9 months	\$252.50
12 months	\$252.50

### GAS OIL FUTURES

Official	Unofficial
Cash	\$252.50
3 months	\$252.50
6 months	\$252.50
9 months	\$252.50
12 months	\$252.50

### WHEAT

Official	Unofficial
Cash	\$252.50
3 months	\$252.50
6 months	\$252.50
9 months	\$252.50
12 months	\$252.50

### WHEAT

Official	Unofficial
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6 months	\$252.50
9 months	\$252.50
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Official	Unofficial
Cash	\$252.50
3 months	\$252.50
6 months	\$252.50
9 months	\$252.50
12 months	\$252.50







## ET UNIT TRUST INFORMATION SERVICE

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M & G Group		Three Gales, Tower Hill, EC3R 6BB, 01-456-4598	
016	American Fd. Bond	72.9	72.9
	Conserv. Bond	72.9	72.9
	Equity Fd.	72.9	72.9
	Equity Fd. (A)	72.9	72.9
	Equity Fd. (B)	72.9	72.9
	Equity Fd. (C)	72.9	72.9
	Equity Fd. (D)	72.9	72.9
	Equity Fd. (E)	72.9	72.9
	Equity Fd. (F)	72.9	72.9
	Equity Fd. (G)	72.9	72.9
110	Equity Fd. (H)	72.9	72.9
	Equity Fd. (I)	72.9	72.9
	Equity Fd. (J)	72.9	72.9
	Equity Fd. (K)	72.9	72.9
	Equity Fd. (L)	72.9	72.9
	Equity Fd. (M)	72.9	72.9
	Equity Fd. (N)	72.9	72.9
	Equity Fd. (O)	72.9	72.9
	Equity Fd. (P)	72.9	72.9
	Equity Fd. (Q)	72.9	72.9
Scottish Amicable Investments		P.O. Box 25, Orkney, Sharn, 01-456-4598	
003	Equity Fd.	72.9	72.9
	Equity Fd. (A)	72.9	72.9
	Equity Fd. (B)	72.9	72.9
	Equity Fd. (C)	72.9	72.9
	Equity Fd. (D)	72.9	72.9
	Equity Fd. (E)	72.9	72.9
	Equity Fd. (F)	72.9	72.9
	Equity Fd. (G)	72.9	72.9
	Equity Fd. (H)	72.9	72.9
	Equity Fd. (I)	72.9	72.9
Scottish Widows' Group		P.O. Box 902, Edinburgh EH16 5BU 01-456-4598	
003	Equity Fd.	72.9	72.9
	Equity Fd. (A)	72.9	72.9
	Equity Fd. (B)	72.9	72.9
	Equity Fd. (C)	72.9	72.9
	Equity Fd. (D)	72.9	72.9
	Equity Fd. (E)	72.9	72.9
	Equity Fd. (F)	72.9	72.9
	Equity Fd. (G)	72.9	72.9
	Equity Fd. (H)	72.9	72.9
	Equity Fd. (I)	72.9	72.9
Standard Life Assurance Co. Ltd.		13 George St., Edinburgh EH2 2ZG, 01-456-4598	
003	Equity Fd.	72.9	72.9
	Equity Fd. (A)	72.9	72.9
	Equity Fd. (B)	72.9	72.9
	Equity Fd. (C)	72.9	72.9
	Equity Fd. (D)	72.9	72.9
	Equity Fd. (E)	72.9	72.9
	Equity Fd. (F)	72.9	72.9
	Equity Fd. (G)	72.9	72.9
	Equity Fd. (H)	72.9	72.9
	Equity Fd. (I)	72.9	72.9
Sun Life of Canada (UK) Ltd.		111, Chancery Lane, London EC2M 4LL, 01-456-4598	
003	Equity Fd.	72.9	72.9
	Equity Fd. (A)	72.9	72.9
	Equity Fd. (B)	72.9	72.9
	Equity Fd. (C)	72.9	72.9
	Equity Fd. (D)	72.9	72.9
	Equity Fd. (E)	72.9	72.9
	Equity Fd. (F)	72.9	72.9
	Equity Fd. (G)	72.9	72.9
	Equity Fd. (H)	72.9	72.9
	Equity Fd. (I)	72.9	72.9
Sun Life of Canada (UK) Ltd.		111, Chancery Lane, London EC2M 4LL, 01-456-4598	
003	Equity Fd.	72.9	72.9
	Equity Fd. (A)	72.9	72.9
	Equity Fd. (B)	72.9	72.9
	Equity Fd. (C)	72.9	72.9
	Equity Fd. (D)	72.9	72.9
	Equity Fd. (E)	72.9	72.9
	Equity Fd. (F)	72.9	72.9
	Equity Fd. (G)	72.9	72.9
	Equity Fd. (H)	72.9	72.9
	Equity Fd. (I)	72.9	72.9
Sun Life of Canada (UK) Ltd.		111, Chancery Lane, London EC2M 4LL, 01-456-4598	
003	Equity Fd.	72.9	72.9
	Equity Fd. (A)	72.9	72.9
	Equity Fd. (B)	72.9	72.9
	Equity Fd. (C)	72.9	72.9
	Equity Fd. (D)	72.9	72.9
	Equity Fd. (E)	72.9	72.9
	Equity Fd. (F)	72.9	72.9

[illegible]

New High Plaza, Liverpool	277.8	-0.8	277.0	4422	Unchanged	13.50
<b>Sears &amp; Roebuck</b>						
4 GLS,HEM,Inst,ECOP	199.9	0.1	199.8	4999		
Sat. Inv. Pd.	178.9	0.0	178.9	0		
Property Pd.	178.9	+2.2	176.7	0		
Deprec. Pd.	178.9	+0.0	178.9	0		
Deprec. Pd.	178.9	+0.0	178.9	0		
Equity Pd.	178.9	-3.0	175.9	0		
Prop. Pd.	178.9	-3.0	175.9	0		
Deprec. Pd.	178.9	-3.0	175.9	0		
Deprec. Pd.	178.9	-3.0	175.9	0		
<b>Welfare Insurance Co. Ltd.</b>						
Windsor Park, Exeter						0
For other handover					120.6	
Manchester Group						
<b>Windsor Leisure Co. Ltd.</b>						
Royal Albert Hosp., Sheet St.						110.0
Investment Units	104.8		104.8			110.0
Investment Units	104.8		104.8			110.0
Plc. Inv. Growth	122.0		122.0			125.0
Future Asset Growth	122.0		122.0			125.0





# FT SHARE INFORMATION SERVICE

LOANS			
Stock	Price	%	Yield
Public Board and Ind.	62	1.42	13.77
Financial	26	1.42	13.77
U.S. M.C. 90-1982	26	1.42	13.77
U.S. M.C. 90-1982	26	1.42	13.77

CANADIANS—Continued			
Stock	Price	%	Yield
Place Gas 51	1.50	1.42	13.77
Place Gas 51	1.50	1.42	13.77
Place Gas 51	1.50	1.42	13.77

BUILDING INDUSTRY—Contd.			
Stock	Price	%	Yield
Whitcomb 1200	1.50	1.42	13.77
Whitcomb 1200	1.50	1.42	13.77
Whitcomb 1200	1.50	1.42	13.77

ELECTRICALS—Continued			
Stock	Price	%	Yield
West Electric 20	1.50	1.42	13.77
West Electric 20	1.50	1.42	13.77
West Electric 20	1.50	1.42	13.77

CHEMICALS, PLASTICS			
Stock	Price	%	Yield
Alco 1200	1.50	1.42	13.77
Alco 1200	1.50	1.42	13.77
Alco 1200	1.50	1.42	13.77

ENGINEERING MACHINE TOOLS			
Stock	Price	%	Yield
AI Ind. 1200	1.50	1.42	13.77
AI Ind. 1200	1.50	1.42	13.77
AI Ind. 1200	1.50	1.42	13.77

HOTELS AND CATERING			
Stock	Price	%	Yield
Hotel 1200	1.50	1.42	13.77
Hotel 1200	1.50	1.42	13.77
Hotel 1200	1.50	1.42	13.77

INDUSTRIALS (Misc)			
Stock	Price	%	Yield
Ind 1200	1.50	1.42	13.77
Ind 1200	1.50	1.42	13.77
Ind 1200	1.50	1.42	13.77

ELECTRICALS			
Stock	Price	%	Yield
Elect 1200	1.50	1.42	13.77
Elect 1200	1.50	1.42	13.77
Elect 1200	1.50	1.42	13.77

ELECTRICALS			
Stock	Price	%	Yield
Elect 1200	1.50	1.42	13.77
Elect 1200	1.50	1.42	13.77
Elect 1200	1.50	1.42	13.77

ELECTRICALS			
Stock	Price	%	Yield
Elect 1200	1.50	1.42	13.77
Elect 1200	1.50	1.42	13.77
Elect 1200	1.50	1.42	13.77

ELECTRICALS			
Stock	Price	%	Yield
Elect 1200	1.50	1.42	13.77
Elect 1200	1.50	1.42	13.77
Elect 1200	1.50	1.42	13.77

ELECTRICALS			
Stock	Price	%	Yield
Elect 1200	1.50	1.42	13.77
Elect 1200	1.50	1.42	13.77
Elect 1200	1.50	1.42	13.77

ELECTRICALS			
Stock	Price	%	Yield
Elect 1200	1.50	1.42	13.77
Elect 1200	1.50	1.42	13.77
Elect 1200	1.50	1.42	13.77

ELECTRICALS			
Stock	Price	%	Yield
Elect 1200	1.50	1.42	13.77
Elect 1200	1.50	1.42	13.77
Elect 1200	1.50	1.42	13.77

ELECTRICALS			
Stock	Price	%	Yield
Elect 1200	1.50	1.42	13.77
Elect 1200	1.50	1.42	13.77
Elect 1200	1.50	1.42	13.77

ELECTRICALS			
Stock	Price	%	Yield
Elect 1200	1.50	1.42	13.77
Elect 1200	1.50	1.42	13.77
Elect 1200	1.50	1.42	13.77

ELECTRICALS			
Stock	Price	%	Yield
Elect 1200	1.50	1.42	13.77
Elect 1200	1.50	1.42	13.77
Elect 1200	1.50	1.42	13.77

ELECTRICALS			
Stock	Price	%	Yield
Elect 1200	1.50	1.42	13.77
Elect 1200	1.50	1.42	13.77
Elect 1200	1.50	1.42	13.77

ELECTRICALS			
Stock	Price	%	Yield
Elect 1200	1.50	1.42	13.77
Elect 1200	1.50	1.42	13.77
Elect 1200	1.50	1.42	13.77

ELECTRICALS			
Stock	Price	%	Yield
Elect 1200	1.50	1.42	13.77
Elect 1200	1.50	1.42	13.77
Elect 1200	1.50	1.42	13.77

ELECTRICALS			
Stock	Price	%	Yield
Elect 1200	1.50	1.42	13.77
Elect 1200	1.50	1.42	13.77
Elect 1200	1.50	1.42	13.77

## BRITISH FUNDS

"Shorts" (Lives up to Five Years)			
Stock	Price	%	Yield
Treasury 1200	1.50	1.42	13.77
Treasury 1200	1.50	1.42	13.77
Treasury 1200	1.50	1.42	13.77

## Five to Fifteen Years

Five to Fifteen Years			
Stock	Price	%	Yield
Treasury 1200	1.50	1.42	13.77
Treasury 1200	1.50	1.42	13.77
Treasury 1200	1.50	1.42	13.77

## Over Fifteen Years

Over Fifteen Years			
Stock	Price	%	Yield
Treasury 1200	1.50	1.42	13.77
Treasury 1200	1.50	1.42	13.77
Treasury 1200	1.50	1.42	13.77

## Updated

Updated			
Stock	Price	%	Yield
Treasury 1200	1.50	1.42	13.77
Treasury 1200	1.50	1.42	13.77
Treasury 1200	1.50	1.42	13.77

## INT. BANK AND O'SEAS GOVT. STERLING ISSUES

INT. BANK AND O'SEAS GOVT. STERLING ISSUES			
Stock	Price	%	Yield
Treasury 1200	1.50	1.42	13.77
Treasury 1200	1.50	1.42	13.77
Treasury 1200	1.50	1.42	13.77

## CORPORATION LOANS

CORPORATION LOANS			
Stock	Price	%	Yield
Treasury 1200	1.50	1.42	13.77
Treasury 1200	1.50	1.42	13.77
Treasury 1200	1.50	1.42	13.77

## COMMONWEALTH AND AFRICAN LOANS

COMMONWEALTH AND AFRICAN LOANS			
Stock	Price	%	Yield
Treasury 1200	1.50	1.42	13.77
Treasury 1200	1.50	1.42	13.77
Treasury 1200	1.50	1.42	13.77

## FOREIGN BONDS & RAILS

FOREIGN BONDS & RAILS			
Stock	Price	%	Yield
Treasury 1200	1.50	1.42	13.77
Treasury 1200	1.50	1.42	13.77
Treasury 1200	1.50	1.42	13.77

## AMERICANS

AMERICANS			
Stock	Price	%	Yield
Treasury 1200	1.50	1.42	13.77
Treasury 1200	1.50	1.42	13.77
Treasury 1200	1.50	1.42	13.77

## BEERS, WINES AND SPIRITS

BEERS, WINES AND SPIRITS			
Stock	Price	%	Yield
Treasury 1200	1.50	1.42	13.77
Treasury 1200	1.50	1.42	13.77
Treasury 1200	1.50	1.42	13.77

## BUILDING INDUSTRY, TIMBER AND ROADS

BUILDING INDUSTRY, TIMBER AND ROADS			
Stock	Price	%	Yield
Treasury 1200	1.50	1.42	13.77
Treasury 1200	1.50	1.42	13.77
Treasury 1200	1.50	1.42	13.77

## CANADIANS

CANADIANS			
Stock	Price	%	Yield
Treasury 1200	1.50	1.42	13.77
Treasury 1200	1.50	1.42	13.77
Treasury 1200	1.50	1.42	13.77

**LOST:**  
1,000 BOTTLES A DAY

This, or the equivalent, is the evaporative loss through the sherry casks in which The Macallan lies, in aureate slumbers, maturing. SUCH A FINANCIAL LEECHING WOULD BE DAUNTING BY ANY STANDARDS.

But The Macallan Directors, in their wisdom, have appointed a minimum time of 10 years before allowing their prodigy to enter public life - while their fiscal masochism extends to 12, 15, even 17 years and upwards. It would not be difficult to compute the staggering figure that this extra time in cask means in terms of lost revenue.

But your first sip will convince you that *their loss is your gain.*

**THE MACALLAN, THE MALT.**  
Distributed by Adnison Balduw 46 Glasshouse St W1





**DAIWA**  
SECURITIES

## OIL AND GAS—Continued

[illegible][illegible][illegible]

28	African Lanes	31	75	0.1	5.1	5.1	0
29	Asia (excl. Ind. & Pa.)	31	75	0.15	5.4	5.4	0
30	Asia (incl. Ind. & Pa.)	31	75	0.15	5.4	5.4	0
31	Belgium (excl. W.)	32	54	0.5	9.5	9.5	0
32	Belgium (excl. W.)	32	54	0.5	9.5	9.5	0
33	Bolivia	31	75	0.01	2.6	2.6	0
34	Bolivia	31	75	0.01	2.6	2.6	0
35	Bolivia	31	75	0.01	2.6	2.6	0
36	Bolivia	31	75	0.01	2.6	2.6	0
37	Bolivia	31	75	0.01	2.6	2.6	0
38	Bolivia	31	75	0.01	2.6	2.6	0
39	Bolivia	31	75	0.01	2.6	2.6	0
40	Bolivia	31	75	0.01	2.6	2.6	0
41	Bolivia	31	75	0.01	2.6	2.6	0
42	Bolivia	31	75	0.01	2.6	2.6	0
43	Bolivia	31	75	0.01	2.6	2.6	0
44	Bolivia	31	75	0.01	2.6	2.6	0
45	Bolivia	31	75	0.01	2.6	2.6	0
46	Bolivia	31	75	0.01	2.6	2.6	0
47	Bolivia	31	75	0.01	2.6	2.6	0
48	Bolivia	31	75	0.01	2.6	2.6	0
49	Bolivia	31	75	0.01	2.6	2.6	0
50	Bolivia	31	75	0.01	2.6	2.6	0
51	Bolivia	31	75	0.01	2.6	2.6	0
52	Bolivia	31	75	0.01	2.6	2.6	0
53	Bolivia	31	75	0.01	2.6	2.6	0
54	Bolivia	31	75	0.01	2.6	2.6	0
55	Bolivia	31	75	0.01	2.6	2.6	0
56	Bolivia	31	75	0.01	2.6	2.6	0
57	Bolivia	31	75	0.01	2.6	2.6	0
58	Bolivia	31	75	0.01	2.6	2.6	0
59	Bolivia	31	75	0.01	2.6	2.6	0
60	Bolivia	31	75	0.01	2.6	2.6	0
61	Bolivia	31	75	0.01	2.6	2.6	0
62	Bolivia	31	75	0.01	2.6	2.6	0
63	Bolivia	31	75	0.01	2.6	2.6	0
64	Bolivia	31	75	0.01	2.6	2.6	0
65	Bolivia	31	75	0.01	2.6	2.6	0
66	Bolivia	31	75	0.01	2.6	2.6	0
67	Bolivia	31	75	0.01	2.6	2.6	0
68	Bolivia	31	75	0.01	2.6	2.6	0
69	Bolivia	31	75	0.01	2.6	2.6	0
70	Bolivia	31	75	0.01	2.6	2.6	0
71	Bolivia	31	75	0.01	2.6	2.6	0
72	Bolivia	31	75	0.01	2.6	2.6	0
73	Bolivia	31	75	0.01	2.6	2.6	0
74	Bolivia	31	75	0.01	2.6	2.6	0
75	Bolivia	31	75	0.01	2.6	2.6	0
76	Bolivia	31	75	0.01	2.6	2.6	0
77	Bolivia	31	75	0.01	2.6	2.6	0
78	Bolivia	31	75	0.01	2.6	2.6	0
79	Bolivia	31	75	0.01	2.6	2.6	0
80	Bolivia	31	75	0.01	2.6	2.6	0
81	Bolivia	31	75	0.01	2.6	2.6	0
82	Bolivia	31	75	0.01	2.6	2.6	0
83	Bolivia	31	75	0.01	2.6	2.6	0
84	Bolivia	31	75	0.01	2.6	2.6	0
85	Bolivia	31	75	0.01	2.6	2.6	0
86	Bolivia	31	75	0.01	2.6	2.6	0
87	Bolivia	31	75	0.01	2.6	2.6	0
88	Bolivia	31	75	0.01	2.6	2.6	0
89	Bolivia	31	75	0.01	2.6	2.6	0
90	Bolivia	31	75	0.01	2.6	2.6	0
91	Bolivia	31	75	0.01	2.6	2.6	0
92	Bolivia	31	75	0.01	2.6	2.6	0
93	Bolivia	31	75	0.01	2.6	2.6	0
94	Bolivia	31	75	0.01	2.6	2.6	0
95	Bolivia	31	75	0.01	2.6	2.6	0
96	Bolivia	31	75	0.01	2.6	2.6	0
97	Bolivia	31	75	0.01	2.6	2.6	0
98	Bolivia	31	75	0.01	2.6	2.6	0
99	Bolivia	31	75	0.01	2.6	2.6	0
100	Bolivia	31	75	0.01	2.6	2.6	0

[illegible]

Lot	Stack	Price	+/-	Net	Gross	YTD
68	Anglo-Indonesian	88	2	23.3	0.6	56
69	Barbar Horse 10p	70	1	1.0	0.9	1.3
70	Bertram Com 10p	75	3	1.0	0.9	1.3
71	Costa Rican 10p	34	1	1.0	0.9	1.3
72	Costa Rican 10p	75	3	1.0	0.9	1.3
73	Costa Rican 10p	75	3	1.0	0.9	1.3
74	Costa Rican 10p	75	3	1.0	0.9	1.3
75	Costa Rican 10p	75	3	1.0	0.9	1.3
76	Costa Rican 10p	75	3	1.0	0.9	1.3
77	Costa Rican 10p	75	3	1.0	0.9	1.3
78	Costa Rican 10p	75	3	1.0	0.9	1.3
79	Costa Rican 10p	75	3	1.0	0.9	1.3
80	Costa Rican 10p	75	3	1.0	0.9	1.3
81	Costa Rican 10p	75	3	1.0	0.9	1.3
82	Costa Rican 10p	75	3	1.0	0.9	1.3
83	Costa Rican 10p	75	3	1.0	0.9	1.3
84	Costa Rican 10p	75	3	1.0	0.9	1.3
85	Costa Rican 10p	75	3	1.0	0.9	1.3
86	Costa Rican 10p	75	3	1.0	0.9	1.3
87	Costa Rican 10p	75	3	1.0	0.9	1.3
88	Costa Rican 10p	75	3	1.0	0.9	1.3
89	Costa Rican 10p	75	3	1.0	0.9	1.3
90	Costa Rican 10p	75	3	1.0	0.9	1.3
91	Costa Rican 10p	75	3	1.0	0.9	1.3
92	Costa Rican 10p	75	3	1.0	0.9	1.3
93	Costa Rican 10p	75	3	1.0	0.9	1.3
94	Costa Rican 10p	75	3	1.0	0.9	1.3
95	Costa Rican 10p	75	3	1.0	0.9	1.3
96	Costa Rican 10p	75	3	1.0	0.9	1.3
97	Costa Rican 10p	75	3	1.0	0.9	1.3
98	Costa Rican 10p	75	3	1.0	0.9	1.3
99	Costa Rican 10p	75	3	1.0	0.9	1.3
100	Costa Rican 10p	75	3	1.0	0.9	1.3
101	Costa Rican 10p	75	3	1.0	0.9	1.3
102	Costa Rican 10p	75	3	1.0	0.9	1.3
103	Costa Rican 10p	75	3	1.0	0.9	1.3
104	Costa Rican 10p	75	3	1.0	0.9	1.3
105	Costa Rican 10p	75	3	1.0	0.9	1.3
106	Costa Rican 10p	75	3	1.0	0.9	1.3
107	Costa Rican 10p	75	3	1.0	0.9	1.3
108	Costa Rican 10p	75	3	1.0	0.9	1.3
109	Costa Rican 10p	75	3	1.0	0.9	1.3
110	Costa Rican 10p	75	3	1.0	0.9	1.3
111	Costa Rican 10p	75	3	1.0	0.9	1.3
112	Costa Rican 10p	75	3	1.0	0.9	1.3
113	Costa Rican 10p	75	3	1.0	0.9	1.3
114	Costa Rican 10p	75	3	1.0	0.9	1.3
115	Costa Rican 10p	75	3	1.0	0.9	1.3
116	Costa Rican 10p	75	3	1.0	0.9	1.3
117	Costa Rican 10p	75	3	1.0	0.9	1.3
118	Costa Rican 10p	75	3	1.0	0.9	1.3
119	Costa Rican 10p	75	3	1.0	0.9	1.3
120	Costa Rican 10p	75	3	1.0	0.9	1.3
121	Costa Rican 10p	75	3	1.0	0.9	1.3
122	Costa Rican 10p	75	3	1.0	0.9	1.3
123	Costa Rican 10p	75	3	1.0	0.9	1.3
124	Costa Rican 10p	75	3	1.0	0.9	1.3

[illegible]

1750	Ascenta Holdings Plc	250	20.0	1.7	7.3
1760	Ascenta Plc	250	20.0	1.7	7.3
1770	Lavender Properties Plc	270	21.0	1.9	7.7
225	Moran Plc	302	24.25	2.1	8.5
225	McCleod Russell Plc	302	24.25	2.1	8.5
1775	Williamson Plc	319	22.5	2.4	9.3
<b>Sri Lanka</b>					
1365	Lucania Plc	400	22.0	1.3	7.6
<b>Africa</b>					
156	Rio Estates	58	21.0	4.3	2.5
<b>MINES</b>					
<b>Central Rand</b>					
1632	Deep Deep Plc	674	88	104.0	2.1
1689	East Rand Plc	936	89	105.0	2.1
1694	East Rand Plc	936	89	105.0	2.1
1574	West Rand Plc	87	87	107.7	2.1
<b>Western Rand</b>					
1632	Deep Deep Plc	674	88	104.0	2.1
1689	East Rand Plc	936	89	105.0	2.1
1694	East Rand Plc	936	89	105.0	2.1
1574	West Rand Plc	87	87	107.7	2.1

- 12 **Death:** In order Ruler 1653/2021, not based on any Stock Exchange and not subject to any future requirements.
- 13 **Death:** In order Ruler 1653/2021, not based on any Stock Exchange and not subject to any future requirements.
- 14 **Price at time of suspension:**
- 15 **Price at time of suspension:**
- 16 **Price at time of suspension:**
- 17 **Price at time of suspension:**
- 18 **Price at time of suspension:**
- 19 **Price at time of suspension:**
- 20 **Price at time of suspension:**
- 21 **Price at time of suspension:**
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303	East Dagen R1	90	015	0.5	9.5
307	ERGO RD 50	92	016	1.2	1.2
310	Gravelier 25c	96	017	0.5	0.5
311	Gravelier 25c	96	018	0.5	0.5
31	Leslie 35c	111	019	0.5	15.5
31	Leslie 35c	111	020	0.5	0.5
301	Marineau RD 25c	132	021	1.0	1.0
301	S. African Ld 35c	140	022	1.0	1.0
301	Marineau RD 25c	132	023	1.0	1.0
301	W. H. Wilson 25c	112	024	0.5	18.2
301	W. H. Wilson 25c	74	025	0.5	0.5
50	W. H. Wilson 25c	74	026	0.5	0.5
Far West Rand					
518	Byron 25c	265	0260	3.926	3
518	Byron 25c	265	0261	1.922	1
518	Byron 25c	265	0262	1.922	1
518	Byron 25c	265	0263	1.922	1
518	Byron 25c	265	0264	1.922	1
518	Byron 25c	265	0265	1.922	1
518	Byron 25c	265	0266	1.922	1
518	Byron 25c	265	0267	1.922	1
518	Byron 25c	265	0268	1.922	1
518	Byron 25c	265	0269	1.922	1
518	Byron 25c	265	0270	1.922	1
518	Byron 25c	265	0271	1.922	1
518	Byron 25c	265	0272	1.922	1
518	Byron 25c	265	0273	1.922	1
518	Byron 25c	265	0274	1.922	1
518	Byron 25c	265	0275	1.922	1
518	Byron 25c	265	0276	1.922	1
518	Byron 25c	265	0277	1.922	1
518	Byron 25c	265	0278	1.922	1
518	Byron 25c	265	0279	1.922	1
518	Byron 25c	265	0280	1.922	1
518	Byron 25c	265	0281	1.922	1
518	Byron 25c	265	0282	1.922	1
518	Byron 25c	265	0283	1.922	1
518	Byron 25c	265	0284	1.922	1
518	Byron 25c	265	0285	1.922	1
518	Byron 25c	265	0286	1.922	1
518	Byron 25c	265	0287	1.922	1
518	Byron 25c	265	0288	1.922	1
518	Byron 25c	265	0289	1.922	1
518	Byron 25c	265	0290	1.922	1
518	Byron 25c	265	0291	1.922	1
518	Byron 25c	265	0292	1.922	1
518	Byron 25c	265	0293	1.922	1
518	Byron 25c	265	0294	1.922	1
518	Byron 25c	265	0295	1.922	1
518	Byron 25c	265	0296	1.922	1
518	Byron 25c	265	0297	1.922	1
518	Byron 25c	265	0298	1.922	1
518	Byron 25c	265	0299	1.922	1
518	Byron 25c	265	0300	1.922	1
518	Byron 25c	265	0301	1.922	1
518	Byron 25c	265	0302	1.922	1
518	Byron 25c	265	0303	1.922	1
518	Byron 25c	265	0304	1.922	1
518	Byron 25c	265	0305	1.922	1
518	Byron 25c	265	0306	1.922	1
518	Byron 25c	265	0307	1.922	1
518	Byron 25c	265	0308	1.922	1
518	Byron 25c	265	0309	1.922	1</

and yield 1971, 1972, 1973, 1974, 1975, 1976, 1977, 1978, 1979, 1980, 1981, 1982, 1983, 1984, 1985, 1986, 1987, 1988, 1989, 1990, 1991, 1992, 1993, 1994, 1995, 1996, 1997, 1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 2626, 2627, 2628, 2629, 2630, 2631, 2632, 2633, 2634, 2635, 2636, 2637, 2638, 2639, 2640, 2641, 2642, 2643, 2644, 2645, 2646, 2647, 2648, 2649, 2650, 2651, 265

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Diamond and Platinum					
1356	Acacia-Afr. 50c.	538	-3	0090c	1.07 13.4
1355	Do. Ber. Df. 5c.	537	+2	075c	2.57 12.7
635	Do. Boers Pl. K5.	550	-5	0200c	3.67 17.4
1285	Impala Plat. 20c.	550	-5	0110c	2.68 18.0
1282	Lycenberg 120c.	565	-5	+040c	6 13.9
1206	Rus. Plat. 10c.	215	-20	045c	6 12.0
Central					
African					
730	Caracorum 25c.	190	-5	050c	6 130.2
740	Falcon Rus 25c.	180	-5	025c	6 14.3
130	Green Con. 50c.	80	-5	025c	6 14.3
130	Wanted. C. R. 10c.	25	-5	03c	12 5.6
19	Zam. Co. R. 50c.	19	-1	-	-

பெயர்: _____	தேதி: _____	இடம்: _____	கையொப்பம்: _____
பெயர்: _____	தேதி: _____	இடம்: _____	கையொப்பம்: _____
பெயர்: _____	தேதி: _____	இடம்: _____	கையொப்பம்: _____

Grand Ave.	15	Turn EM	25	12225	
D.S. 'A'	16	Turn Hoos	26	12225	21
Grand Ave.	17	Turn Hoos	27	12225	22
D.S. 'A'	18	Turn Hoos	28	12225	23
D.S. 'A'	19	Turn Hoos	29	12225	24
D.S. 'A'	20	Turn Hoos	30	12225	25
D.S. 'A'	21	Turn Hoos	31	12225	26
D.S. 'A'	22	Turn Hoos	32	12225	27
D.S. 'A'	23	Turn Hoos	33	12225	28
D.S. 'A'	24	Turn Hoos	34	12225	29
D.S. 'A'	25	Turn Hoos	35	12225	30
D.S. 'A'	26	Turn Hoos	36	12225	31
D.S. 'A'	27	Turn Hoos	37	12225	32
D.S. 'A'	28	Turn Hoos	38	12225	33
D.S. 'A'	29	Turn Hoos	39	12225	34
D.S. 'A'	30	Turn Hoos	40	12225	35
D.S. 'A'	31	Turn Hoos	41	12225	36
D.S. 'A'	32	Turn Hoos	42	12225	37
D.S. 'A'	33	Turn Hoos	43	12225	38
D.S. 'A'	34	Turn Hoos	44	12225	39
D.S. 'A'	35	Turn Hoos	45	12225	40
D.S. 'A'	36	Turn Hoos	46	12225	41
D.S. 'A'	37	Turn Hoos	47	12225	42
D.S. 'A'	38	Turn Hoos	48	12225	43
D.S. 'A'	39	Turn Hoos	49	12225	44
D.S. 'A'	40	Turn Hoos	50	12225	45
D.S. 'A'	41	Turn Hoos	51	12225	46
D.S. 'A'	42	Turn Hoos	52	12225	47
D.S. 'A'	43	Turn Hoos	53	12225	48
D.S. 'A'	44	Turn Hoos	54	12225	49
D.S. 'A'	45	Turn Hoos	55	12225	50
D.S. 'A'	46	Turn Hoos	56	12225	51
D.S. 'A'	47	Turn Hoos	57	12225	52
D.S. 'A'	48	Turn Hoos	58	12225	53
D.S. 'A'	49	Turn Hoos	59	12225	54
D.S. 'A'	50	Turn Hoos	60	12225	55
D.S. 'A'	51	Turn Hoos	61	12225	56
D.S. 'A'	52	Turn Hoos	62	12225	57
D.S. 'A'	53	Turn Hoos	63	12225	58
D.S. 'A'	54	Turn Hoos	64	12225	59
D.S. 'A'	55	Turn Hoos	65	12225	60
D.S. 'A'	56	Turn Hoos	66	12225	61
D.S. 'A'	57	Turn Hoos	67	12225	62
D.S. 'A'	58	Turn Hoos	68	12225	63
D.S. 'A'	59	Turn Hoos	69	12225	64
D.S. 'A'	60	Turn Hoos	70	12225	65
D.S. 'A'	61	Turn Hoos	71	12225	66
D.S. 'A'	62	Turn Hoos	72	12225	67
D.S. 'A'	63	Turn Hoos	73	12225	68
D.S. 'A'	64	Turn Hoos	74	12225	69
D.S. 'A'	65	Turn Hoos	75	12225	70
D.S. 'A'	66	Turn Hoos	76	12225	71
D.S. 'A'	67	Turn Hoos	77	12225	72
D.S. 'A'	68	Turn Hoos	78	12225	73
D.S. 'A'	69	Turn Hoos	79	12225	74
D.S. 'A'	70	Turn Hoos	80	12225	75
D.S. 'A'	71	Turn Hoos	81	12225	76
D.S. 'A'	72	Turn Hoos	82	12225	77
D.S. 'A'	73	Turn Hoos	83	12225	78
D.S. 'A'	74	Turn Hoos	84	12225	79
D.S. 'A'	75	Turn Hoos	85	12225	80
D.S. 'A'	76	Turn Hoos	86	12225	81
D.S. 'A'	77	Turn Hoos	87	12225	82
D.S. 'A'	78	Turn Hoos	88	12225	83
D.S. 'A'	79	Turn Hoos	89	12225	84
D.S. 'A'	80	Turn Hoos	90	12225	85
D.S. 'A'	81	Turn Hoos	91	12225	86
D.S. 'A'	82	Turn Hoos	92	12225	87
D.S. 'A'	83	Turn Hoos	93	12225	88
D.S. 'A'	84	Turn Hoos	94	12225	89
D.S. 'A'	85	Turn Hoos	95	12225	90
D.S. 'A'	86	Turn Hoos	96	12225	91
D.S. 'A'	87	Turn Hoos	97	12225	92
D.S. 'A'	88	Turn Hoos	98	12225	93
D.S. 'A'	89	Turn Hoos	99	12225	94
D.S. 'A'	90	Turn Hoos	100	12225	95
D.S. 'A'	91	Turn Hoos	101	12225	96
D.S. 'A'	92	Turn Hoos	102	12225	97
D.S. 'A'	93	Turn Hoos	103	12225	98
D.S. 'A'	94	Turn Hoos	104	12225	99
D.S. 'A'	95	Turn Hoos	105	12225	100
D.S. 'A'	96	Turn Hoos	106	12225	101
D.S. 'A'	97	Turn Hoos	107	12225	102
D.S. 'A'	98	Turn Hoos	108	12225	103
D.S. 'A'	99	Turn Hoos	109	12225	104
D.S. 'A'	100	Turn Hoos	110	12225	105
D.S. 'A'	101	Turn Hoos	111	12225	106
D.S. 'A'	102	Turn Hoos	112	12225	107
D.S. 'A'	103	Turn Hoos	113	12225	108
D.S. 'A'	104	Turn Hoos	114	12225	109
D.S. 'A'	105	Turn Hoos	115	12225	110
D.S. 'A'	106	Turn Hoos	116	12225	111
D.S. 'A'	107	Turn Hoos	117	12225	112
D.S. 'A'	108	Turn Hoos	118	12225	113
D.S. 'A'	109	Turn Hoos	119	12225	114
D.S. 'A'	110	Turn Hoos	120	12225	115
D.S. 'A'	111	Turn Hoos	121	12225	116
D.S. 'A'	112	Turn Hoos	122	12225	117
D.S. 'A'	113	Turn Hoos	123	12225	118
D.S. 'A'	114	Turn Hoos	124	12225	119
D.S. 'A'	115	Turn Hoos	125	12225	120
D.S. 'A'	116	Turn Hoos	126	12225	121
D.S. 'A'	117	Turn Hoos	127	12225	122
D.S. 'A'	118	Turn Hoos	128	12225	123
D.S. 'A'	119	Turn Hoos	129	12225	124
D.S. 'A'	120	Turn Hoos	130	12225	125
D.S. 'A'	121	Turn Hoos	131	12225	126
D.S. 'A'	122	Turn Hoos	132	12225	127
D.S. 'A'	123	Turn Hoos	133	12225	128
D.S. 'A'	124	Turn Hoos	134	12225	129
D.S. 'A'	125	Turn Hoos	135	12225	130
D.S. 'A'	126	Turn Hoos	136	12225	131
D.S. 'A'	127	Turn Hoos	137	12225	132
D.S. 'A'	128	Turn Hoos	138	12225	133
D.S. 'A'	129	Turn Hoos	139	12225	134
D.S. 'A'	130	Turn Hoos	140	12225	135
D.S. 'A'	131	Turn Hoos	141	12225	136
D.S. 'A'	132	Turn Hoos	142	12225	137
D.S. 'A'	133	Turn Hoos	143	12225	138
D.S. 'A'	134	Turn Hoos	144	12225	139
D.S. 'A'	135	Turn Hoos	145	12225	140
D.S. 'A'	136	Turn Hoos	146	12225	141
D.S. 'A'	137	Turn Hoos	147	12225	142
D.S. 'A'	138	Turn Hoos	148	12225	143
D.S. 'A'	139	Turn Hoos	149	12225	144
D.S. 'A'	140	Turn Hoos	150	12225	145
D.S. 'A'	141	Turn Hoos	151	12225	146
D.S. 'A'	142	Turn Hoos	152	12225	147
D.S. 'A'	143	Turn Hoos	153	12225	148
D.S. 'A'	144	Turn Hoos	154	12225	149
D.S. 'A'	145	Turn Hoos	155	12225	150
D.S. 'A'	146	Turn Hoos	156	12225	151
D.S. 'A'	147	Turn Hoos	157	12225	152
D.S. 'A'	148	Turn Hoos	158	12225	153
D.S. 'A'	149	Turn Hoos	159	12225	154
D.S. 'A'	150	Turn Hoos	160	12225	155
D.S. 'A'	151	Turn Hoos	161	12225	156
D.S. 'A'	152	Turn Hoos	162	12225	157
D.S. 'A'	153	Turn Hoos	163	12225	158
D.S. 'A'	154	Turn Hoos	164	12225	159
D.S. 'A'	155	Turn Hoos	165	12225	160
D.S. 'A'	156	Turn Hoos	166	12225	161
D.S. 'A'	157	Turn Hoos	167	12225	162
D.S. 'A'	158	Turn Hoos	168	12225	163
D.S. 'A'	159	Turn Hoos	169	12225	164
D.S. 'A'	160	Turn Hoos	170	12225	165
D.S. 'A'	161	Turn Hoos	171	12225	166
D.S. 'A'	162	Turn Hoos	172	12225	167
D.S. 'A'	163	Turn Hoos	173	12225	168
D.S. 'A'	164	Turn Hoos	174	12225	169
D.S. 'A'	165	Turn Hoos	175	12225	170
D.S. 'A'	166	Turn Hoos	176	12225	171
D.S. 'A'	167	Turn Hoos	177	12225	172
D.S. 'A'	168	Turn Hoos	178	12225	173
D.S. 'A'	169	Turn Hoos	179	12225	174
D.S. 'A'	170	Turn Hoos	180	12225	175
D.S. 'A'	171	Turn Hoos	181	12225	176
D.S. 'A'	172	Turn Hoos	182	12225	177
D.S. 'A'	173	Turn Hoos	183	12225	178
D.S. 'A'	174	Turn Hoos	184	12225	179
D.S. 'A'	175	Turn Hoos	185	12225	180
D.S. 'A'	176	Turn Hoos	186	12225	181
D.S. 'A'	177	Turn Hoos	187	12225	182
D.S. 'A'	178	Turn Hoos	188	12225	183
D.S. 'A'	179	Turn Hoos	189	12225	184
D.S. 'A'	180	Turn Hoos	190	12225	185
D.S. 'A'	181	Turn Hoos	191	12225	186
D.S. 'A'	182	Turn Hoos	192	12225	187
D.S. 'A'	183	Turn Hoos	193	12225	188
D.S. 'A'	184	Turn Hoos	194	12225	189
D.S. 'A'	185	Turn Hoos	195	12225	190
D.S. 'A'	186	Turn Hoos	196	12225	191
D.S. 'A'	187	Turn Hoos	197	12225	192
D.S. 'A'	188	Turn Hoos	198	12225	193
D.S. 'A'	189	Turn Hoos	199	12225	194
D.S. 'A'	190	Turn Hoos	200	12225	195
D.S. 'A'	191	Turn Hoos	201	12225	196
D.S. 'A'	192	Turn Hoos	202	12225	197
D.S. 'A'	193	Turn Hoos	203	12225	198
D.S. 'A'	194	Turn Hoos	204	12225	199
D.S. 'A'	195	Turn Hoos	205	12225	200
D.S. 'A'	196	Turn Hoos	206	12225	201
D.S. 'A'	197	Turn Hoos	207	12225	202
D.S. 'A'	198	Turn Hoos	208	12225	203
D.S. 'A'	199	Turn Hoos	209	12225	204
D.S. 'A'	200	Turn Hoos	210	12225	205
D.S. 'A'	201	Turn Hoos	211	12225	206
D.S. 'A'	202	Turn Hoos	212	12225	207
D.S. 'A'	203	Turn Hoos	213	12225	208
D.S. 'A'	204	Turn Hoos	214	12225	209
D.S. 'A'	205	Turn Hoos	215	12225	210
D.S. 'A'	206	Turn Hoos	216	12225	211
D.S. 'A'	207	Turn Hoos	217	12225	212
D.S. 'A'	208	Turn Hoos	218	12225	213
D.S. 'A'	209	Turn Hoos	219	12225	214
D.S. 'A'	210	Turn Hoos	220	12225	215
D.S. 'A'	211	Turn Hoos	221	12225	216
D.S. 'A'	212	Turn Hoos	222	12225	217
D.S. 'A'	213	Turn Hoos	223	12225	218
D.S. 'A'	214	Turn Hoos	224	12225	219
D.S. 'A'	215	Turn Hoos	225	12225	220
D.S. 'A'	216	Turn Hoos	226	12225	221
D.S. 'A'	217	Turn Hoos	227	12225	222
D.S. 'A'	218	Turn Hoos	228	12225	223
D.S. 'A'	219	Turn Hoos	229	12225	224
D.S. 'A'	220	Turn Hoos	230	12225	225
D.S. 'A'	221	Turn Hoos	231	12225	226
D.S. 'A'	222	Turn Hoos	232	12225	227
D.S. 'A'	223	Turn Hoos	233	12225	228
D.S. 'A'	224	Turn Hoos	234	12225	229
D.S. 'A'	225	Turn Hoos	235	12225	230
D.S. 'A'	226	Turn Hoos	236	12225	231
D.S. 'A'	227	Turn Hoos	237	12225	232
D.S. 'A'	228	Turn Hoos	238	12225	233
D.S. 'A'	229	Turn Hoos	239	12225	234
D.S. 'A'	230	Turn Hoos	240	12225	235
D.S. 'A'	231	Turn Hoos	241	12225	236
D.S. 'A'	232	Turn Hoos	242	12225	237
D.S. 'A'	233	Turn Hoos	243	12225	238
D.S. 'A'	234	Turn Hoos	244	12225	239
D.S. 'A'	235	Turn Hoos	245	12225	240
D.S. 'A'	236	Turn Hoos	246	12225	241
D.S. 'A'	237	Turn Hoos	247	12225	242
D.S. 'A'	238	Turn Hoos	248	12225	243
D.S. 'A'	239	Turn Hoos	249	12225	244
D.S. 'A'	240	Turn Hoos	250	12225	245
D.S. 'A'	241	Turn Hoos	251	12225	246
D.S. 'A'	242	Turn Hoos	252	12225	247
D.S. 'A'	243	Turn Hoos	253	12225	248
D.S. 'A'	244	Turn Hoos	254		



**VOLVO**  
The truck  
people who care

# FINANCIAL TIMES

Wednesday November 18 1981

**AP**  
A vital part  
of the Motor Industry  
Automotive Products Ltd

## Midland arranges £157m for Nigeria

By Paul Cheeswright, World  
Trade Editor

MIDLAND BANK has arranged loans worth £157m for the Nigerian state of Plateau. They provide the financial framework for the UK's biggest export package to Nigeria since 1979, when the Nigerian operations of British Petroleum were nationalised.

Balfour Beatty Engineering will be managing contractor for development works in Plateau. These cover water projects, hospital and clinical construction and provision of agricultural equipment.

The loan agreements were signed in London yesterday. The first is a \$96m export credit, supported by the Export Credits Guarantee Department. This covers 85 per cent of the cost of goods supplied from the UK.

The interest rate is 7.75 per cent and the loan is repayable in eight years after the completion of the development works. The date of commissioning depends on completion of one large and one small dam, which will take up to 31 years to build.

The second loan is a \$116m (£81m) Eurocurrency credit. It covers the 15 per cent of the UK costs not included in the ECGD backed credit, local costs and purchase of goods from countries other than the UK.

It is repayable over eight years, at a rate of 10 per cent, with a grace period of one year.

The funds are coming from the Midland and an international syndicate of banks. The Midland is having further discussions with the Plateau authorities about financing later stages of the state's development plan.

Contracts for the engineering, construction and equipment not being provided by Balfour Beatty are expected to be signed soon.

The water project involves, in addition to building the dams, the running of water supplies to rural areas. The health part of the package embraces building a hospital and providing satellite clinics. The agricultural equipment needed is mainly tractors, with workshops to maintain them.

World Trade News, Page 6

## Weather

### UK TODAY

CLOUDY in the south, with rain at first. Sunny intervals in the north. Temperatures near normal.

London, SE England  
Cloudy, rain at first, some bright intervals. Max 10C (50F).

SW England, S Wales  
Rather cloudy, rain spreading from West. Max 11C (52F).

Midlands, N Wales  
Sunny intervals, perhaps rain later. Max 10C (50F).

E, NE, NW England, S Scotland  
Sunny intervals, a few showers. Max 9C (48F).

SW Scotland, N Ireland  
Sunny intervals, scattered showers. Max 9C (48F).

Rest of Scotland  
Showers, heavy at times. Max 9C (48F).

Outlook  
Unsettled and windy with showers. Becoming colder.

### WORLDWIDE

		Y-day	Today	Y-day	Today
		°C	°C	°C	°C
Algeria	F	14	17	14	17
Algiers	F	19	16	19	16
Amsterdam	C	4	39	4	39
Antwerp	C	13	55	13	55
Bahia	F	15	59	15	59
Bombay	F	15	59	15	59
Buenos Aires	F	17	63	17	63
Calcutta	F	17	63	17	63
Cardiff	F	9	48	9	48
Cebu	F	24	75	24	75
Colon	F	24	75	24	75
Copenhagen	F	10	50	10	50
Dublin	F	10	50	10	50
Edinburgh	F	10	50	10	50
Frankfurt	F	10	50	10	50
Glasgow	F	10	50	10	50
Hamburg	F	10	50	10	50
Helsinki	F	10	50	10	50
London	F	10	50	10	50
Lyons	F	10	50	10	50
Madrid	F	10	50	10	50
Manchester	F	10	50	10	50
Moscow	F	10	50	10	50
New York	F	10	50	10	50
Osaka	F	10	50	10	50
Paris	F	10	50	10	50
Rangoon	F	10	50	10	50
Reykjavik	F	10	50	10	50
Rome	F	10	50	10	50
Seoul	F	10	50	10	50
Shanghai	F	10	50	10	50
Singapore	F	10	50	10	50
Stockholm	F	10	50	10	50
Taipei	F	10	50	10	50
Tokyo	F	10	50	10	50
Toronto	F	10	50	10	50
Winnipeg	F	10	50	10	50
Zurich	F	10	50	10	50

## City Offices rejects bid by Greycoat Estates

By MICHAEL CASSELL

CITY OFFICES last night rejected a £36.5m reverse takeover bid from Greycoat Estates, which claimed a merger between the two property companies would create "an important new force" in the property development and investment market.

News of the bid knocked Greycoat shares down 7p to 170p, leaving the group with a market capitalisation of £18.7m. City Offices shares rose 21p to 131p, giving it a market value of £35m.

Greycoat has net book assets of £5.7m. This does not reflect a heavy development programme being carried out in partnership with funding institutions. City Offices has net assets of £28.5m.

The Greycoat bid comes when the City would not be surprised by a flurry of takeover activity in the property sector. Share performance has been dull but the sector's stability and high

average discounts to assets make some companies appear highly attractive to potential bidders.

Greycoat, one of the most active developers in central London and still pursuing plans to build nearly 1m sq ft of offices on the south bank of the Thames at Colindale, revealed the terms of its bid following Monday's 14p leap in the City Offices share price.

Mr Geoffrey Wilson, an executive director of Greycoat, said the company's hand had been forced by the previous day's events but it was hoped talks with City Offices would result in a recommendation for the merger plan. Greycoat has asked for a Stock Exchange inquiry into the pre-bid price movement.

City Offices, however, responded to the bid approach by saying it could not see the merits of the offer for shareholders and it believed the

terms "inadequately reflect" the high quality of the company's assets and earnings. Shareholders were advised to take no action at this stage.

Under the terms of the rejected bid Greycoat is offering a share exchange or a share and cash alternative. The choice is four ordinary Greycoat shares for every five in City Offices, valuing the City Office shares at 136p each, or three Greycoat and 157p cash for every five City Offices, putting them at 133.4p each.

Mr Wilson said Greycoat would talk with Legal and General Assurance, which holds a 29 per cent stake in City Offices—acquired from British Land in March 1979—and with Commercial Union, which has a 9.2 per cent stake. The Greycoat terms fairly reflected the underlying value of City Offices' assets, he said.

Merger terms, Page 22

## Xerox shows 'thinking typewriter'

By IAN HARGREAVES IN NEW YORK

XEROX, the U.S. office equipment company, yesterday unveiled the latest piece in its "office of the future" kit—a typewriter which can think and communicate with other office machines.

At the same time NCR, another major U.S. electronics company which specialises in data processing systems for shops, announced that it too was entering the market for automated office products.

Xerox announced four typewriter models whose capability ranges from one able to call back from its memory and print out half a page of information, to a fully-fledged communicating typewriter able to store 10 pages of text and to switch that text to and from an office

computer or other data-processing terminals. These more sophisticated versions will also offer video-screen editing.

The cheapest model, the Xerox 610, costs \$1,430 (£755) in the U.S. and will be available from the first quarter of 1982. Prices were not announced for the more advanced models.

Xerox said the four typewriters would be sold in Europe by Rank Xerox.

Xerox intends to produce a family of typewriters capable of being linked into its Ethernet system, which will offer companies their own internal networks for transferring information between machines. This is the first time Xerox has made a typewriter.

NCR, meanwhile, announced a range of 25 products in its

Worksave range. Prices for the systems vary between \$7,785 (£4,100) and \$100,000 (£53,000).

Mr William Anderson, NCR chairman, said the company would be a strong contender in the rapidly-growing office automation field because of its worldwide engineering back-up resources.

Initially, NCR will market the Worksave to larger corporations and to Government departments.

Although expanding rapidly, the automated office market is fast becoming very congested, with competitors ranging from small U.S. companies like Wang Laboratories to International Business Machines and International Telephone and Telegraph.

## Rise of 87% in profit of LBI

By William Hall, Banking  
Correspondent

LLOYDS BANK International (LBI), the international banking arm of the smallest of Britain's Big Four clearing banks, has boosted its profitability sharply, for the second year running. Its pre-tax profits for the year to September 30 are 87 per cent higher at £120.6m.

Mr Alan Moore, LBI's treasurer, said yesterday about a third of the improvement was due to the 24 per cent decline in the value of the pound against the dollar. However, the bank had also experienced a real growth rate of between 20 and 25 per cent in its assets.

The bank, which operates in 44 countries, had also rigorously controlled its costs while boosting its fee income. Operating costs grew by only 13 per cent while total income, after deducting a 126 per cent increase in bad debt provisions, grew by 32.1 per cent.

The sharp increase in profitability contrasts with the sluggish performance of many international banks which are facing fierce competition and declining margins.

The pre-tax return on average total assets increased from 0.88 per cent to 1.12 per cent and the pre-tax return on shareholders funds rose from 24.7 per cent to more than 30 per cent in 1980-81.

The latest profit figures "marked the culmination of a strategy planned two to three years ago to eliminate low earnings activities and focus on things we are good at."

Several unprofitable activities have been axed in the last couple of years. Non-banking operations in Latin America and retail banking branches in France have also been sold off.

At the same time LBI has identified the sectors of the international market it wants to be in and pursued these activities aggressively to increase its position in areas such as foreign currency export credits and arranging syndicated credits where it is bigger than many of its larger rivals.

The parent company has backed the growth of its international subsidiary by allowing it to retain all its profits and not pay a dividend since 1976.

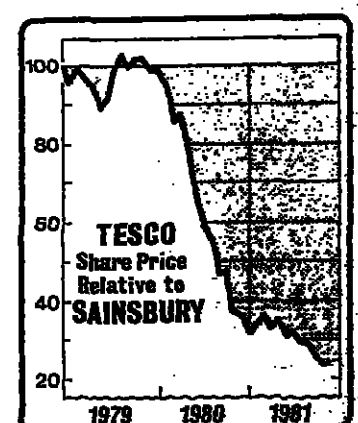
It would be difficult to improve on the current levels of profitability and the job now was to maintain it at current levels, Mr Moore said.

According to the last balance sheet just over a quarter of LBI's assets are located in Central and South America, 29 per cent in Europe, 16 per cent in North America and 19 per cent in the Middle East, Far East and Africa. Only 10 per cent of group assets are in the UK.

## THE LEX COLUMN

# Smooth running at Unilever

Index rose 4.6 to 508.3



Yesterday's third quarter figures from Unilever failed to generate the enthusiasm which has accompanied other recent quarterly statements. This may be because the latest figures are flattered less by the addition of extra days to the reporting period or by comparison with an exceptionally depressed 1980 quarter. But some of the gloss seems to have rubbed off the Unilever share price since the re-rating earlier in the year, and yesterday the shares slipped 3p to 635p.

Yet nothing much has changed in the overall trading picture. Unilever's interests outside North America and Europe are still making the running and probably account for the bulk of the 18 per cent improvement in pre-tax profits to £179.3m. The higher sterling cost of raw materials is starting to gnaw away at margins in detergents and edible fats but volume in the consumer products area is surprisingly resilient.

So Unilever must be on target for £700m pre-tax for the full year, after crediting currency gains of about £35m. This leaves the shares on a multiple of about 7½ times fully-taxed earnings, which only looks demanding on an exceptionally pessimistic forecast of consumer spending power in Unilever's mature markets.

The company is about to unveil the new Anglo-Dutch dividend agreement but, whatever its shape, shareholders seem certain to be fully compensated for last year's embarrassing cut in the PLC final. Yesterday's interim suggests the 1981 final is unlikely to be less than 15.5p, giving a prospective yield of 5.8 per cent.

### Tesco

Tesco has abandoned the plea it has made to keep its share price high, sell it cheap and approach in favour of a Sainsbury-style quality image. But the sincerity of the latter steps short of profits performance. Following the decline of a third a year ago, Tesco has managed to push up interim pre-tax profits by a tiny 6 per cent to £14.6m. The ambitious expansion programme remains a culprit, but this year the level of borrowings, and consequently the interest charges, are under better control; the impact comes through in a 24 per cent jump in the depreciation charge to £10½m.

But the main pressure derives from the disappointing level of turnover, up 81 per cent over the year. Allowing 5½ per cent for sales through

16 per cent, it will only have to be cash or nothing

### Savoy

With the Savoy Hotel, first built in June 1889, 240,000 more than in the period of 1980, it is just that the second half-millennium has apparently "marked contrast." It is unlikely that July 1981 will creep into the Savoy, although the hotel is to be trading at a profit to a pickup in the foreign visitors and recovery of the dollar, sterling, the group have to bear substantial tenancy and interest.

Next year will bring interest savings, a receipt of £3.5m following disposal of the Strand of the Savoy, but the hotel can relaunch (1981) poaching of the general manager of the Grosvenor, T.H.F.'s London flag become general manager.

Savoy is an ironic twist next step could be the arrival by the Savoy, a hotel acquisitions, both UK and overseas, likely to be two or three.

### City Offices

On the lines of the City Offices takeover, Land Greycoat Estate rapidly growing in value. As a good deal of the City Offices' price of 370p, down bid value City Offices a share—a 42 per cent to last Friday's price.

Analysts estimate its value. The big question is whether the goodwill of City Offices' share price will rise.

Greycoat is capital more than three times stated net worth at the last March, which is more than doubled in value. The takeover, thanks to the takeover, Cumulus Investment T paper. Yesterday's T seems to hint that a large development no way give Greycoat a net too far off its capitalisation.

Pe detail, will doubtless in the full document will be read with attention by Legal and Commercial Unit holders of 38 per cent Offices.

## French Treasury man may head Paribas

By DAVID HOUSEGO IN PARIS

M. JEAN-YVES HABERER, the most senior official at the French Treasury is expected to be the new head of Paribas, the international banking and industrial group.

Though officials yesterday declined to confirm his appointment, bankers said he would take over soon after the nationalisation bill has passed through parliament. The former chairman, M. Pierre Moussa, resigned last month after Paribas's Swiss offshore came under the control of a foreign consortium.

As head of the French Treasury and currently president of the ECU's monetary committee, M. Haberer is well

known abroad and in international finance circles. He is said to be a man with a taste for risk taking, whose appointment would confirm the Government's desire for the continued expansion of Paribas as an aggressive international merchant bank.

M. Haberer first made his mark in 1966 when as adviser to M. Michel Debré, then Finance Minister, he was responsible for major reforms liberalising the French banking system.

He is considered to be a man of brilliance. He is an Inspector des Finances and a graduate of the Ecole Normale d'Administration, the country's

elite civil service college.

Acquaintances said yesterday that, like M. Moussa, he was a man fascinated by power and was not by birth a member of France's Establishment. Some doubt was expressed, however, as to whether he had the qualities required to motivate the large and somewhat demoralised team that Paribas has now become.

M. Haberer, 48, has been head of the Treasury since 1978 and spent all his career in government. His appointment is expected to be formally announced in December when President Mitterrand is expected to decide on new chairmen for other nationalised banks.

## De Lorean president Cafiero resigns

By JOHN GRIFFITHS

MR GENE CAFIERO has resigned as president and chief executive of De Lorean Motor Company, the Belfast sports-car project on which the British Government has staked \$80m. A statement from De Lorean's New York headquarters last night said the resignation would become effective on December 15.

Mr Cafiero, 55, is resigning to spend more time with his family and to pursue other priorities. The company indicated last night, however, that he would retain a seat on the De Lorean board and that he would also act as an outside consultant to De Lorean. The company would offer no comment as to who might succeed him.

He spent much of his time in

Belfast working on the foundation phase of the factory, which is sited on the city's western outskirts.

Mr Cafiero resigned as president of the Chrysler Corporation to take up the De Lorean post in March 1979. He joined the company under a five-year contract, which was not due to expire until May 15, 1984.

He has been De Lorean's highest-paid officer, at an annual salary of \$375,000 (£195,130). Mr John De Lorean, chairman and founder of the company, is entitled to a salary of \$298,750 (£157,980). According to the company's filings to the U.S. Securities and Exchange Commission, however, Mr De Lorean has not been paid any salary.

Instead, consulting fees have been paid to De Lorean Manufacturing, the U.S.-based company Mr De Lorean founded in 1975 and which transferred its development work on the car to De Lorean Motor Company itself.

Mr Cafiero's departure from the centre of De Lorean's affairs is the latest of several affecting senior De Lorean management. Last month the company's chief financial officer, Mr James Stark, was placed on indefinite medical leave.

The month previous its vice-president of planning, Mr Bill Haddad, left the company over an alleged memorandum which related to claims of irregularities at De Lorean made by a former secretary. A statement

by Sir Michael Havers, the Attorney-General, cleared the company of criminal misconduct.

Since work began on the manufacturing plant about three years ago, Mr Robert Dewey and Mr William Stryker, chief financial officers, have also left the company, as has Mr William Collins, its first chief engineer.

The De Lorean plant itself is in full production. Output this week climbed to 90 cars a day, about 10 a day more than scheduled. This means about 450 cars a week, worth more than \$11m (£5.8m) at retail prices, are leaving the plant destined for De Lorean's 345 U.S. dealers, making the company Northern Ireland's biggest single exporter.

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